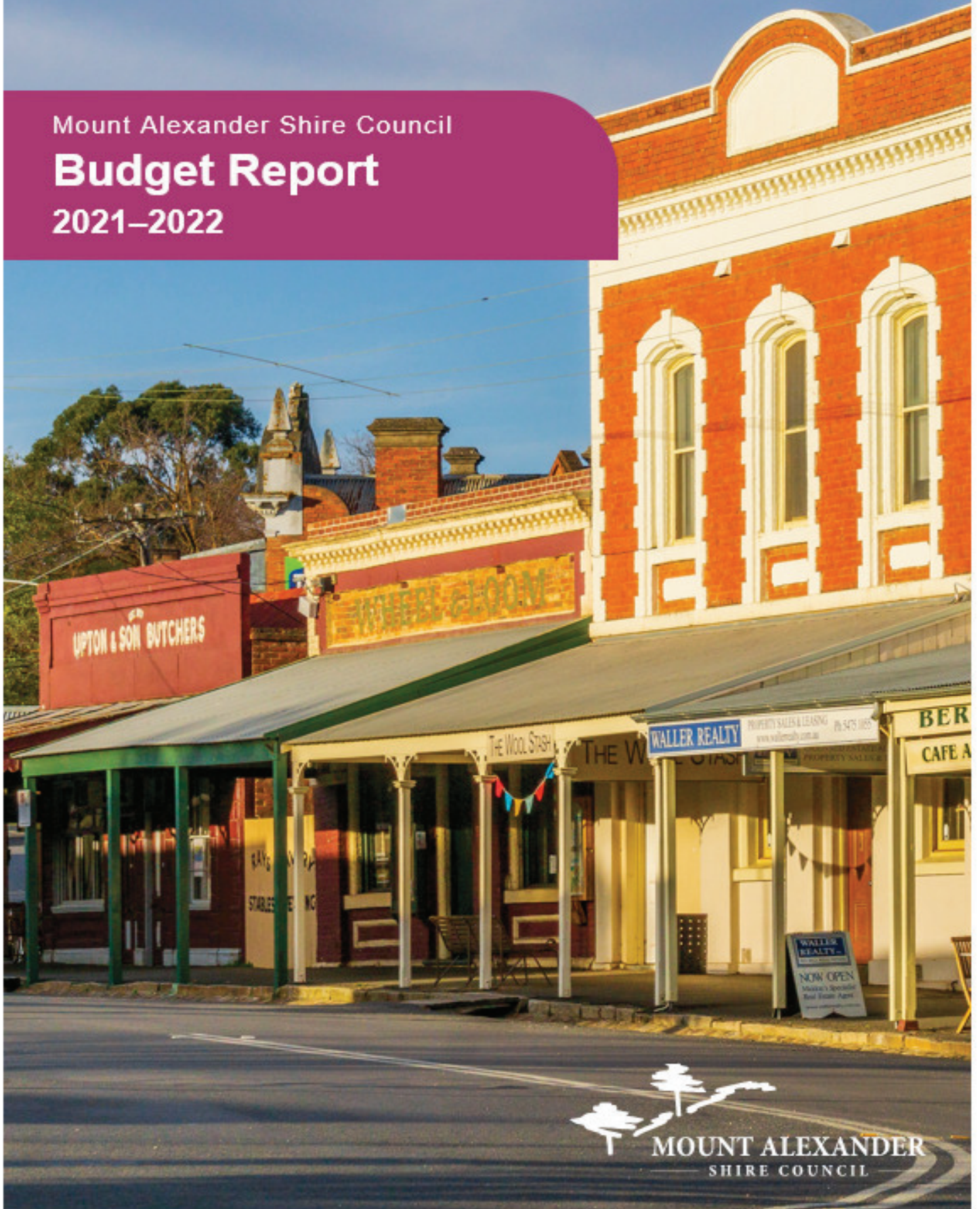


Mount Alexander Shire Council

Budget Report

2021–2022



MOUNT ALEXANDER
SHIRE COUNCIL

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Mayor's Introduction

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Mayor's Introduction

On behalf of Council I am pleased to present the proposed 2021-22 budget.

Importantly this budget outlines to our ratepayers where income is sourced and how their rates are spent. It also includes information about funds we will receive from the Victorian and Federal Governments to help deliver the strategic objectives in Mount Alexander Shire's 2017-2021 Council Plan. It does not take into account further grant funds that may be received from these governments throughout this year.

This year we're focused on staying innovative, creative and connected in line with our vision. Of our planned total spend of \$41.48 million, we're allocating \$11.98 million for new and ongoing capital works to create footpaths, renew and upgrade recreation facilities, improve streetscapes and town amenity and to improve flood protection at Castlemaine, Campbells Creek and Newstead. We are especially proud to receive funds for a landmark cultural project for our shire which will honour the history and contemporary lives of our local Dja Dja Wurrung Indigenous people.

Highlights of our planned capital works budget include

- A 3D digital "Welcome to Country" installation at the Castlemaine Visitor Information Centre to celebrate and acknowledge local aboriginal heritage and culture
- Funded by the Community Sports Infrastructure Stimulus Program, a new footpath along part of Campbells Creek-Fryers Road as well as finalisation of the "Missing Link" along the Campbells Creek walking and cycling trail
- Starting the Castlemaine and Campbells Creek flood levee banks
- Progressing the Camp Reserve Master Plan by undertaking a detailed design of a sports/community pavilion and netball court
- Making Fogarty's Gap Road between Woodbrook and Leversha roads safer, with part of the funding provided by the Federal Government's Road to Recovery program
- Continuing the multi-year project to revitalise Maldon's streetscape
- Finalising preparations for upgrading the Newstead levee bank
- Designing works for female-friendly change facilities at Maldon's Bill Woodfull Recreation Reserve
- Improving Newstead Recreation Reserve (replace lighting), Graces Flat Recreation Reserve at Fryerstown (fence) and Metcalfe Reserve (BBQ)
- Small-town streetscape improvements (stage 2) in Campbells Creek, Elphinstone and Taradale
- Small-town streetscape improvements (stage 3 and 4) in Guildford, Chewton and Newstead
- Replacing and upgrading 62 public recycling bins across the shire

Other new and continuing initiatives to help fulfil our vision of an innovative, creative and connected community include

- Continuing highly valued and quality programs in aged care and disability services through the Commonwealth Home Support Program and the State Government's Home and Community Care Program.
- Delivering the FReeZa and Engage! programs for young people aged 12 to 25 years
- Supporting our Early Years Programs and providing specialist nurses to work with babies, young children and their parents and carers
- Ongoing support for our LGBTIQ and Indigenous communities
- Further investing in street tree planting
- Reviewing and updating Council's Domestic Wastewater Management Plan, as required by law, to provide advice and conditions for property development in non-sewered areas
- Supporting community lunch programs in Maldon, Newstead and Castlemaine
- Developing Castlemaine, Campbells Creek and Chewton Framework Plan and Urban Character Design Guidelines to guide in-fill development and establish a clear direction for future residential development
- Hosting the Mount Alexander Business Awards 2021
- Designing landscaping for Barker Street and Forest Street centre medians in line with the Castlemaine Streetscape Plan and Design Standards.

Innovations to help us reach our goal of zero-net emissions from Council operations by 2025 include:

- A new online platform to monitor Council's carbon output and energy savings
- Two new electric vehicle chargers for the Council fleet and two new electric vehicles
- Commencing a multi-year project to cap the former Castlemaine landfill

Mayor's Introduction cont.

Councillors were fortunate to hear from a number of our community members who spoke at a Special Meeting of Council in late May regarding their submissions made on the Proposed Budget. After considering those submissions, Councillors have adjusted the proposed budget to include funding for:

- Preliminary investigations into the feasibility of the Castlemaine to Maryborough Rail Trail. While still in its infancy, Councillors are very excited at the prospects of this project, and hope to work with Central Goldfields Shire Council and the State Government to further progress the project
- In response to the large number of submissions expressing concern for our natural environment, increasing resourcing in this space
- Offering further support to the Chewton Swimming Pool Committee of Management by increasing their annual allocation
- Detailed design works to renew the old Taradale tennis court facilities into a multipurpose community space

The increase in total rate revenue collected across the shire has been capped at 1.5% in line with the State Government's Fair Go Rates System (FGRS). This does not mean your rates will automatically increase by 1.5%. Rates payable on your property may be higher or lower than 1.5% due to annual property valuations, conducted by the State Government.

Kerbside bin collection charges - at \$446 for a small bin and \$647 for a large bin - will stay the same this year.

Over the past 12 months, Council responded to increased expectations from our community and the Victorian Government - 2020 was a challenging year of COVID lockdowns and restrictions - and we continue to support our community through challenging and uncertain times. In this context, this budget is financially responsible. It balances continued delivery of high quality core programs and services to our community with big ticket capital works projects and invests in community asset renewals and upgrades to ensure they are well maintained for community use and enjoyment.

This budget takes into account consultation with our community throughout the year. I encourage you to read this document in its entirety to understand Council's planned investment in capital works and our programs and services in the financial year ahead.

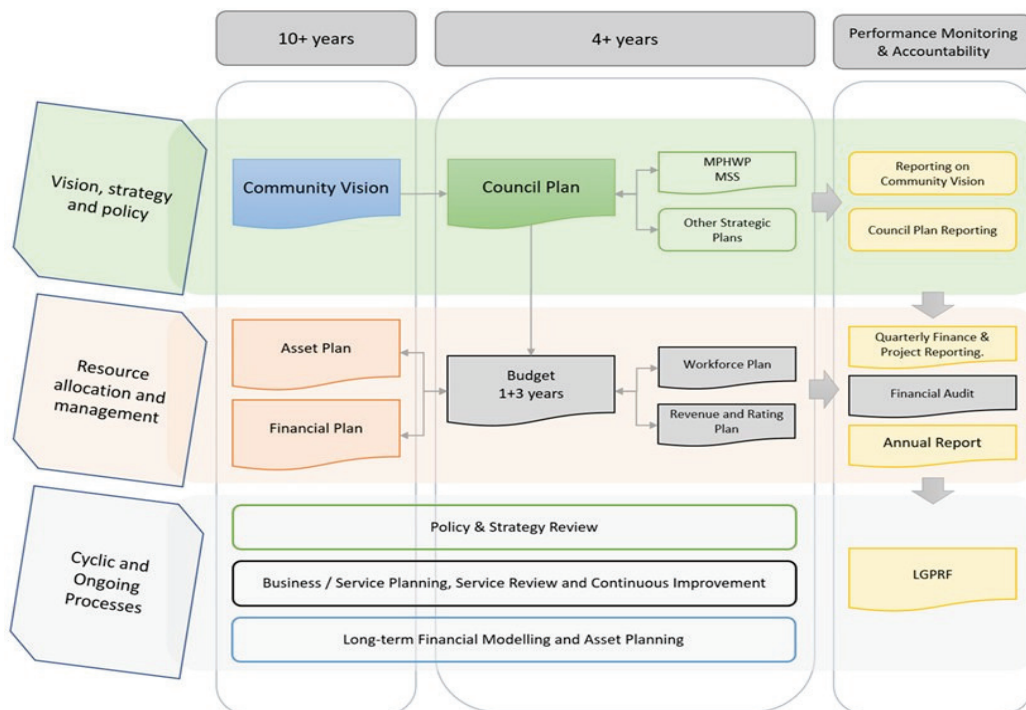
Tony Cordy
Mayor, Mount Alexander Shire

1. Link to the Integrated Planning and Reporting Framework

This section describes how the Budget links to the achievement of the Community Vision and Council Plan within an overall integrated planning and reporting framework. This framework guides the Council in identifying community needs and aspirations over the long term (Community Vision and Financial Plan), medium term (Council Plan, Workforce Plan, and Revenue and Rating Plan) and short term (Budget) and then holding itself accountable (Annual Report).

1.1 Legislative planning and accountability framework

The Budget is a rolling four-year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The diagram below depicts the integrated planning and reporting framework that applies to local government in Victoria. At each stage of the integrated planning and reporting framework there are opportunities for community and stakeholder input. This is important to ensure transparency and accountability to both residents and ratepayers.



Source: Department of Jobs, Precincts and Regions

The timing of each component of the integrated planning and reporting framework is critical to the successful achievement of the planned outcomes.

1.1.2 Key planning considerations

Service level planning

Although councils have a legal obligation to provide some services— such as animal management, local roads, food safety and statutory planning—most council services are not legally mandated, including some services closely associated with councils, such as libraries, building permits and sporting facilities. Further, over time, the needs and expectations of communities can change. Therefore councils need to have robust processes for service planning and review to ensure all services continue to provide value for money and are in line with community expectations. In doing so, councils should engage with communities to determine how to prioritise resources and balance service provision against other responsibilities such as asset maintenance and capital works. Community consultation needs to be in line with a councils adopted Community Engagement Policy and Public Transparency Policy.

1.2 Our purpose

Our Vision

*Mount Alexander:
Innovative. Creative. Connected.*

Our principles

Mount Alexander Shire Council will:

- listen to our communities, respect their views and respond openly and responsibly.*
- insist on integrity, equity and fairness in delivering services and facilities.*
- be progressive and innovative.*
- advocate for our shire and collaborate with others for the benefit of our region.*

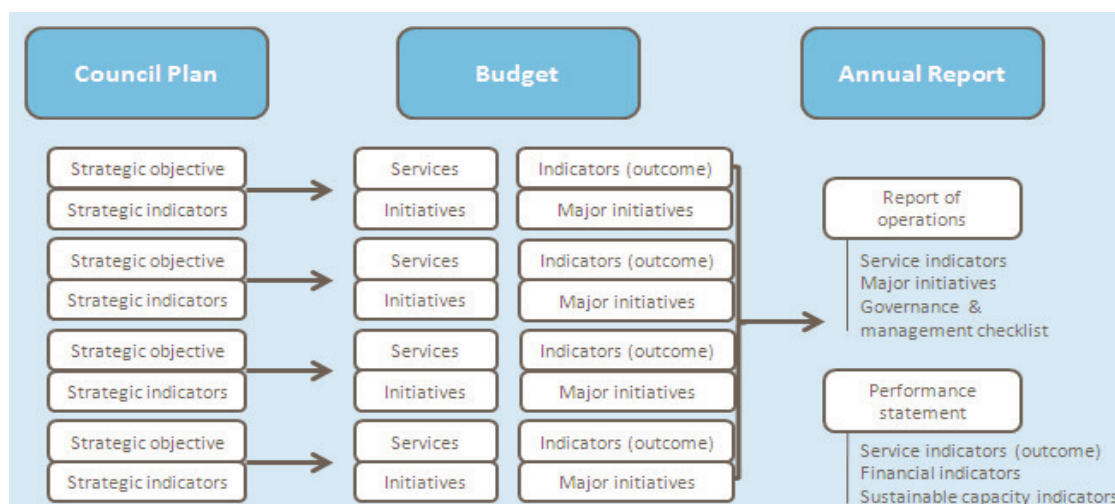
1.3 Strategic objectives

Council delivers activities and initiatives under major service categories. Each contributes to the achievement of one of the pillars as set out in the four year Council Plan 2017-2021. The three pillars described in the Council Plan are detailed below. In October 2021, Council will adopt a Council Plan for the period 2021-2025.

Strategic Objective	Description
Our people	<ul style="list-style-type: none">- socially connected, safe and inclusive communities- local services that support the needs of our community- improved health and wellbeing- a welcoming place for all
Our place	<ul style="list-style-type: none">- well managed assets for now and into the future- a clean and green community- well planned-for growth
Our economy	<ul style="list-style-type: none">- a creative and innovative economy- great opportunities for education and technology- an innovative and sustainable organisation

2. Services and service performance indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2021/22 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes several initiatives and service performance outcome indicators for key areas of Council's operations. Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the Budget and report against them in their Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is shown below



Source: Department of Jobs, Precincts and Regions

2.1 Our People

Population | Health | Wellbeing | Support | Resilience | Partnerships | Social services | Connections | Venues | Events

Services

Service area	Description of services provided		2019/20	2020/21	2021/22
			Actual \$'000	Forecast \$'000	Budget \$'000
Aged and Disability Services	Assesses and plans services for older people and people with disabilities to enable them to remain living independently. This includes services for home care, personal care, respite, delivered meals, home safety as well as social support programs for isolated older people.	<i>Inc</i>	1,947	2,294	2,153
		<i>Exp</i>	(2,209)	(2,503)	(2,420)
		<i>Surplus / (deficit)</i>	(262)	(209)	(267)
Community Safety and Amenity	Improves safety and amenity in the shire by supervising school crossings, controlling domestic animals and livestock, regulating parking, issuing local law permits and infringement notices, and providing information and advice to the community.	<i>Inc</i>	410	405	443
		<i>Exp</i>	(834)	(818)	(851)
		<i>Surplus / (deficit)</i>	(424)	(413)	(407)
Communication	Provides information to the community about our programs and services through media, social media, advertising, newsletters and web. Assists and provides advice to staff on sharing information and engaging with the community.	<i>Inc</i>	-	133	-
		<i>Exp</i>	(411)	(613)	(440)
		<i>Surplus / (deficit)</i>	(411)	(480)	(440)

Service area	Description of services provided		2019/20	2020/21	2021/22
			Actual \$'000	Forecast \$'000	Budget \$'000
Community Partnerships	Works with local residents, community organisations and service providers to build community capacity and strengthen our engagement with the community.	<i>Inc</i>	84	222	10
		<i>Exp</i>	(573)	(888)	(603)
		<i>Surplus / (deficit)</i>	(489)	(666)	(593)
Venue Coordination and Events	Provides hire and management services for public venues, support of events within the shire, as well as cleaning and maintenance of public restrooms.	<i>Inc</i>	35	34	28
		<i>Exp</i>	(875)	(830)	(889)
		<i>Surplus / (deficit)</i>	(840)	(796)	(860)
Customer Service	Assists customers with general enquiries, shares information, registers community requests for service and processes payments.	<i>Inc</i>	-	-	-
		<i>Exp</i>	(427)	(413)	(441)
		<i>Surplus / (deficit)</i>	(427)	(413)	(441)
Emergency Management	Develops and implements strategies to increase the emergency management capability of the shire and community. Undertakes prevention measures to reduce risk from fire hazards.	<i>Inc</i>	131	155	129
		<i>Exp</i>	(207)	(289)	(336)
		<i>Surplus / (deficit)</i>	(76)	(133)	(207)
Environmental Health	Conducts inspections and maintains registrations for food and public health businesses, including registration and approval of temporary food permits, assessment of septic tank applications as well as investigation of complaints.	<i>Inc</i>	149	169	177
		<i>Exp</i>	(340)	(312)	(355)
		<i>Surplus / (deficit)</i>	(191)	(143)	(177)
Executive	Strategically manages the organisation in keeping with the requirements of good governance, legislation and strategic policy.	<i>Inc</i>	18	-	-
		<i>Exp</i>	(1,124)	(1,195)	(1,110)
		<i>Surplus / (deficit)</i>	(1,106)	(1,195)	(1,110)
Library Operations	Provides accessible information and resources for the recreational, cultural, educational and social development of our community. The service is provided by Goldfields Library Corporation via the library located in Castlemaine.	<i>Inc</i>	19	1	1
		<i>Exp</i>	(527)	(538)	(553)
		<i>Surplus / (deficit)</i>	(508)	(537)	(552)
Early Years	Provides consultations, information, referrals, advice and support for children from birth to school age and their families.	<i>Inc</i>	255	302	275
		<i>Exp</i>	(427)	(514)	(394)
		<i>Surplus / (deficit)</i>	(172)	(211)	(119)
People and Culture	Provides strategic and operational organisation capability support including human resources and industrial relations strategies, policies and procedures, as well as training and development opportunities.	<i>Inc</i>	3	368	-
		<i>Exp</i>	(1,779)	(2,230)	(1,893)
		<i>Surplus / (deficit)</i>	(1,776)	(1,862)	(1,893)
Records	Receives, stores, retrieves and archives records and ensures legislative and privacy requirements are met.	<i>Inc</i>	1	-	-
		<i>Exp</i>	(292)	(328)	(311)
		<i>Surplus / (deficit)</i>	(291)	(328)	(311)

Service area	Description of services provided		2019/20	2020/21	2021/22
			Actual \$'000	Forecast \$'000	Budget \$'000
Youth Development	Works in partnership with young people and the community, organisations and service providers to support and promote initiatives, activities and programs that strengthen young people's connections and place within the community.	<i>Inc</i>	67	69	65
		<i>Exp</i>	(171)	(188)	(170)
		<i>Surplus / (deficit)</i>	(104)	(119)	(105)

Major Initiatives

- 1) Welcome to Country installation in the Castlemaine Market Building, to celebrate and acknowledge local Indigenous heritage and culture (government funded) - \$400,000

Other Initiatives

- 2) Domestic Wastewater Management Plan - \$30,000

Service Performance Outcome Indicators

Service	Indicator	2017/18	2018/19	2019/20
		Actual	Actual	Actual
Libraries*	Participation	25.81%	24.88%	23.10%
Animal management*	Health and safety	N/A	N/A	100%
Food safety*	Health and safety	100%	96.97%	100%
Maternal and child health*	Participation	79.11%	80.40%	86.50%
Maternal and child health*	Participation	61.90%	77.78%	77.78%

* refer to table at end of section 2.2 for information on the calculation of Service Performance Outcome Indicators

2.2 Our Place

Buildings | Sport and recreation facilities | Roads | Footpaths | Drainage | Trails | Playgrounds | Gardens | Natural environment | Waste | Recycling | Heritage

Services

Service area	Description of services provided		2019/20	2020/21	2021/22
			Actual \$'000	Forecast \$'000	Budget \$'000
Active Communities	Provides advice on local recreational needs and facility use and planning, support for sports and recreation clubs, while running special projects and events to promote and develop healthy physical activity in the shire.	<i>Inc</i>	96	72	-
		<i>Exp</i>	(437)	(730)	(405)
		<i>Surplus / (deficit)</i>	(341)	(658)	(405)
Community Buildings and Property Management	Prepares maintenance and management programs for our buildings, pavilions and other community assets to maximise value and use. The service also facilitates management and strategic planning for our building, land, commercial and community leases and licences.	<i>Inc</i>	166	277	200
		<i>Exp</i>	(824)	(831)	(941)
		<i>Surplus / (deficit)</i>	(658)	(554)	(741)

Service area	Description of services provided		2019/20	2020/21	2021/22
			Actual \$'000	Forecast \$'000	Budget \$'000
Environment and Sustainability	Develops environmental policy, coordinates and implements environmental projects and works with other services to improve our environmental performance, including climate change initiatives.	<i>Inc</i>	13	-	-
		<i>Exp</i>	(224)	(220)	(210)
		<i>Surplus / (deficit)</i>	(211)	(220)	(210)
Infrastructure	Designs, contract manages and supervises our capital works program. Undertakes safety and condition inspections of roads, bridges and footpaths, and maintains the asset management system while overseeing community infrastructure development.	<i>Inc</i>	358	4,349	302
		<i>Exp</i>	(941)	(3,918)	(950)
		<i>Surplus / (deficit)</i>	(583)	431	(648)
Parks and Gardens	Manages key parks and recreation areas including Castlemaine Botanical Gardens, Maldon Gardens and Victory Park, as well as managing street trees, tree planting and removal, in addition to planning and strategies.	<i>Inc</i>	165	103	36
		<i>Exp</i>	(2,535)	(2,590)	(2,587)
		<i>Surplus / (deficit)</i>	(2,371)	(2,487)	(2,551)
Recreation Facilities	Oversees the management, use and development of sports grounds and pavilions. Provides advice on recreational needs, facility use and planning to provide access to well-maintained sporting and recreation facilities.	<i>Inc</i>	273	231	296
		<i>Exp</i>	(985)	(1,119)	(1,075)
		<i>Surplus / (deficit)</i>	(711)	(888)	(779)
Roads and Paths	Undertakes maintenance and renewal of our roads, bridges, paths and drainage. This includes maintenance grading, patrol patching, periodic gravel and bituminous resurfacing, road and intersection renewals, road markings, signage, drain clearance and street sweeping.	<i>Inc</i>	3,037	2,073	1,944
		<i>Exp</i>	(3,684)	(3,907)	(3,950)
		<i>Surplus / (deficit)</i>	(646)	(1,834)	(2,006)
Waste Management	Manages the waste management facilities at Castlemaine and Maldon. Provides kerbside waste and recycling collection, and develops and implements waste and resource recovery strategies.	<i>Inc</i>	1,094	441	332
		<i>Exp</i>	(4,269)	(3,217)	(3,592)
		<i>Surplus / (deficit)</i>	(3,175)	(2,776)	(3,260)

Major Initiatives

- 1) Year 2 of the Maldon streetscapes rejuvenation project (part government funded) - \$2 million
- 2) Making Fogarty's Gap Road, between Woodbrook and Leversha roads, safer. Approximately half of this project is funded by the Federal Government Roads to Recovery programme - \$1.42 million
- 3) Annual gravel road resheeting and local road resealing programs - \$1.24 million
- 4) Design of Diamond Gully road intersections (funded by developer contributions) - \$395,733
- 5) Newstead Recreation Reserve lights (subject to government funding) - \$410,023
- 6) Stage 2 of the township streetscape improvements (part government funded) - \$367,383
- 7) Stage 3 and 4 of the township streetscape improvements (part government funded) - \$1.5 million
- 8) Campbells Creek Fryers Road pathway and finishing the "Missing Link" along the creek trail - \$1.3 million
- 9) Castlemaine and Campbells Creek Levies phase 3 (subject to government funding) - \$242,506
- 10) Works to renew the road at Spring Street Maldon, funded by the Roads to Recovery Programme - \$150,000
- 11) Commencement of the multi-year project to cap cells at the Castlemaine landfill - \$1.51 million
- 12) Detailed design of the Camp Reserve pavilion and netball courts - \$400,000

Other Initiatives

- 13) \$30,000 to re-purpose the Taradale tennis court facilities into a multipurpose community space
- 14) Additional funding to support the Chewton Swimming Pool Committee meet their legislative and regulatory requirements
- 15) Funding of \$6,000 to scope the feasibility of the Castlemaine to Maryborough Rail Trail

Service Performance Outcome Indicators

* refer to table at end of section 2.2 for information on the calculation of Service Performance Outcome Indicators

Service	Indicator	2017/18 Actual	2018/19 Actual	2019/20 Actual
Roads*	Satisfaction	49	56	50
Waste collection*	Waste diversion	36.04%	35.64%	36.30%
Aquatic facilities*	Utilisation	1.53	1.58	0.9

2.2 Our Economy

Business | Economy | Jobs | Education | Creativity | Innovation | Tourism | Culture

Services

Service area	Description of services provided		2019/20 Actual \$'000	2020/21 Forecast \$'000	2021/22 Budget \$'000
Building Services	Provides building compliance services including emergency management responsibilities, fire safety inspections, swimming pool barrier audits and investigation of complaints and illegal works.	<i>Inc</i>	124	155	235
		<i>Exp</i>	(247)	(255)	(359)
		<i>Surplus / (deficit)</i>	(123)	(101)	(124)
Cultural Development	Provides advocacy and support to help develop arts, cultural and creative activities across the shire.	<i>Inc</i>	14	1	-
		<i>Exp</i>	(233)	(230)	(218)
		<i>Surplus / (deficit)</i>	(219)	(229)	(218)
Economic Development	Undertakes initiatives to build the local economy including support for the growth of local businesses and industry networks along with reducing barriers for business development. Works towards creating and maintaining an environment that ensures the shire is a desirable location for people to visit, work, live and invest.	<i>Inc</i>	90	487	8
		<i>Exp</i>	(512)	(1,018)	(425)
		<i>Surplus / (deficit)</i>	(422)	(530)	(417)
Financial Services	Manages finances through the preparation and monitoring of the budget, payment of accounts, procurement of services, raising and collection of rates and charges and valuation of properties.	<i>Inc</i>	626	576	503
		<i>Exp</i>	(1,499)	(1,572)	(1,440)
		<i>Surplus / (deficit)</i>	(873)	(995)	(937)
Governance	Coordinates Council meetings, Councillor related activities and provides support and oversight of compliance with the Local Government Act.	<i>Inc</i>	3	1	-
		<i>Exp</i>	(544)	(707)	(502)
		<i>Surplus / (deficit)</i>	(541)	(706)	(502)

Service area	Description of services provided		2019/20	2020/21	2021/22
			Actual	Forecast	Budget
			\$'000	\$'000	\$'000
Information Technology Services	Provides, supports and maintains cost effective communications and IT systems enabling Council to deliver services in a productive and efficient way.	<i>Inc</i>	-	-	-
		<i>Exp</i>	(1,022)	(1,125)	(1,194)
		<i>Surplus / (deficit)</i>	(1,022)	(1,125)	(1,194)
Planning Services	Manages land use and development in the municipality in accordance with the Mount Alexander Planning Scheme. The service provides planning information and advice, assesses planning permit applications and undertakes compliance activities. Develops and implements urban and rural planning strategy and maintains an effective planning scheme through regular reviews and planning scheme amendments, while ensuring appropriate support for our heritage.	<i>Inc</i>	743	561	399
		<i>Exp</i>	(1,224)	(1,451)	(1,335)
		<i>Surplus / (deficit)</i>	(481)	(890)	(936)
Tourism Services	Provides visitor information, marketing and industry development for the shire. Supports economic and social benefits of tourism through operation of Visitor Information Centres in Castlemaine and Maldon. Provides accommodation and tour booking services.	<i>Inc</i>	70	48	84
		<i>Exp</i>	(299)	(277)	(369)
		<i>Surplus / (deficit)</i>	(229)	(229)	(285)

Other Initiatives

- 1) Hosting of the Mount Alexander Business Awards - \$15,000

Service Performance Outcome Indicators

Service	Indicator	2017/18	2018/19	2019/20
		Actual	Actual	Actual
Governance*	Satisfaction	45	52	49
Statutory Planning*	Decision making	100%	50%	33.33%

* refer to table at end of section 2.2 for information on the calculation of Service Performance Outcome Indicators

Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Governance	Satisfaction	Satisfaction with Council decisions. (Community satisfaction rating out of 100 with how Council has performed in making decisions in the interest of the community)	Community satisfaction rating out of 100 with the performance of Council in making decisions in the interest of the community
Statutory planning	Decision making	Council planning decisions upheld at VCAT. (Percentage of planning application decisions subject to review by VCAT and that were not set aside)	[Number of VCAT decisions that did not set aside Council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100
Roads	Satisfaction	Satisfaction with sealed local roads. (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads.
Libraries	Participation	Active library borrowers. (Percentage of the population that are active library borrowers)	[The sum of the number of active library borrowers in the last 3 financial years / The sum of the population in the last 3 financial years] x100
Waste collection	Waste diversion	Kerbside collection waste diverted from landfill. (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100
Aquatic Facilities	Utilisation	Utilisation of aquatic facilities. (Number of visits to aquatic facilities per head of population)	Number of visits to aquatic facilities / Population
Animal Management	Health and safety	Animal management prosecutions. (Percentage of animal management prosecutions which are successful)	Number of successful animal management prosecutions / Total number of animal management prosecutions

Service	Indicator	Performance Measure	Computation
Food safety	Health and safety	Critical and major non-compliance outcome notifications. (Percentage of critical and major non-compliance outcome notifications that are followed up by Council)	[Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about a food premises followed up / Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about food premises] x100
Maternal and Child Health	Participation	Participation in the MCH service. (Percentage of children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once (in the financial year) / Number of children enrolled in the MCH service]
	Participation	Participation in the MCH service by Aboriginal children. (Percentage of Aboriginal children enrolled who participate in the MCH service)	[Number of Aboriginal children who attend the MCH service at least once (in the financial year) / Number of Aboriginal children enrolled in the MCH service] x100

2.3 Reconciliation with budgeted operating result

	Surplus/ (Deficit)	Expenditure	Revenue
	\$'000	\$'000	\$'000
Our People	(7,483)	(10,766)	3,282
Our Place	(10,601)	(13,710)	3,110
Our Economy	(4,614)	(5,842)	1,229
Total	(22,698)	(30,318)	7,620
Expenses added in:			
Depreciation and amortisation	(8,831)		
Finance costs	(108)		
Net gain/(loss) on disposal of assets	(371)		
Surplus/(Deficit) before funding sources	(32,008)		
Funding sources added in:			
Rates and charges revenue	20,782		
Waste charge revenue	4,658		
Rates interest	180		
Capital works income	6,184		
Unallocated Victoria Grants Commission	1,854		
Total funding sources	33,658		
Operating surplus/(deficit) for the year	1,650		

3. Financial Statements

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the year 2021/22 has been supplemented with projections to 2024/25.

This section includes the following financial statements prepared in accordance with the *Local Government Act 2020* and the *Local Government (Planning and Reporting) Regulations 2020*.

Comprehensive Income Statement

Balance Sheet

Statement of Changes in Equity

Statement of Cash Flows

Statement of Capital Works

Statement of Human Resources

Comprehensive Income Statement

For the four years ending 30 June 2025

		Forecast Actual	Budget	Projections		
	NOTES	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000
Income						
Rates and charges	4.1.1	25,040	25,444	25,826	26,342	26,869
Statutory fees and fines	4.1.2	1,162	1,223	1,241	1,272	1,304
User fees	4.1.3	1,301	1,253	1,278	1,316	1,356
Grants - Operating	4.1.4	13,295	5,130	7,800	7,996	8,197
Grants - Capital	4.1.4	3,654	6,184	4,270	4,315	4,485
Contributions - monetary	4.1.5	235	282	296	299	314
Contributions - non-monetary	4.1.5	34	34	34	34	34
Net gain/(loss) on disposal of property, infrastructure, plant and equipment		(382)	(371)	(357)	(343)	(354)
Found assets		7	-	-	-	-
Share of net profits/(losses) of associates and joint ventures		1	1	5	5	5
Other income	4.1.6	712	711	715	721	727
Total income		45,059	39,891	41,108	41,958	42,938
Expenses						
Employee costs	4.1.7	16,876	16,957	17,271	17,669	18,111
Materials and services	4.1.8	15,027	10,921	11,143	11,369	11,600
Depreciation	4.1.9	8,566	8,628	8,813	8,911	9,009
Amortisation - intangible assets	4.1.10	195	190	185	179	172
Amortisation - right of use assets	4.1.11	-	13	13	14	14
Bad and doubtful debts		11	9	10	10	10
Borrowing costs		141	106	71	65	60
Finance Costs - leases		1	2	2	1	1
Other expenses	4.1.12	1,603	1,488	1,825	1,856	2,064
Total expenses		42,420	38,314	39,333	40,074	41,041
Surplus/(deficit) for the year		2,639	1,577	1,775	1,884	1,896
Other comprehensive income						
Items that will not be reclassified to surplus or deficit in future periods						
Net asset revaluation increment /(decrement)		4,001	703	718	797	792
Total comprehensive result		6,640	2,280	2,493	2,681	2,688

Balance Sheet

For the four years ending 30 June 2025

		Forecast	Budget	Projections		
	NOTES	Actual		2022/23	2023/24	2024/25
		2020/21	2021/22	2022/23	2023/24	2024/25
		\$'000	\$'000	\$'000	\$'000	\$'000
Assets						
Current assets						
Cash and cash equivalents		25,565	21,475	20,104	21,200	23,622
Trade and other receivables		3,956	3,330	3,411	3,464	3,556
Inventories		48	48	48	48	48
Other assets		290	290	290	290	290
Total current assets	4.2.1	29,859	25,143	23,853	25,002	27,516
Non-current assets						
Investments in associates, joint arrangement and subsidiaries		523	523	523	523	523
Property, infrastructure, plant & equipment		371,267	374,769	375,791	376,248	376,792
Right-of-use assets	4.2.4	63	50	37	23	9
Intangible assets		1,019	829	644	465	293
Total non-current assets	4.2.1	372,872	376,171	376,995	377,259	377,617
Total assets		402,731	401,314	400,848	402,261	405,133
Liabilities						
Current liabilities						
Trade and other payables		3,019	1,900	1,978	2,012	2,081
Trust funds and deposits		1,785	1,910	2,063	2,248	2,473
Unearned income		660	660	660	660	660
Provisions		4,522	6,124	4,553	3,224	3,276
Interest-bearing liabilities	4.2.3	1,260	207	126	130	1,336
Lease liabilities	4.2.4	15	15	15	15	-
Total current liabilities	4.2.2	11,261	10,816	9,394	8,289	9,826
Non-current liabilities						
Provisions		5,564	2,530	1,131	1,111	1,092
Interest-bearing liabilities	4.2.3	1,936	1,729	1,603	1,473	137
Lease liabilities	4.2.4	48	35	22	8	9
Total non-current liabilities	4.2.2	7,548	4,294	2,756	2,592	1,238
Total liabilities		18,809	15,110	12,150	10,882	11,065
Net assets		383,922	386,204	388,698	391,379	394,069
Equity						
Accumulated surplus		114,645	115,593	119,514	121,365	122,260
Reserves		269,277	270,611	269,184	270,014	271,809
Total equity		383,922	386,204	388,698	391,379	394,069

Statement of Changes in Equity

For the four years ending 30 June 2025

	NOTES	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
2021 Forecast Actual					
Balance at beginning of the financial year		377,282	107,415	253,546	16,321
Impact of adoption of new accounting standards		-	-	-	-
Adjusted opening balance		377,282	107,415	253,546	16,321
Surplus/(deficit) for the year		2,639	2,639	-	-
Net asset revaluation increment/(decrement)		4,001	-	4,001	-
Transfers to other reserves		-	(1,886)	-	1,886
Transfers from other reserves		-	6,477	-	(6,477)
Balance at end of the financial year		383,922	114,645	257,547	11,730
2022 Budget					
Balance at beginning of the financial year		383,922	114,645	257,547	11,730
Surplus/(deficit) for the year		1,577	1,577	-	-
Net asset revaluation increment/(decrement)		703	-	703	-
Transfers to other reserves	4.3.1	-	(1,606)	-	1,606
Transfers from other reserves	4.3.1	-	976	-	(976)
Balance at end of the financial year	4.3.2	386,202	115,592	258,250	12,360
2023					
Balance at beginning of the financial year		386,202	115,592	258,250	12,360
Surplus/(deficit) for the year		1,775	1,775	-	-
Net asset revaluation increment/(decrement)		718	-	718	-
Transfers to other reserves		-	(1,417)	-	1,417
Transfers from other reserves		-	3,562	-	(3,562)
Balance at end of the financial year		388,695	119,512	258,968	10,215
2024					
Balance at beginning of the financial year		388,695	119,512	258,968	10,215
Surplus/(deficit) for the year		1,884	1,884	-	-
Net asset revaluation increment/(decrement)		797	-	797	-
Transfers to other reserves		-	(1,760)	-	1,760
Transfers from other reserves		-	1,727	-	(1,727)
Balance at end of the financial year		391,377	121,364	259,765	10,248
2025					
Balance at beginning of the financial year		391,377	121,364	259,765	10,248
Surplus/(deficit) for the year		1,896	1,896	-	-
Net asset revaluation increment/(decrement)		792	-	792	-
Transfers to other reserves		-	(1,123)	-	1,123
Transfers from other reserves		-	122	-	(122)
Balance at end of the financial year		394,065	122,259	260,557	11,249

Statement of Cash Flows

For the four years ending 30 June 2025

Notes	Forecast	Budget	Projections		
	Actual 2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000
	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)
Cash flows from operating activities					
Rates and charges	24,740	25,968	25,788	26,299	26,813
Statutory fees and fines	1,026	1,355	1,365	1,399	1,433
User fees	1,148	1,394	1,404	1,446	1,489
Grants - operating	13,052	5,236	7,579	7,980	8,177
Grants - capital	2,987	6,311	4,426	4,311	4,469
Contributions - monetary					
Interest received	378	405	409	415	421
Other receipts	379	657	661	665	680
Net GST refund / payment	1,996	1,935	1,944	1,894	1,942
Employee costs	(16,176)	(17,011)	(17,208)	(17,604)	(18,042)
Materials and services	(13,540)	(14,351)	(15,206)	(13,835)	(12,696)
Trust funds and deposits taken	148	125	153	186	225
Other payments	(1,557)	(1,796)	(2,014)	(2,092)	(2,302)
Net cash provided by/(used in) operating activities 4.4.1	14,581	10,228	9,301	11,065	12,610
Cash flows from investing activities					
Payments for property, infrastructure, plant and equipment	(9,885)	(13,177)	(10,643)	(10,038)	(10,258)
Proceeds from sale of property, infrastructure, plant and equipment	228	240	264	275	275
Net cash provided by/(used in) investing activities 4.4.2	(9,657)	(12,937)	(10,379)	(9,763)	(9,983)
Cash flows from financing activities					
Finance costs	(142)	(106)	(71)	(65)	(60)
Proceeds from borrowings	-	-	-	-	-
Repayment of borrowings	(247)	(1,260)	(207)	(126)	(130)
Interest paid - lease liability	-	(2)	(2)	(1)	(1)
Repayment of lease liabilities	-	(13)	(13)	(14)	(14)
Net cash provided by/(used in) financing activities 4.4.3	(389)	(1,381)	(293)	(206)	(205)
Net increase/(decrease) in cash & cash equivalents	4,535	(4,090)	(1,371)	1,096	2,422
Cash and cash equivalents at the beginning of the financial year	21,030	25,565	21,475	20,104	21,200
Cash and cash equivalents at the end of the financial year	25,565	21,475	20,104	21,200	23,622

Statement of Capital Works

For the four years ending 30 June 2025

	NOTES	Forecast	Budget	Projections		
		Actual		2022/23	2023/24	2024/25
		2020/21	2021/22	\$'000	\$'000	\$'000
		\$'000	\$'000	\$'000	\$'000	\$'000
Property						
Land improvements		410	243	200	200	200
Total land		410	243	200	200	200
Buildings, structures and site improvements		1,566	1,261	2,000	1,600	1,600
Total buildings		1,566	1,261	2,000	1,600	1,600
Total property		1,976	1,504	2,200	1,800	1,800
Plant and equipment						
Plant, machinery and equipment		1,049	652	780	780	780
Computers and telecommunications		278	583	200	200	200
Total plant and equipment		1,327	1,235	980	980	980
Infrastructure						
Roads		2,948	7,250	4,100	4,300	4,500
Bridges		2,124	200	700	850	850
Footpaths and cycleways		895	1,601	350	350	350
Drainage		821	85	600	600	600
Waste management		-	105	-	-	-
Other infrastructure		1,644	-	750	250	250
Total infrastructure		8,432	9,241	6,500	6,350	6,550
Total capital works expenditure	4.5.1	11,735	11,980	9,680	9,130	9,330
Represented by:						
New asset expenditure		1,604	2,117	70	70	70
Asset renewal expenditure		6,711	8,146	8,770	8,300	8,480
Asset expansion expenditure		-	-	-	-	-
Asset upgrade expenditure		3,420	1,716	840	760	780
Total capital works expenditure	4.5.1	11,735	11,980	9,680	9,130	9,330
Funding sources represented by:						
Grants		3,654	6,184	4,270	4,315	4,485
Contributions		-	-	-	-	-
Council cash		8,081	5,796	5,410	4,815	4,845
Borrowings		-	-	-	-	-
Total capital works expenditure	4.5.1	11,735	11,980	9,680	9,130	9,330

Statement of Human Resources

For the four years ending 30 June 2025

	Forecast	Budget	Projections		
	Actual				
	2020/21	2021/22	2022/23	2023/24	2024/25
	\$'000	\$'000	\$'000	\$'000	\$'000
Staff expenditure					
Employee costs - operating	16,876	16,957	15,966	16,131	16,373
Employee costs - capital	776	949	873	836	836
Total staff expenditure	17,653	17,906	16,839	16,967	17,209
	FTE	FTE	FTE	FTE	FTE
Staff numbers					
Employees	178.0	180.2	177	175.1	175.1
Total staff numbers	178.0	180.2	177.1	175.1	175.1

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Department	Budget 2021/22 \$'000	Comprises			
		Permanent		Casual \$'000	Temporary \$'000
		Full Time \$'000	Part time \$'000		
Communications and Customer Services	1,460	463	946	51	-
Community Partnerships	1,199	371	816	13	-
Community Wellbeing	2,014	462	1,535	18	-
Corporate Services	1,240	948	291	-	-
Development Services	2,233	1,530	703	-	-
Economy and Culture	474	256	218	-	-
Executive	1,007	946	61	-	-
Infrastructure	3,333	3,043	290	-	-
Parks, Recreation and Community Facilities	2,068	1,908	160	-	-
People and Culture	945	667	278	-	-
Total permanent staff expenditure	15,971	10,593	5,297	82	-
Other employee related expenditure	986				
Capitalised labour costs	949				
Total expenditure	17,907				

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

Department	Budget 2021/22	Comprises			
		Permanent		Casual	Temporary
		Full Time	Part time		
Communications and Customer Services	17	4	12	1	-
Community Partnerships	11	3	8	-	-
Community Wellbeing	26	5	21	-	-
Corporate Services	12	9	3	-	-
Development Services	24	15	9	-	-
Economy and Culture	4	2	2	-	-
Executive	6	5	1	-	-
Infrastructure	37	34	3	-	-
Parks, Recreation and Community Facilities	24	22	2	-	-
People and Culture	9	6	3	-	-
Total staff	170	105	64	1	-
Capital projects	10				
Total staff	180				

**Summary of Planned Human Resources Expenditure
For the four years ended 30 June 2025**

	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000
Communications and Customer Services				
Permanent - Full time	463	470	477	484
Female	322	327	332	337
Male	141	143	145	148
Self-described gender	0	0	0	0
Permanent - Part time	946	921	934	948
Female	695	667	677	687
Male	204	207	211	214
Self-described gender	0	0	0	0
Not specified	46	46	47	48
Total Communications and Customer Services	1,409	1,390	1,411	1,432
Community Partnerships				
Permanent - Full time	371	376	382	388
Female	275	279	284	288
Male	95	97	98	100
Self-described gender	0	0	0	0
Permanent - Part time	816	828	841	853
Female	566	575	583	592
Male	250	254	257	261
Self-described gender	0	0	0	0
Total Community Partnerships	1,187	1,204	1,223	1,241
Community Wellbeing				
Permanent - Full time	462	336	341	346
Female	462	336	341	346
Male	0	0	0	0
Self-described gender	0	0	0	0
Permanent - Part time	1,535	1,558	1,581	1,605
Female	1,352	1,372	1,392	1,413
Male	183	186	189	192
Self-described gender	0	0	0	0
Total Community Wellbeing	1,996	1,894	1,922	1,951
Corporate Services				
Permanent - Full time	948	963	977	992
Female	617	626	635	645
Male	332	337	342	347
Self-described gender	0	0	0	0
Permanent - Part time	291	296	300	305
Female	291	296	300	305
Male	0	0	0	0
Self-described gender	0	0	0	0
Total Corporate Services	1,240	1,258	1,277	1,296
Development Services				
Permanent - Full time	1,530	1,474	1,422	1,444
Female	869	803	741	752
Male	661	671	681	691
Self-described gender	0	0	0	0
Permanent - Part time	703	714	724	735
Female	512	520	528	536
Male	191	194	197	200
Self-described gender	0	0	0	0
Total Development Services	2,233	2,188	2,147	2,179

	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000
Economy and Culture				
Permanent - Full time	256	260	264	268
Female	99	100	102	103
Male	157	160	162	164
Self-described gender	0	0	0	0
Permanent - Part time	218	221	224	228
Female	218	221	224	228
Male	0	0	0	0
Self-described gender	0	0	0	0
Total Economy and Culture	474	481	488	496
Executive				
Permanent - Full time	946	960	975	989
Female	637	646	656	666
Male	309	314	319	323
Self-described gender	0	0	0	0
Permanent - Part time	61	62	63	63
Female	61	62	63	63
Male	0	0	0	0
Self-described gender	0	0	0	0
Total Executive	1,007	1,022	1,037	1,053
Infrastructure				
Permanent - Full time	3,043	3,089	3,135	3,182
Female	164	167	169	172
Male	2,879	2,922	2,966	3,010
Self-described gender	0	0	0	0
Permanent - Part time	290	294	299	303
Female	229	232	236	239
Male	61	62	63	64
Self-described gender	0	0	0	0
Total Infrastructure	3,333	3,383	3,434	3,485
Parks, Recreation & Community Facilities				
Permanent - Full time	1,908	1,937	1,966	1,995
Female	775	787	799	811
Male	1,133	1,150	1,167	1,184
Self-described gender	0	0	0	0
Permanent - Part time	160	162	164	167
Female	160	162	164	167
Male	0	0	0	0
Self-described gender	0	0	0	0
Total Parks, Recreation & Community Facilities	2,068	2,099	2,130	2,162
People & Culture				
Permanent - Full time	667	677	687	697
Female	564	572	581	590
Male	103	104	106	108
Self-described gender	0	0	0	0
Permanent - Part time	278	287	291	296
Female	264	287	291	296
Male	14	0	0	0
Self-described gender	0	0	0	0
Total People & Culture	945	964	978	993
Casuals, temporary and other expenditure	82	83	84	85
Capitalised labour costs	949	873	836	836
Indirect costs	986	1,001	1,016	1,031
Total staff expenditure	17,907	16,839	16,967	17,209

	2021/22	2022/23	2023/24	2024/25
	FTE	FTE	FTE	FTE
Communications and Customer Services				
Permanent - Full time	4.0	4.0	4.0	4.0
Female	3.0	3.0	3.0	3.0
Male	1.0	1.0	1.0	1.0
Self-described gender	0.0	0.0	0.0	0.0
Permanent - Part time	12.1	11.7	11.7	11.7
Female	8.5	8.1	8.1	8.1
Male	2.9	2.9	2.9	2.9
Self-described gender	0.6	0.6	0.6	0.6
Not specified	0.1	0.1	0.1	0.1
Total Communications and Customer Services	16.1	15.7	15.7	15.7
Community Partnerships				
Permanent - Full time	3.0	3.0	3.0	3.0
Female	2.0	2.0	2.0	2.0
Male	1.0	1.0	1.0	1.0
Self-described gender	0.0	0.0	0.0	0.0
Permanent - Part time	8.0	8.0	8.0	8.0
Female	5.4	5.4	5.4	5.4
Male	2.6	2.6	2.6	2.6
Self-described gender	0.0	0.0	0.0	0.0
Total Community Partnerships	11.0	11.0	11.0	11.0
Community Wellbeing				
Permanent - Full time	5.0	4.0	4.0	4.0
Female	5.0	4.0	4.0	4.0
Male	0.0	0.0	0.0	0.0
Self-described gender	0.0	0.0	0.0	0.0
Permanent - Part time	21.2	21.2	21.2	21.2
Female	18.8	18.8	18.8	18.8
Male	2.4	2.4	2.4	2.4
Self-described gender	0.0	0.0	0.0	0.0
Total Community Wellbeing	26.2	25.2	25.2	25.2
Corporate Services				
Permanent - Full time	9.0	9.0	9.0	9.0
Female	6.0	6.0	6.0	6.0
Male	3.0	3.0	3.0	3.0
Self-described gender	0.0	0.0	0.0	0.0
Permanent - Part time	3.2	3.2	3.2	3.2
Female	3.2	3.2	3.2	3.2
Male	0.0	0.0	0.0	0.0
Self-described gender	0.0	0.0	0.0	0.0
Total Corporate Services	12.2	12.2	12.2	12.2
Development Services				
Permanent - Full time	15.0	14.0	13.0	13.0
Female	9.0	8.0	7.0	7.0
Male	6.0	6.0	6.0	6.0
Self-described gender	0.0	0.0	0.0	0.0
Permanent - Part time	8.5	8.5	8.5	8.5
Female	6.1	6.1	6.1	6.1
Male	2.4	2.4	2.4	2.4
Self-described gender	0.0	0.0	0.0	0.0
Total Development Services	23.5	22.5	21.5	21.5

	2021/22	2022/23	2023/24	2024/25
	FTE	FTE	FTE	FTE
Economy and Culture				
Permanent - Full time	2.0	2.0	2.0	2.0
Female	1.0	1.0	1.0	1.0
Male	1.0	1.0	1.0	1.0
Self-described gender	0.0	0.0	0.0	0.0
Permanent - Part time	2.4	2.4	2.4	2.4
Female	2.4	2.4	2.4	2.4
Male	0.0	0.0	0.0	0.0
Self-described gender	0.0	0.0	0.0	0.0
Total Economy and Culture	4.4	4.4	4.4	4.4
Executive				
Permanent - Full time	5.0	5.0	5.0	5.0
Female	4.0	4.0	4.0	4.0
Male	1.0	1.0	1.0	1.0
Self-described gender	0.0	0.0	0.0	0.0
Permanent - Part time	0.7	0.0	0.0	0.0
Female	0.7	0.0	0.0	0.0
Male	0.0	0.0	0.0	0.0
Self-described gender	0.0	0.0	0.0	0.0
Total Executive	5.7	5.0	5.0	5.0
Infrastructure				
Permanent - Full time	34.3	34.3	34.3	34.3
Female	1.0	1.0	1.0	1.0
Male	33.3	33.3	33.3	33.3
Self-described gender	0.0	0.0	0.0	0.0
Permanent - Part time	3.1	3.1	3.1	3.1
Female	2.3	2.3	2.3	2.3
Male	0.8	0.8	0.8	0.8
Self-described gender	0.0	0.0	0.0	0.0
Total Infrastructure	37.4	37.4	37.4	37.4
Parks, Recreation & Community Facilities				
Permanent - Full time	22.0	22.0	22.0	22.0
Female	8.0	8.0	8.0	8.0
Male	14.0	14.0	14.0	14.0
Self-described gender	0.0	0.0	0.0	0.0
Permanent - Part time	1.6	1.6	1.6	1.6
Female	1.6	1.6	1.6	1.6
Male	0.0	0.0	0.0	0.0
Self-described gender	0.0	0.0	0.0	0.0
Total Parks, Recreation & Community Facilities	23.6	23.6	23.6	23.6
People & Culture				
Permanent - Full time	6.0	6.0	6.0	6.0
Female	5.0	5.0	5.0	5.0
Male	1.0	1.0	1.0	1.0
Self-described gender	0.0	0.0	0.0	0.0
Permanent - Part time	3.4	3.4	3.4	3.4
Female	3.4	3.4	3.4	3.4
Male	0.0	0.0	0.0	0.0
Self-described gender	0.0	0.0	0.0	0.0
Total People & Culture	9.4	9.4	9.4	9.4
Casuals and temporary staff	0.9	0.9	0.9	0.9
Capitalised labour	9.7	9.7	8.7	8.7
Total staff numbers	180.2	177.1	175.1	175.1

4. Notes to the financial statements

This section presents detailed information on material components of the financial statements. Council needs to assess which components are material, considering the dollar amounts and nature of these components.

4.1 Comprehensive Income Statement

4.1.1 Rates and charges

Rates and charges are required by the Act and the Regulations to be disclosed in Council's budget.

As per the Local Government Act 2020, Council is required to have a Revenue and Rating Plan which is a four year plan for how Council will generate income to deliver the Council Plan, program and services and capital works commitments over a four-year period.

In developing the Budget, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the financial planning process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2021/22 the FGRS cap has been set at 1.5%. The cap applies to both general rates and municipal charges and is calculated on the basis of council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

This will raise total rates and charges for 2021/22 to \$25.44 million.

4.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	2020/21 Forecast Actual \$'000	2021/22 Budget \$'000	Change \$'000	%
General rates*	20,397	20,794	397	2%
Trust for Nature rebate	(39)	(40)	(1)	3%
Waste management charge	4,650	4,658	8	0%
Supplementary rates and rate adjustments	30	30	0	0%
Revenue in lieu of rates	2	2	0	0%
Total rates and charges	25,040	25,444	404	2%

*These items are subject to the rate cap established under the FGRS

4.1.1(b) The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land compared with the previous financial year

Type or class of land	2020/21 cents/\$CIV*	2021/22 cents/\$CIV*	Change
General rate for rateable residential properties	0.32961	0.31331	(5%)
General rate for rateable farm properties	0.32961	0.31331	(5%)
General rate for rateable land management properties	0.26369	0.25065	(5%)
General rate for rateable commercial properties	0.42849	0.40730	(5%)
General rate for rateable vacant land properties	0.65922	0.62662	(5%)

Rates in the dollar are subject to minor amendments when the general revaluation is completed. Final rates will be adopted by Council at its meeting on 15 June 2021.

4.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year

Type or class of land	2020/21	2021/22	Change	
	Budget \$'000	Budget \$'000	\$'000	%
Residential	14,716	15,157	441	3%
Farm	944	935	(9)	(1%)
Land management	1,488	1,614	126	8%
Commercial	1,445	1,377	(68)	(5%)
Vacant land	1,639	1,711	72	4%
Total amount to be raised by general rates	20,232	20,794	562	3%

4.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year

Type or class of land	2020/21	2021/22	Change	
	Number	Number	Number	%
Residential	9,133	9,293	160	2%
Farm	416	407	(9)	(2%)
Land management	587	602	15	3%
Commercial	560	614	54	10%
Vacant land	1,189	1,171	(18)	(2%)
Total number of assessments	11,885	12,087	202	2%

4.1.1(e) The basis of valuation to be used is Capital Improved Value (CIV).

4.1.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year

Type or class of land	2020/21	2021/22	Change	
	\$'000	\$'000	\$'000	%
Residential	4,464,724	4,837,511	372,787	8%
Farm	286,260	298,391	12,131	4%
Land management	564,211	644,044	79,833	14%
Commercial	337,267	338,098	831	0%
Vacant land	248,583	273,115	24,532	10%
Total value of land	5,901,045	6,391,159	490,114	8%

4.1.1(g) Fair Go Rates System Compliance

Mount Alexander Shire Council is required to comply with the State Government's Fair Go Rates System (FGRS). The table below details the budget assumptions consistent with the requirements of the Fair Go Rates System.

	2020/21	2021/22
	Budget	Budget
Total Rates at 30 June	\$ 19,839	\$ 20,492
Number of rateable properties at 30 June	11,887	12,085
Base Average Rate	\$ 1,669	\$ 1,696
Maximum Rate Increase (set by the State Government)	2.00%	1.50%
Capped Average Rate	\$ 1,702	\$ 1,721
Number of rateable properties at 1 July	11,885	12,087
Maximum General Rates and Municipal Charges Revenue	\$ 20,232	\$ 20,803
Budgeted General Rates and Municipal Charges Revenue	\$ 20,231	\$ 20,794
Budgeted Supplementary Rates and Rate Adjustments	\$ 30	\$ 30
Budgeted Total Rates and Municipal Charges Revenue	\$ 20,261	\$ 20,824

4.1.1(h) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property	Per Rateable Property	Change	
	2020/21	2021/22	\$	%
	\$	\$		
Kerbside collection and recycling 80 litre bin	446	446	-	0%
Kerbside collection and recycling 140 litre bin	647	647	-	0%

4.1.1(i) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year

Type of Charge	2020/21	2021/22	Change	
	\$	\$	\$	%
Kerbside collection and recycling 80 litre bin	1,275	1,350	75	6%
Kerbside collection and recycling 140 litre bin	3,337	3,308	(29)	(1%)
Total	4,612	4,658	46	1%

4.1.1(j) The estimated total amount to be raised by all rates and charges compared with the previous financial year

	2020/21	2021/22	Change	
	\$'000	\$'000	\$'000	%
Residential	14,716	15,157	441	3%
Farm	944	935	(9)	(1%)
Land management	1,488	1,614	126	8%
Commercial	1,445	1,377	(68)	(5%)
Vacant land	1,639	1,711	72	4%
Kerbside collection and recycling 80 litre bin	1,275	1,350	75	6%
Kerbside collection and recycling 140 litre bin	3,337	3,308	(29)	(1%)
Total Rates and charges	24,844	25,452	608	2.45%

4.1.1(k) Any significant changes that may affect the estimated amounts to be raised by rates and charges

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations (2021/22: estimated \$50,000 and 2020/21: \$50,000).
- The variation of returned levels of value (e.g. valuation appeals).
- Changes of use of land such that rateable land becomes non-rateable land and vice versa.
- Changes of use of land such that residential land becomes business land and vice versa.

4.1.1(l) Differential rates

General rate

General rates include residential properties and home based businesses that are conducted at residential premises. Vacant land that is not farm land and cannot be developed for residential purposes is also classified as general.

General farm rate

The general farm rates applies to land with an area greater than 20 hectares that undertakes farming activity.

Commercial land rate

Commercial land is any land, which is occupied for the principal purpose of carrying out the manufacture or production of, or trade in, goods or services. The Commercial rate is set at 130% of the general rate.

Land management rate

The Land Management rate is a concession available to properties currently rated as a farm with an area greater than 20 hectares, or properties who operate a farm business, that have or will undertake a pest and weed control program. It is available upon annual application and the rate is set at 80% of the general rate.

Vacant land rate

The vacant land rate applies to rateable residential land that does not have a dwelling and is set at 200% of the general rate.

4.1.1(m) Trust For Nature Covenants (TFNC)

The Trust For Nature Covenants receive a 100% rebate for that portion of land covered by a TFNC.

4.1.2 Statutory fees and fines

	Forecast	Budget	Change	
	Actual	2021/22		
	2020/21	2021/22	\$'000	%
	\$'000	\$'000	\$'000	%
Animal control	235	239	4	2%
Planning permits and fees	466	394	(72)	(15%)
Building permits and fees	25	22	(3)	(12%)
Health registrations	148	154	6	4%
Local laws	31	66	35	113%
Parking fines	86	86	0	0%
Other fines	171	262	91	53%
Total statutory fees and fines	1,162	1,223	61	5%

Statutory fees and fines relate mainly to fees and fines levied in accordance with legislation and include animal registrations, public health registrations, and parking fines. Increases in statutory fees are made in accordance with legislative requirements. Revenue from statutory fees and fines is budgeted to increase by \$61,000 (5.25%) compared to 2020/2021.

4.1.3 User fees

	Forecast	Budget	Change	
	Actual	2021/22		
	2020/21	2021/22	\$'000	%
	\$'000	\$'000	\$'000	%
Home and community care	471	466	(5)	(1%)
Tourism services	40	66	26	65%
Facility hire	12	34	22	183%
Engineering services	201	202	1	0%
Waste management services	430	332	(98)	(23%)
Other fees and charges	147	153	6	4%
Total user fees	1,301	1,253	(48)	(4%)

User fees relate to the recovery of service delivery costs by charging fees to the users of Council's services. These include the use of recreation and other community facilities, and the provision of home and community care services. In setting the budget, the key principle for determining the level of user fees has been to ensure that, generally, increases do not exceed CPI increases. Where increases are greater than CPI, this is due to increases in the cost of service provision which is sometimes influenced by external factors e.g., increases to waste charge fees are heavily influenced by increases to the State Government Environment Protection Authority levy.

4.1.4 Grants

Grants are required by the Act and the Regulations to be disclosed in Council's budget.

	Forecast	Budget	Change	
	Actual	2021/22		
	2020/21	2021/22	\$'000	%
	\$'000	\$'000	\$'000	%
Grants were received in respect of the following:				
Summary of grants				
Commonwealth funded grants	7,970	5,327	(2,643)	(33%)
State funded grants	8,979	5,985	(2,994)	(33%)
Total grants received	16,949	11,312	(5,637)	(33%)
(a) Operating Grants				
Recurrent - Commonwealth Government				
Financial assistance	5,329	2,798	(2,530)	(47%)
Veterans	72	75	2	3%
Aged and disability	1,412	1,372	(40)	(3%)
Other	4	0	(4)	(92%)
Recurrent - State Government				
Youth	65	65	0	0%
Early years	353	274	(79)	(22%)
Emergency management	146	120	(26)	(18%)
Aged and disability	287	216	(70)	(25%)
Roadside weeds and pest management	36	36	0	0%
School crossing supervisors	60	62	2	3%
Other	21	25	5	22%
Total recurrent grants	7,785	5,044	(2,741)	(35%)
Non-recurrent - Commonwealth Government				
Disaster recovery	35	-	(35)	(100%)
Eltham Copper Butterfly	20	-	(20)	(100%)
Non-recurrent - State Government				
Social Housing	10	-	(10)	(100%)
Building services	-	75	75	0%
Walk to School	10	10	0	0%
Work for Victoria	803	-	(803)	(100%)
Local Road and Community Infrastructure Program	66	-	(66)	(100%)
Gender equality	15	-	(15)	(100%)
Outdoor dining	250	-	(250)	(100%)
Champions of Change	72	-	(72)	(100%)
Maldon streetscapes	3,900	-	(3,900)	(100%)
Botanical Gardens weed management	20	-	(20)	(100%)
Community Activation and Social Isolation (CASI) initiative	98	-	(98)	(100%)
Victorian Goldfields Railway training program	90	-	(90)	(100%)
Castlemaine Library community rooms	55	-	(55)	(100%)
Other	66	-	(66)	(100%)
Total non-recurrent grants	5,510	85	(5,425)	(98%)
Total operating grants	13,295	5,129	(8,166)	(61%)
(b) Capital Grants				
Recurrent - Commonwealth Government				
Roads to recovery	1,098	1,082	(16)	(1%)
Total recurrent grants	1,098	1,082	(16)	(1%)

4.1.4 Grants continued

	Forecast	Budget	Change	
	Actual	2021/22		
	2020/21	2021/22	\$'000	%
	\$'000	\$'000		
Non-recurrent - State Government				
Welcome to Country installation	-	400	400	0%
Castlemaine and Campbells Creek levies - phase 3	-	162	162	0%
Eagles Road bridge	264	-	(264)	(100%)
Footpath works and minor road upgrades	112	-	(112)	(100%)
Small-town streetscape improvements - stage 2	300	200	(100)	(33%)
Botanical Garden pathways and conservation works	104	-	(104)	(100%)
Local Road and Community Infrastructure Program	995	-	(995)	(100%)
Maldon streetscapes rejuvenation	210	1,500	1,290	614%
Castlemaine e-waste shelter	30	-	(30)	(100%)
Stanley Park North, Harcourt play space	55	-	(55)	(100%)
Rural councils IT infrastructure	100	-	(100)	(100%)
Harcourt Recreation Reserve female friendly change rooms	335	-	(335)	(100%)
Elphinstone Hall kitchen	25	-	(25)	(100%)
Newstead Recreation Reserve lights	-	250	250	0%
Small-town streetscape improvements - stages 3 and 4	-	1,400	1,400	0%
Community Sports Infrastructure Stimulus Program	-	1,190	1,190	0%
Other	26	-	(26)	(100%)
Total non-recurrent grants	2,556	5,102	2,545	100%
Total capital grants	3,654	6,184	2,529	69%
Total Grants	16,949	11,312	(5,637)	(33%)

Operating grants include all monies received from state and federal sources for the purposes of funding the delivery of Council's services to ratepayers. Overall, the level of operating grants will decrease by \$609,258 compared to the budget adopted in 2020/2021.

Capital grants include all monies received from state, federal and community sources for the purposes of funding the capital works program. Overall capital grants will increase by \$3.98 million compared to the budget adopted in 2020/2021.

4.1.5 Contributions

	Forecast	Budget	Change	
	Actual	2021/22		
	2020/21	2021/22	\$'000	%
	\$'000	\$'000		
Monetary	235	282	47	20%
Non-monetary	34	34	-	0%
Total contributions	269	316	47	17%

Monetary contributions include open space contributions from developers, which are expected to increase due to the amount of planning applications being experienced. Non-monetary contributions include capital works required under lease agreements.

4.1.6 Other income

	Forecast	Budget	Change	
	Actual			
	2020/21	2021/22	\$'000	%
	\$'000	\$'000	\$'000	%
Interest	403	405	2	0%
Rent	159	166	7	4%
Other	150	140	(10)	(7%)
Total other income	712	711	(1)	(0%)

4.1.7 Employee costs

	Forecast	Budget	Change	
	Actual			
	2020/21	2021/22	\$'000	%
	\$'000	\$'000	\$'000	%
Wages and salaries	14,595	14,559	(36)	(0%)
WorkCover	491	500	9	2%
Superannuation	1,372	1,412	40	3%
Fringe Benefits Tax	58	57	(1)	(2%)
Other	360	429	69	19%
Total employee costs	16,876	16,957	81	0%

Employee costs include all labour related expenditure such as wages and salaries, and oncosts such as allowances, leave entitlements, employer superannuation, workers compensation insurance and rostered days off. Employee costs are budgeted to increase by .48%, or \$81,000, compared to 2020/2021.

A summary of human resources expenditure and full-time equivalent (FTE) categorised according to the organisational structure of Council is included at Section 3.

4.1.8 Materials and services

	Forecast	Budget	Change	
	Actual			
	2020/21	2021/22	\$'000	%
	\$'000	\$'000	\$'000	%
Service providers	11,514	7,274	(4,240)	(37%)
Materials	928	1,035	107	12%
Utilities	640	634	(6)	(1%)
Office administration	365	359	(6)	(2%)
Information technology	586	626	40	7%
Insurance	422	371	(51)	(12%)
Plant costs	569	621	52	9%
Other	3	2	(1)	(33%)
Total materials and services	15,027	10,922	(4,105)	(27%)

4.1.8 Materials and services cont.

Materials and services includes the purchase of consumables, payments to contractors for the provision of services, utility costs, software licencing, insurances, fleet and elections etc. Materials and services are budgeted to decrease by \$4.11 million, or 27.45%, compared to 2020/2021. This decrease is due to one-off grant funded expenditure included in the 2019/2020 for:

- the State Government funded Maldon Streetscapes project of \$2.8 million (operational component)
- the State Government funded Local Road and Community Infrastructure Program of \$791,000 (operational component)
- \$60,000 one off allocation for two strategic planning projects
- additional cost of \$117,000 to provide meal services for vulnerable clients, partly offset by Federal Government funding and client fees.

4.1.9 Depreciation

	Forecast	Budget	Change	
	Actual	2021/22	\$'000	%
	2020/21	2021/22		
	\$'000	\$'000		
Property	2,418	2,383	(35)	(1%)
Plant and equipment	770	777	7	1%
Infrastructure	5,378	5,466	88	2%
Total depreciation	8,566	8,626	60	1%

Depreciation is an accounting measure and is a non-cash item which attempts to allocate the depreciable value of an asset over its useful life for Council's property, plant and equipment and infrastructure assets such as roads and drains. There has been an increase in the depreciation of road, drainage and pathway assets due to new works and a revaluation last financial year.

4.1.10 Amortisation - Intangible assets

	Forecast	Budget	Change	
	Actual	2021/22	\$'000	%
	2020/21	2021/22		
	\$'000	\$'000		
Intangible assets	195	190	(5)	(3%)
Total amortisation - intangible assets	195	190	(5)	(3%)

4.1.11 Amortisation - Right of use assets

	Forecast	Budget	Change	
	Actual	2021/22	\$'000	%
	2020/21	2021/22		
	\$'000	\$'000		
Right of use assets	-	13	13	0%
Total amortisation - right of use assets	-	13	13	0%

4.1.12 Other expenses

	Forecast	Budget	Change	
	Actual	2021/22	\$'000	%
	2020/21	2021/22		
	\$'000	\$'000	\$'000	%
Audit fees	83	88	5	6%
Councillors' allowances	219	219	0	0%
Regional library contribution	538	553	15	3%
Contributions - fee waivers	98	47	(51)	(52%)
Contributions - community grants	495	473	(22)	(4%)
Government levies payable	39	39	0	0%
Other	132	68	(64)	(48%)
Total other expenses	1,604	1,487	(117)	(7%)

Other expenses relate to a range of unclassified items including contributions to community groups, councillor allowances, auditing fees and other miscellaneous expenditure items. Contributions will decrease by \$117,000 from 2020/2021 as direct relief related to the coronavirus pandemic is wound back.

4.2 Balance Sheet

4.2.1 Assets

Current assets (\$4.72 million decrease) and non-current assets (\$3.30 million increase)

Current assets of cash and cash equivalents, such as petty cash or at-call bank accounts, and investments in deposits or other highly liquid investments with short term maturities. These balances are expected to decrease by \$4.09 million.

Trade and other receivables are monies owed to Council by ratepayers and others. Short term debtors are expected to have a minor decrease during 2021/2021 as our communities emerge from the COVID-19 pandemic.

Non-current assets comprise property, infrastructure, plant and equipment is the largest component of Council's net worth and represents the value of all the land, buildings, roads, vehicles, equipment etc. which has been built up by Council over many years. The increase in this balance is attributable to the capital works program being undertaken, as well as asset revaluations as required by accounting standards.

4.2.2 Liabilities

Current liabilities (\$0.45 million decrease) and non-current liabilities (\$3.25 million decrease)

Trade and other payables are those to whom Council owes money as at 30 June. These liabilities are not expected to change significantly.

Provisions include accrued long service leave and annual leave entitlements, as well as landfill rehabilitation. These provisions are not expected to change significantly.

Interest bearing liabilities will decrease due to principal repayments being made.

4.2.3 Borrowings

The table below shows information on borrowings specifically required by the Regulations.

	Forecast	Budget	Projections		
	Actual	2021/22	2022/23	2023/24	2024/25
	2020/21	2021/22	2022/23	2023/24	2024/25
	\$	\$	\$	\$	\$
Amount borrowed as at 30 June of the prior year	3,443	3,196	1,936	2,143	2,269
Amount proposed to be borrowed	-	-	-	-	-
Amount projected to be redeemed	(247)	(1,260)	207	126	131
Amount of borrowings as at 30 June	3,196	1,936	2,143	2,269	2,400

4.2.4 Leases by category

As a result of the introduction of *AASB 16 Leases*, right-of-use assets and lease liabilities have been recognised as outlined in the table below.

	Forecast	Budget
	Actual	2021/22
	2020/21	2021/22
	\$	\$
Lease liabilities		
Current lease Liabilities		
Office equipment	15	15
Total current lease liabilities	15	15
Non-current lease liabilities		
Office equipment	48	35
Total non-current lease liabilities	48	35
Total lease liabilities	63	50

Where the interest rate applicable to a lease is not expressed in the lease agreement, Council applies the average incremental borrowing rate in the calculation of lease liabilities. The current incremental borrowing rate is 3%.

4.3 Statement of changes in Equity

4.3.1 Reserves

Reserves (\$1.33 million increase)

Some cash and cash equivalents held by council are restricted in part and are not fully available for Council's operations. The budgeted cash flow statement indicates Council estimates that at 30 June 2021 it will have cash and investments of \$21.47 million, which are restricted as shown in the following table.

	Forecast	Budget	Variance
	2020/2021	2021/2022	
	\$'000	\$'000	\$'000
Total cash and investments	25,565	21,475	(4,090)
Restricted cash and investments			
- Statutory reserves	(1,213)	(745)	468
- Cash held to fund carry forward capital works	0	0	0
- Trust funds and deposits	(1,785)	(1,910)	(125)
Unrestricted cash and investments	22,567	18,820	(3,747)
- Discretionary reserves	(10,519)	(11,616)	(1,097)
Unrestricted cash adjusted for discretionary reserves	12,048	7,204	(4,844)

4.3.2 Equity

Equity (\$2.28 million increase)

Total equity always equals net assets and is made up of the following components:

- Asset revaluation reserve which represents the difference between the previously recorded value of assets and their current valuations.
- Other reserves representing funds that Council wishes to separately identify as being set aside to meet a specific purpose in the future and to which there is no existing liability. These amounts are transferred from the accumulated surplus of the Council to be separately disclosed.
- Accumulated surplus which is the value of all net assets less reserves that have accumulated over time. The increase in accumulated surplus results directly from the operating surplus for the year, and net result of reserve transfers.

4.4 Statement of Cash Flows

4.4.1 Net cash flows provided by/used in operating activities

Operating activities (\$2.08 million increase)

The increase in cash inflows from operating activities arises mainly because of the increase in government grants to be received for general purposes.

The net cash flows from operating activities does not equal the surplus (deficit) for the year as the surplus (deficit) for the year includes non-cash items which have been excluded from the Cash Flow Statement e.g. depreciation.

	Budget 2019/2020 \$'000	Budget 2020/2021 \$'000	Variance \$'000
Surplus (deficit) for the year	(3,412)	1,577	4,989
Depreciation and amortisation	9,221	8,831	(390)
Loss (gain) on disposal of property, infrastructure, plant and equipment	383	371	(12)
Non-monetary contributions	(34)	(34)	0
Finance costs	142	106	(36)
Net movement in non-cash current assets	1,838	(623)	(2,461)
Cash flows available from operating activities	8,138	10,228	2,090

4.4.2 Net cash flows provided by/used in investing activities

Investing activities (\$3.28 million increase)

The payments for investing activities represents the capital works expenditure as disclosed in section 4.5 of this budget report.

4.4.3 Net cash flows provided by/used in financing activities

Financing activities (\$992,000 increase)

For 2021/2022 no new borrowings are proposed.

4.5 Capital works program

This section presents a listing of the capital works projects that will be undertaken for the 2021/22 year, classified by expenditure type and funding source. Works are also disclosed as current budget or carried forward from prior year.

4.5.1 Summary

	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Change \$'000	%
Property	1,517	1,504	(13)	-0.85%
Plant and equipment	1,498	1,235	(264)	-17.59%
Infrastructure	7,994	9,241	1,247	15.60%
Total	11,009	11,980	971	8.82%

	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
Property	1,261	61	884	316	-	250	-	1,011	-
Plant and equipment	1,235	400	783	51	-	400	-	835	-
Infrastructure	9,484	1,657	6,479	1,348	-	5,534	-	3,950	-
Total	11,980	2,117	8,146	1,716	-	6,184	-	5,796	-

4.5.2 Current Budget

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
PROPERTY									
Buildings, structures and site improvements									
Priority pool works	120		120					120	
Renewal of recreation facilities	159		159					159	
Bill Woodfull Oval - female change rooms design	81		65	16				81	
Electric vehicle charging station (x 2)	20	20	-					20	
Newstead Recreation Reserve lighting	410		205	205		250		160	
Graces Flat Recreation Reserve fence	20	20	-					20	
Metcalfe Reserve BBQ	20	20	-					20	
Revitalisation of old Taradale tennis facilities	30	-	15	15				30	
Camp Reserve Master Plan	400		320	80				400	
TOTAL PROPERTY	1,261	61	884	316	-	250	-	1,011	-
PLANT AND EQUIPMENT									
Plant, Machinery and Equipment									
Fleet vehicles	352		352					352	
Heavy plant and machinery	300		300					300	
Computers and Telecommunications									
Workstation and IT infrastructure renewals	80		80					80	
Integrated corporate platform	103		51	51				103	
Welcome to Country Installation at Castlemaine Market Building	400	400	-			400		-	
TOTAL PLANT AND EQUIPMENT	1,235	400	783	51	-	400	-	835	-

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
INFRASTRUCTURE									
Roads									
Gravel road resheeting program	683		683			200		483	
Local roads resealing program	558		558					558	
Fogarty's Gap Road (Stage 1) - widening and safety improvements between Leversha Rd and Woodbrook Rd	1,425		1,140	285		732		693	
Road design program	120		120					120	
Bell mouth sealing program	50		40	10				50	
Small town streetscapes stage 2 - Elphinstone, Taradale and Campbells Creek	367		294	73		200		167	
Small-town streetscapes stage 3 & 4 - Guildford and Chewton	908		727	182		858		50	
Small-town streetscapes stage 3 & 4 - Newstead	592		473	118		542		50	
Maldon streetscape rejuvenation (year 2)	2,000		1,600	400		1,500		500	
Spring Street Maldon	150		150			150			
Design of roads and intersections at Diamond Gully Rd, Ireland St and Maldon Road Castlemaine	396		198	198				396	
Bridges									
Bridge design program	200		160	40				200	
Footpaths and Cycleways									
Footpath design, renewal and improvements	292		250	42				292	
Community Sports Infrastructure Stimulus Program - Missing Link	988	988				869		119	
Community Sports Infrastructure Stimulus Program - Campbells Creek Fryers Road Pathway	321	321				321			
Drainage									
Drainage renewal and improvements	45		45					45	
Castlemaine and Campbells Creek flood levee banks phase 3	243	243				162		81	
Finalisation of Newstead levee bank design	40		40					40	
Waste Management									
Replacement and upgrade of public place recycling bins	105	105	-					105	
TOTAL INFRASTRUCTURE	9,484	1,657	6,479	1,348	-	5,534	-	3,950	-
TOTAL NEW CAPITAL WORKS	11,980	2,117	8,146	1,716	-	6,184	-	5,796	-

**Summary of Planned Capital Works Expenditure
For the four years ended 30 June 2025**

2022/23	Asset Expenditure Types					Funding Sources				
	Total \$'000	New \$'000	Renewal \$'000	Expansion \$'000	Upgrade \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
Property										
Land improvements	200	0	200	0	0	200	0	0	200	0
Total Land	200	0	200	0	0	0	0	0	0	0
Buildings	2,000	0	1,800	200	0	2,000	1,000	0	1,000	0
Total Buildings, Structures and Site Improvements	2,000	0	1,800	200	0	2,000	1,000	0	1,000	0
Total Property	2,200	0	2,000	200	0	2,200	1,000	0	1,200	0
Plant and Equipment										
Plant, machinery and equipment	780	0	780	0	0	780	0	0	780	0
Computers and telecommunications	200	0	200	0	0	200	0	0	200	0
Total Plant and Equipment	980	0	980	0	0	980	0	0	980	0
Infrastructure										
Roads	4,100	0	3,690	410	0	4,100	2,460	0	1,640	0
Bridges	700	0	630	70	0	700	350	0	350	0
Footpaths and cycleways	350	70	245	35	0	350	35	0	315	0
Drainage	600	0	600	0	0	600	0	0	600	0
Other infrastructure	750	0	625	125	0	750	125	0	625	0
Total Infrastructure	6,500	70	5,790	640	0	6,500	2,970	0	3,530	0
Total Capital Works Expenditure	9,680	70	8,770	840	0	9,680	3,970	0	5,710	0
2023/24	Asset Expenditure Types					Funding Sources				
Total \$'000	New \$'000	Renewal \$'000	Expansion \$'000	Upgrade \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000	
Property										
Land improvements	200	0	200	0	0	200	0	0	200	0
Total Land	200	0	200	0	0	0	0	0	200	0
Buildings	1,600	0	1,440	160	0	1,600	800	0	800	0
Total Buildings	1,600	0	1,440	160	0	1,600	800	0	800	0
Total Property	1,800	0	1,640	160	0	1,800	800	0	1,000	0
Plant and Equipment										
Plant, machinery and equipment	780	0	780	0	0	780	0	0	780	0
Computers and telecommunications	200	0	200	0	0	200	0	0	200	0
Total Plant and Equipment	980	0	980	0	0	980	0	0	980	0
Infrastructure										
Roads	4,300	0	3,870	430	0	4,300	2,580	0	1,720	0
Bridges	850	0	765	85	0	850	425	0	425	0
Footpaths and cycleways	350	70	245	35	0	350	35	0	315	0
Drainage	600	0	600	0	0	600	0	0	600	0
Other infrastructure	250	0	200	50	0	250	125	0	125	0
Total Infrastructure	6,350	70	5,680	600	0	6,350	3,165	0	3,185	0
Total Capital Works Expenditure	9,130	70	8,300	760	0	9,130	3,965	0	5,165	0

Summary of Planned Capital Works Expenditure cont.
For the four years ended 30 June 2025

2024/25	Asset Expenditure Types					Funding Sources				
	Total \$'000	New \$'000	Renewal \$'000	Expansion \$'000	Upgrade \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
Property										
Land improvements	200	0	200	0	0	0	0	0	200	0
Total Land	200	0	200	0	0	200	0	0	200	0
Buildings	1,600	0	1,440	160	0	0	800	0	800	0
Total Buildings	1,600	0	1,440	160	0	1,600	800	0	800	0
Total Property	1,800	0	1,640	160	0	1,800	800	0	1,000	0
Plant and Equipment										
Plant, machinery and equipment	780	0	780	0	0	0	0	0	780	0
Computers and telecommunications	200	0	200	0	0	0	0	0	200	0
Total Plant and Equipment	980	0	980	0	0	0	0	0	980	0
Infrastructure										
Roads	4,500	0	4,050	450	0	4,500	2,700	0	1,800	0
Bridges	850	0	765	85	0	850	425	0	425	0
Footpaths and cycleways	350	70	245	35	0	350	35	0	315	0
Drainage	600	0	600	0	0	600	0	0	600	0
Other infrastructure	250	0	200	50	0	250	125	0	125	0
Total Infrastructure	6,550	70	5,860	620	0	6,550	3,285	0	3,265	0
Total Capital Works Expenditure	9,330	70	8,480	780	0	9,330	4,085	0	5,245	0

5. Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives.

The financial performance indicators below are the prescribed financial performance indicators contained in Part 3 of Schedule 3 of the *Local Government (Planning and Reporting) Regulations 2020*. Results against these indicators will be reported in Council's Performance Statement included in the Annual Report.

Indicator	Measure	Notes	Actual	Forecast	Budget	Projections			Trend
			2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	+/-
Operating position									
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	1	-5.92%	0.20%	-10.13%	-3.40%	-3.17%	-3.50%	o
Liquidity									
Working Capital	Current assets / current liabilities	2	300%	265%	232%	254%	302%	280%	-
Unrestricted cash	Unrestricted cash / current liabilities	3	-1.68%	107%	67%	105%	132%	126%	+
Obligations									
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	4	14.30%	15.67%	9.31%	6.69%	6.09%	5.48%	+
Loans and borrowings	Interest and principal repayments on interest bearing loans and borrowings / rate revenue		2.68%	1.87%	6.57%	1.31%	0.88%	0.86%	+
Indebtedness	Non-current liabilities / own source revenue		34.15%	30.14%	16.88%	10.67%	9.84%	4.61%	+
Asset renewal	Asset renewal and upgrade expense / Asset depreciation	5	118.03%	118%	114%	109%	102%	103%	-
Stability									
Rates concentration	Rate revenue / adjusted underlying revenue	6	65.30%	59%	73%	70%	70%	70%	-
Rates effort	Rate revenue / CIV of rateable properties in the municipality		0.45%	0.42%	0.43%	0.44%	0.45%	0.46%	o
Efficiency									
Expenditure level	Total expenses/ no. of property assessments		\$3,285	\$3,791	\$3,356	\$3,459	\$3,530	\$3,613	
Revenue level	Total rate revenue / no. of property assessments		\$1,650	\$2,107	\$2,141	\$2,173	\$2,216	\$2,261	

Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

Notes to indicators

1. Adjusted underlying result

An indicator of the sustainable operating result required to enable Council to continue to provide services and meet its objectives. Improvement in the financial performance is expected late in the period, although continued underlying deficits mean reliance on Council's cash reserves or increased debt to maintain services.

2. Working Capital

The proportion of current assets allocated to the repayment of current liabilities. The immediate trend is a reduction in the ratio, due to funding landfill cell capping works.

3. Unrestricted Cash

Some cash held by Council is restricted in part and is not fully available for Council's operations. The measure improves over time as current liabilities reduce.

4. Debt compared to rates

These measures reflect the reduction in loan liabilities over time, with no new borrowings currently proposed.

5. Asset renewal

This percentage indicates the extent of Council's renewals against its depreciation charge (an indication of the decline in the value of its existing capital assets). A percentage greater than 100 indicates that Council is maintaining its existing assets, while a percentage less than 100 means that assets are deteriorating faster than they are being renewed, and additional future capital expenditure will be required to renew them.

6. Rates concentration

This measure highlights Council reliance on rates as its main source of revenue.

6. Schedule of Fees and Charges

This appendix presents the fees and charges of a statutory/non-statutory nature which will be charged in respect to various goods and services during the financial year 2021/22.

Fees and charges are based on information available at the time of publishing and may vary during the financial year subject to any changes in Council's policy or legislation.

2021/2022 Budget - Fees and Charges Schedule

Cost Centre	Description	2021/2022 Fee	2020/2021 Fee	Increase %	Basis of Fee	Unit of Measure	Pricing Policy	GST?
Communications and Customer Services								
Venue Coordination	*NEW* White Picket Fence 1m high x 150m length	135.00	0.00	100.0%	Discretionary	Per Day	Full cost recovery	Yes
Venue Coordination	Aisle - community rate - daily/8 hr	108.70	107.10	1.5%	Discretionary	Per Day	Accessible Pricing	Yes
Venue Coordination	Aisle - community rate - month	424.50	418.20	1.5%	Discretionary	Per Month	Accessible Pricing	Yes
Venue Coordination	Aisle - community rate - week	160.50	158.10	1.5%	Discretionary	Per Week	Accessible Pricing	Yes
Venue Coordination	Aisle - private rate - daily/8 hr	134.60	132.60	1.5%	Discretionary	Per Day	Market Pricing	Yes
Venue Coordination	Aisle - private rate - month	533.20	525.30	1.5%	Discretionary	Per Month	Market Pricing	Yes
Venue Coordination	Aisle - private rate - week	207.10	204.00	1.5%	Discretionary	Per Week	Market Pricing	Yes
Venue Coordination	Beige Plastic Chairs - use offsite with transport by hirer	3.15	3.10	1.6%	Discretionary	Table/day/Wk	Market Pricing	Yes
Venue Coordination	Castlemaine Senior Citizens Centre - Community - daily	113.90	112.20	1.5%	Discretionary	Per Day	Accessible Pricing	Yes
Venue Coordination	Castlemaine Senior Citizens Centre - Community per hr	29.00	28.60	1.4%	Discretionary	Per Hour	Accessible Pricing	Yes
Venue Coordination	Castlemaine Senior Citizens Centre - Private per day	176.00	173.40	1.5%	Discretionary	Per Day	Market Pricing	Yes
Venue Coordination	Castlemaine Senior Citizens Centre - Private per hr	44.60	43.90	1.6%	Discretionary	Per Hour	Market Pricing	Yes
Venue Coordination	Chewton Senior Citizens Centre - Community per day	113.90	112.20	1.5%	Discretionary	Per Day	Accessible Pricing	Yes
Venue Coordination	Chewton Senior Citizens Centre - Community per hr	29.00	28.60	1.4%	Discretionary	Per Hour	Accessible Pricing	Yes
Venue Coordination	Chewton Senior Citizens Centre - Private per day	176.00	173.40	1.5%	Discretionary	Per Day	Market Pricing	Yes
Venue Coordination	Chewton Senior Citizens Centre - Private per hr	44.60	43.90	1.6%	Discretionary	Per Hour	Market Pricing	Yes
Venue Coordination	Cleaning Staff for set up or pack down of events - per hr	72.50	71.40	1.5%	Discretionary	Per Hour	Market Pricing	Yes
Venue Coordination	Former Tea Room - Community - daily	113.90	112.20	1.5%	Discretionary	Per Day	Accessible Pricing	Yes
Venue Coordination	Former Tea Room - Community per hr	29.00	28.60	1.4%	Discretionary	Per Hour	Accessible Pricing	Yes
Venue Coordination	Former Tea Room - Private per day	176.00	173.40	1.5%	Discretionary	Per Day	Market Pricing	Yes
Venue Coordination	Former Tea Room - Private per hr	44.60	43.90	1.6%	Discretionary	Per Hour	Market Pricing	Yes
Venue Coordination	Grand Piano - Town Hall or Phee Theatre only - daily	269.20	265.20	1.5%	Discretionary	Per Day	Market Pricing	Yes
Venue Coordination	Grand Piano Removalist Fee - for use on Town Hall main floor or Phee (one off)	1,190.60	1,173.00	1.5%	Discretionary	Per Hire	Market Pricing	Yes
Venue Coordination	Hall, stage & foyer - with stage lights - private rate - daily / 8 hr	817.90	805.80	1.5%	Discretionary	Per Day	Market Pricing	Yes
Venue Coordination	Hall, stage & foyer - with stage lights - private rate - half daily / 4 hr	408.90	402.90	1.5%	Discretionary	Per Half Day	Market Pricing	Yes

2021/2022 Budget - Fees and Charges Schedule

Cost Centre	Description	2021/2022 Fee	2020/2021 Fee	Increase %	Basis of Fee	Unit of Measure	Pricing Policy	GST?
Venue Coordination	Hall, stage & foyer - with stage lights, includes PA & Balcony if required - community rate - daily/	326.10	321.30	1.5%	Discretionary	Per Day	Accessible Pricing	Yes
Venue Coordination	Hall, stage & foyer - with stage lights, includes PA & Balcony if required - community rate - half d	165.60	163.20	1.5%	Discretionary	Per Half Day	Accessible Pricing	Yes
Venue Coordination	Hall, stage & foyer- no stage lights - private rate - daily / 8 hr	709.20	698.70	1.5%	Discretionary	Per Day	Market Pricing	Yes
Venue Coordination	Hall, stage & foyer- no stage lights - private rate - half daily / 4 hr	357.20	351.90	1.5%	Discretionary	Per Half Day	Market Pricing	Yes
Venue Coordination	Hall, stage & foyer- no stage lights, includes PA & Balcony if required - community rate - daily/8 h	217.40	214.20	1.5%	Discretionary	Per Day	Accessible Pricing	Yes
Venue Coordination	Hall, stage & foyer- no stage lights, includes PA & Balcony if required - community rate - half day/	113.90	112.20	1.5%	Discretionary	Per Half Day	Accessible Pricing	Yes
Venue Coordination	Kitchen - half day/4 hr community rate	56.90	56.10	1.4%	Discretionary	Per Half Day	Accessible Pricing	Yes
Venue Coordination	Kitchen - daily/8 hr community rate	113.90	112.20	1.5%	Discretionary	Per Day	Accessible Pricing	Yes
Venue Coordination	Kitchen - private rate - daily / 8 hr	165.60	163.20	1.5%	Discretionary	Per Day	Market Pricing	Yes
Venue Coordination	Kitchen - private rate - half day / 4 hr	82.80	81.60	1.5%	Discretionary	Per Half Day	Market Pricing	Yes
Venue Coordination	Nave - community rate - daily/8 hr	160.50	158.10	1.5%	Discretionary	Per Day	Accessible Pricing	Yes
Venue Coordination	Nave - community rate - month	848.90	836.40	1.5%	Discretionary	Per Month	Accessible Pricing	Yes
Venue Coordination	Nave - community rate - week	320.90	316.20	1.5%	Discretionary	Per Week	Accessible Pricing	Yes
Venue Coordination	Nave - private rate - daily / 8 hr	207.10	204.00	1.5%	Discretionary	Per Day	Market Pricing	Yes
Venue Coordination	Nave - private rate - month	1,066.40	1,050.60	1.5%	Discretionary	Per Month	Market Pricing	Yes
Venue Coordination	Nave - private rate - week	398.60	392.70	1.5%	Discretionary	Per Week	Market Pricing	Yes
Venue Coordination	Outdoor venue bond for event 100-500 people	1,020.00	1,020.00	0.0%	Discretionary	Per Hire	Disincentive Pricing	No
Venue Coordination	Outdoor venue bond for event 50-100 people	510.00	510.00	0.0%	Discretionary	Per Hire	Disincentive Pricing	No
Venue Coordination	Outdoor venue use for event - over 50 people	227.80	224.40	1.5%	Discretionary	Per Hire	Market Pricing	Yes
Venue Coordination	Portable public address system -daily or weekend	51.80	51.00	1.6%	Discretionary	Per Day / Weekend	Market Pricing	Yes
Venue Coordination	Portable stage – hire of 6 sections - daily	133.00	131.00	1.5%	Discretionary	Per Day	Market Pricing	Yes
Venue Coordination	Portable stage - per section in Town Hall or Phee - daily	27.40	27.00	1.5%	Discretionary	Per Section/Day	Market Pricing	Yes
Venue Coordination	Portable stage - set up & dismantle in Town Hall or Phee (once off - excludes hire fee) - daily	138.00	136.00	1.5%	Discretionary	Per Day	Market Pricing	Yes
Venue Coordination	Ray Bradfield - Community per day	113.90	112.20	1.5%	Discretionary	Per Day	Accessible Pricing	Yes
Venue Coordination	Ray Bradfield - Private per day	176.00	173.40	1.5%	Discretionary	Per Day	Market Pricing	Yes
Venue Coordination	Ray Bradfield Room - Community per hr	29.00	28.60	1.4%	Discretionary	Per Hour	Accessible Pricing	Yes

2021/2022 Budget - Fees and Charges Schedule

Cost Centre	Description	2021/2022 Fee	2020/2021 Fee	Increase %	Basis of Fee	Unit of Measure	Pricing Policy	GST?
Venue Coordination	Ray Bradfield Room - Private per hr	44.60	43.90	1.6%	Discretionary	Per Hour	Market Pricing	Yes
Venue Coordination	Supervising Technician - additional hours (M-F AH) - per hr	72.50	71.40	1.5%	Discretionary	Per Hour	Market Pricing	Yes
Venue Coordination	Supervising Technician - additional hours (PH) - per hr	93.20	91.80	1.5%	Discretionary	Per Hour	Market Pricing	Yes
Venue Coordination	Supervising Technician - additional hours (Sat after 3 hrs and Sun) - per hr	93.20	91.80	1.5%	Discretionary	Per Hour	Market Pricing	Yes
Venue Coordination	Supervising Technician - additional hours (std) - per hr	54.90	54.10	1.5%	Discretionary	Per Hour	Market Pricing	Yes
Venue Coordination	Theatre General use - Community Rate - Category C - per day	258.80	255.00	1.5%	Discretionary	Per Day	Accessible Pricing	Yes
Venue Coordination	Theatre Performance - Community Rate - Category B - per day	139.80	137.70	1.5%	Discretionary	Per Day	Accessible Pricing	Yes
Venue Coordination	Theatre use after 8 hours per hr - includes Supervising Technician - Community rate Category B	54.90	54.10	1.5%	Discretionary	Per Hour	Accessible Pricing	Yes
Venue Coordination	Theatre use after 8 hours per hr - includes Supervising Technician - Private rate Category A	54.90	54.10	1.5%	Discretionary	Per Hour	Market Pricing	Yes
Venue Coordination	Theatre use for 4 hours - includes Supervising Technician - Community Rate - Category B	465.90	459.00	1.5%	Discretionary	Per Half Day	Accessible Pricing	Yes
Venue Coordination	Theatre use for 4 hours - includes Supervising Technician - Community Rate Category A	465.90	459.00	1.5%	Discretionary	Per Half Day	Accessible Pricing	Yes
Venue Coordination	Theatre use for 4 hours - includes Supervising Technician - Private Rate Category A	714.40	703.80	1.5%	Discretionary	Per Half Day	Market Pricing	Yes
Venue Coordination	Theatre use for 8 hours - includes Supervising Technician - Community Rate - Category B	683.30	673.20	1.5%	Discretionary	Per Day	Accessible Pricing	Yes
Venue Coordination	Theatre use for 8 hours - includes Supervising Technician - Community Rate Category A	683.30	673.20	1.5%	Discretionary	Per Day	Accessible Pricing	Yes
Venue Coordination	Theatre use for 8 hours - includes Supervising Technician - Private Rate Category A	931.80	918.00	1.5%	Discretionary	Per Day	Market Pricing	Yes
Venue Coordination	Town Hall, Phee Broadway Theatre or Market Building- alcohol bond - per hire	1,020.00	1,020.00	0.0%	Discretionary	Per Hire	Disincentive Pricing	No
Venue Coordination	Town Hall, Phee Broadway Theatre or Market Building- non alcohol bond - per hire	510.00	510.00	0.0%	Discretionary	Per Hire	Disincentive Pricing	No
Venue Coordination	Trestle Tables - use offsite with transport by hirer	6.20	6.10	1.6%	Discretionary	Table/day/Wk	Market Pricing	Yes
Community Partnerships								
Emergency Management	Administration and Reinspection Fee	184.70	182.00	1.5%	Discretionary	Per client	Full Cost recovery	No
Emergency Management	Permit to Burn - during fire danger period	170.50	168.00	1.5%	Discretionary	Per client	Full Cost recovery	No
Emergency Management	Property clearance charges (reimbursement)	3,045.00	3,000.00	1.5%	Discretionary	Per client	Full Cost recovery	Yes
Community Wellbeing								
Community Services - Brokerage	Brokerage - Delivered meals (weekday 7.30 am to 7.30 pm) - per meal	27.10	26.30	3.0%	Discretionary	Per Meal	Market Pricing	Yes
Community Services - Brokerage	Brokerage - Footcare Program Podiatry Kit	43.85	43.00	2.0%	Discretionary	Per Kit	Market Pricing	Yes
Community Services - Brokerage	Brokerage - Home care (weekday 7.30 am to 7.30 pm) - per hr	62.30	61.10	2.0%	Discretionary	Per Hour	Market Pricing	Yes

2021/2022 Budget - Fees and Charges Schedule

Cost Centre	Description	2021/2022 Fee	2020/2021 Fee	Increase %	Basis of Fee	Unit of Measure	Pricing Policy	GST?
Community Services - Brokerage	Brokerage - Home care (weekends / public holidays) - per hr	104.65	102.60	2.0%	Discretionary	Per Hour	Market Pricing	Yes
Community Services - Brokerage	Brokerage - Personal care (weekday 7.30 am to 7.30 pm) - per hr	71.20	64.75	10.0%	Discretionary	Per Hour	Market Pricing	Yes
Community Services - Brokerage	Brokerage - Personal care (weekends / public holidays) - per hr	108.10	105.00	3.0%	Discretionary	Per Hour	Market Pricing	Yes
Community Services - Brokerage	Brokerage - Planned activity group (weekday 7.30 am to 7.30 pm) - per wk	26.30	25.80	1.9%	Discretionary	Per Week	Market Pricing	Yes
Community Services - Brokerage	*NEW* Brokerage - Post Acute Care	66.70	0.00	100.0%	Discretionary	Per Hour	Market Pricing	Yes
Community Services - Brokerage	Brokerage - Property Maintenance (weekday 7.30 am to 7.30 pm) - per hr	88.00	80.50	9.3%	Discretionary	Per Hour	Market Pricing	Yes
Community Services - Brokerage	Brokerage - Respite care (weekday 7.30 am to 7.30 pm) - per hr	71.20	64.75	10.0%	Discretionary	Per Hour	Market Pricing	Yes
Community Services - Brokerage	Brokerage - Respite care (weekends / public holidays) - per hr	108.10	105.00	3.0%	Discretionary	Per Hour	Market Pricing	Yes
Community Services - Brokerage	Brokerage - Travel - per km	1.20	1.15	4.3%	Discretionary	Per km	Market Pricing	Yes
Community Services - CHSP	Bus hire community transport - per trip	3.50	3.40	2.9%	Discretionary	Per km	Accessible Pricing	Yes
Community Services - CHSP	Delivered meals - High income - per meal	26.20	25.80	1.6%	Discretionary	Per Meal	Accessible Pricing	No
Community Services - CHSP	Delivered meals - Low income - per meal	11.20	11.00	1.8%	Discretionary	Per Meal	Accessible Pricing	No
Community Services - CHSP	Delivered meals - Medium income - per meal	14.90	14.65	1.7%	Discretionary	Per Meal	Accessible Pricing	No
Community Services - CHSP	Flexible respite care - High income - per hr	63.80	62.85	1.5%	Discretionary	Per Hour	Accessible Pricing	No
Community Services - CHSP	Flexible respite care - Low income - per hr	4.00	3.90	2.6%	Discretionary	Per Hour	Accessible Pricing	No
Community Services - CHSP	Flexible respite care - Medium income - per hr	15.50	15.30	1.3%	Discretionary	Per Hour	Accessible Pricing	No
Community Services - CHSP	Footcare Program Podiatry Kit	43.60	43.00	1.4%	Discretionary	Per Kit	Accessible Pricing	No
Community Services - CHSP	Group social support - High income - per activity	26.20	25.80	1.6%	Discretionary	Per Activity	Accessible Pricing	No
Community Services - CHSP	Group social support - Low income - per activity	14.80	14.60	1.4%	Discretionary	Per Activity	Accessible Pricing	No
Community Services - CHSP	Group social support - Medium income - per activity	15.10	14.90	1.3%	Discretionary	Per Activity	Accessible Pricing	No
Community Services - CHSP	Home care - High income (M-F) - per hr	59.80	58.90	1.5%	Discretionary	Per Hour	Accessible Pricing	No
Community Services - CHSP	Home Care - Low Income - per hr	7.60	7.45	2.0%	Discretionary	Per Hour	Accessible Pricing	No
Community Services - CHSP	Home care - Medium income - per hr	19.10	18.80	1.6%	Discretionary	Per Hour	Accessible Pricing	No
Community Services - CHSP	Home maintenance - High income - per hr	79.80	78.60	1.5%	Discretionary	Per Hour	Accessible Pricing	No
Community Services - CHSP	Home Maintenance - Low income - per hr	14.30	14.10	1.4%	Discretionary	Per Hour	Accessible Pricing	No
Community Services - CHSP	Home maintenance - Medium income - per hr	25.10	24.70	1.6%	Discretionary	Per Hour	Accessible Pricing	No

2021/2022 Budget - Fees and Charges Schedule

Cost Centre	Description	2021/2022 Fee	2020/2021 Fee	Increase %	Basis of Fee	Unit of Measure	Pricing Policy	GST?
Community Services - CHSP	Home Modifications - Low Income - costed per job	1.00	1.00	0.0%	Discretionary	Per Job	Accessible Pricing	No
Community Services - CHSP	Individual social support - High income - per hr	59.80	58.90	1.5%	Discretionary	Per Hour	Accessible Pricing	No
Community Services - CHSP	Individual social support - Low income - per hr	7.60	7.45	2.0%	Discretionary	Per Hour	Accessible Pricing	No
Community Services - CHSP	Individual social support - Medium income - per hr	19.10	18.80	1.6%	Discretionary	Per Hour	Accessible Pricing	No
Community Services - CHSP	Personal care - High income (M-F) - per hr	63.80	62.85	1.5%	Discretionary	Per Hour	Accessible Pricing	No
Community Services - CHSP	Personal care - Low income - per hr	5.80	5.70	1.8%	Discretionary	Per Hour	Accessible Pricing	No
Community Services - CHSP	Personal care - Medium income - per hr	16.80	16.55	1.5%	Discretionary	Per Hour	Accessible Pricing	No
Community Services - HACC	Bus hire community transport - per trip	3.50	3.40	2.9%	Discretionary	Per Trip	Accessible Pricing	Yes
Community Services - HACC	Delivered meals - High income - per meal	26.20	25.80	1.6%	Discretionary	Per Meal	Accessible Pricing	No
Community Services - HACC	Delivered meals - Low income - per meal	11.20	11.00	1.8%	Discretionary	Per Meal	Accessible Pricing	No
Community Services - HACC	Delivered meals - Medium income - per meal	14.90	14.65	1.7%	Discretionary	Per Meal	Accessible Pricing	No
Community Services - HACC	Footcare Program Podiatry Kit	43.60	43.00	1.4%	Discretionary	Per Kit	Accessible Pricing	No
Community Services - HACC	Home care - High income (M-F) - per hr	59.80	58.90	1.5%	Discretionary	Per Hour	Accessible Pricing	No
Community Services - HACC	Home care - Low income - per hr	7.60	7.45	2.0%	Discretionary	Per Hour	Accessible Pricing	No
Community Services - HACC	Home care - Medium income - per hr	19.10	18.80	1.6%	Discretionary	Per Hour	Accessible Pricing	No
Community Services - HACC	Personal care - High income (M-F) - per hr	63.80	62.85	1.5%	Discretionary	Per Hour	Accessible Pricing	No
Community Services - HACC	Personal care - Low income - per hr	5.80	5.70	1.8%	Discretionary	Per Hour	Accessible Pricing	No
Community Services - HACC	Personal care - Medium income - per hr	16.80	16.55	1.5%	Discretionary	Per Hour	Accessible Pricing	No
Community Services - HACC	Planned Activity Group - High income - per activity	26.20	25.80	1.6%	Discretionary	Per Activity	Accessible Pricing	No
Community Services - HACC	Planned Activity Group - Low income - per activity	14.80	14.60	1.4%	Discretionary	Per Activity	Accessible Pricing	No
Community Services - HACC	Planned Activity Group - Medium income - per activity	15.10	14.90	1.3%	Discretionary	Per Activity	Accessible Pricing	No
Community Services - HACC	Planned Activity Group - Transport - per hr	3.50	3.40	2.9%	Discretionary	Per Hour	Accessible Pricing	Yes
Community Services - HACC	Property maintenance - High income - per hr	79.80	78.60	1.5%	Discretionary	Per Hour	Accessible Pricing	No
Community Services - HACC	Property maintenance - Low income - per hr	14.30	14.10	1.4%	Discretionary	Per Hour	Accessible Pricing	No
Community Services - HACC	Property maintenance - Medium income - per hr	25.10	24.70	1.6%	Discretionary	Per Hour	Accessible Pricing	No
Community Services - HACC	Respite care - High income (M-F) - per hr	63.80	62.85	1.5%	Discretionary	Per Hour	Accessible Pricing	No

2021/2022 Budget - Fees and Charges Schedule

Cost Centre	Description	2021/2022 Fee	2020/2021 Fee	Increase %	Basis of Fee	Unit of Measure	Pricing Policy	GST?
Community Services - HACC	Respite care - Low income - per hr	4.00	3.90	2.6%	Discretionary	Per Hour	Accessible Pricing	No
Community Services - HACC	Respite care - Medium income - per hr	15.50	15.30	1.3%	Discretionary	Per Hour	Accessible Pricing	No
Community Services - Other	Bus hire community groups only - per km	1.00	0.95	5.3%	Discretionary	Per km	Accessible Pricing	Yes
Community Services - Veterans	Veterans Home Care - per hr	5.00	5.00	0.0%	Statutory	Per Hour	Statutory	No
Community Services - Veterans	Veterans Personal Care - per hr	5.00	5.00	0.0%	Statutory	Per Hour	Statutory	No
Community Services - Veterans	Veterans Property Maintenance - per hr	5.00	5.00	0.0%	Statutory	Per Hour	Statutory	No
Community Services - Veterans	Veterans Respite Care - no charge to customer	0.00	0.00	0.0%	Statutory	Per Hour	Statutory	No
Corporate Services								
Financial Services	Land Information Certificate	27.00	27.00	0.0%	Statutory	Per Certificate	Statutory	No
Financial Services	VicRoads Agency Return - average per return	110.00	110.00	0.0%	Statutory	Per Return	Statutory	Yes
Financial Services	CVPCP administration charge	75.00	75.00	0.0%	Discretionary	Per Month	Full Cost Recovery	No
Financial Services	DHHS administration charge (estimate)	1,500.00	1,500.00	0.0%	Discretionary	Per Charge	Full Cost Recovery	No
Financial Services	Dishonoured Cheque Administration fee	26.40	26.00	1.5%	Discretionary	Per Fee	Full Cost Recovery	No
Financial Services	Dishonoured Direct Debit Administration fee	26.40	26.00	1.5%	Discretionary	Per Fee	Full Cost Recovery	No
Financial Services	Rate Enquiries/ Rate Book Search	60.90	60.00	1.5%	Discretionary	Per Hour	Full Cost Recovery	No
Development Services								
Building Services	Building Commission Levy for building works > \$10,000 = 0.128% or \$1.28 per \$1,000	0.00	0.00	0.0%	Statutory	Per Levy	Statutory	No
Building Services	Building information certificates	47.20	47.20	0.0%	Statutory	Per Permit	Statutory	No
Building Services	Building permits - private lodgement	121.90	121.90	0.0%	Statutory	Per Permit	Statutory	No
Building Services	Rectification of illegal works - As per new works fee schedule	0.00	0.00	0.0%	Statutory	Per Rectification	Statutory	Yes
Building Services	Report & Consent - Consent under Part 5, 6, 10 of the Regulations	290.40	290.40	0.0%	Statutory	Per Application	Statutory	No
Building Services	Report & Consent - Consent under Part 7 of the Regulations	249.70	249.70	0.0%	Statutory	Per Request	Statutory	No
Building Services	Report & Consent - Consent under Section 29A of the Act (Demolition) - Form A	85.20	85.20	0.0%	Statutory	Per Application	Statutory	No
Building Services	Swimming Pool / Spa - Information fee	47.50	47.50	0.0%	Statutory	Per Pool/Spa	Statutory	No
Building Services	Swimming Pool / Spa - Registration - lodgement of cert Barrier Compliance	20.40	20.40	0.0%	Statutory	Per Pool/Spa	Statutory	No
Building Services	Swimming Pool / Spa - Registration - lodgement of cert Barrier Non-Compliance	385.00	385.00	0.0%	Statutory	Per Pool/Spa	Statutory	No

2021/2022 Budget - Fees and Charges Schedule

Cost Centre	Description	2021/2022 Fee	2020/2021 Fee	Increase %	Basis of Fee	Unit of Measure	Pricing Policy	GST?
Building Services	Swimming Pool / Spa - Registration fee	31.80	31.80	0.0%	Statutory	Per Pool/Spa	Statutory	No
Building Services	Amendment to permit only	217.40	214.20	1.5%	Discretionary	Per Amendment	Market Pricing	Yes
Building Services	Approval of temporary occupation of a building	374.80	369.30	1.5%	Discretionary	Per Building	Market Pricing	Yes
Building Services	Change of use - class 10A to class 1A	1,002.10	984.30	1.8%	Discretionary	Per Request	Market Pricing	Yes
Building Services	Change of use - class 1A to class 1B	944.30	930.30	1.5%	Discretionary	Per Request	Market Pricing	Yes
Building Services	Change of use - class 2 to 9 buildings	1,670.00	1,645.30	1.5%	Discretionary	Per Request	Market Pricing	Yes
Building Services	Class 1 - Alterations & additions (50k to 150k)	2,001.30	1,971.70	1.5%	Discretionary	Per Request	Market Pricing	Yes
Building Services	Class 1 - Alterations & additions (up to 50k)	1,779.70	1,753.40	1.5%	Discretionary	Per Permit	Market Pricing	Yes
Building Services	Class 1 - Dwellings, relocation of dwellings, and units (per individual unit), additions and alterations	2,332.60	2,298.10	1.5%	Discretionary	Per Request	Market Pricing	Yes
Building Services	Class 1 - Restumping and underpinning	900.70	887.40	1.5%	Discretionary	Per Permit	Market Pricing	Yes
Building Services	Class 10 - Fences, masts & miscellaneous structures	701.00	690.60	1.5%	Discretionary	Per Permit	Market Pricing	Yes
Building Services	Class 10 - Outbuildings, garages, sheds	944.30	930.30	1.5%	Discretionary	Per Permit	Market Pricing	Yes
Building Services	Class 10 - Swimming Pools	770.30	758.90	1.5%	Discretionary	Per Permit	Market Pricing	Yes
Building Services	Commercial building works > \$150,000	2,321.10	2,286.84	1.5%	Discretionary	Per Permit	Market Pricing	Yes
Building Services	Commercial building works > \$5,000 to \$50,000	1,771.50	1,745.30	1.5%	Discretionary	Per Permit	Market Pricing	Yes
Building Services	Commercial building works > \$50,000 to \$150,000	1,991.90	1,962.50	1.5%	Discretionary	Per Permit	Market Pricing	Yes
Building Services	Demolition/removal permit - class 1 to 10	706.10	695.70	1.5%	Discretionary	Per Permit	Market Pricing	Yes
Building Services	Demolition/removal permit - class 2 to 9 buildings	1,053.00	1,037.40	1.5%	Discretionary	Per Permit	Market Pricing	Yes
Building Services	Extension of building permit 1 year maximum	282.70	278.50	1.5%	Discretionary	Per Extension	Market Pricing	Yes
Building Services	Hourly rate - Administration Staff	107.70	106.10	1.5%	Discretionary	Per Hour	Market Pricing	Yes
Building Services	Hourly rate - Building Inspector/Building Surveyor	153.50	151.00	1.7%	Discretionary	Per Hour	Market Pricing	Yes
Building Services	Hourly rate - Municipal Building Surveyor	234.00	230.50	1.5%	Discretionary	Per Hour	Market Pricing	Yes
Building Services	Inspection on works when building permit has lapsed or expired(incl additional or contract inspections)	217.40	214.20	1.5%	Discretionary	Per Inspection	Market Pricing	Yes
Building Services	Miscellaneous permits - occupation permits for places of public entertainment in a building	706.10	695.70	1.5%	Discretionary	Per Permit	Market Pricing	No
Building Services	Miscellaneous permits - occupation permits for places of public entertainment in an open area	706.10	695.70	1.5%	Discretionary	Per Permit	Market Pricing	No
Building Services	Miscellaneous permits - siting of temporary structures	374.80	369.30	1.5%	Discretionary	Per Permit	Market Pricing	No

2021/2022 Budget - Fees and Charges Schedule

Cost Centre	Description	2021/2022 Fee	2020/2021 Fee	Increase %	Basis of Fee	Unit of Measure	Pricing Policy	GST?
Building Services	Special services - assistance for applications to Building Appeals Board - per hour	207.10	204.00	1.5%	Discretionary	Per Hour	Market Pricing	Yes
Building Services	Special services - renewal of expired building permits	500.10	492.70	1.5%	Discretionary	Per Renewal	Market Pricing	Yes
Building Services	Variation to approved documents - minor works under \$5,000	217.40	214.20	1.5%	Discretionary	Per Variation	Market Pricing	Yes
Building Services	Variation to approved documents - works over \$5,000	380.00	374.40	1.5%	Discretionary	Per Variation	Market Pricing	Yes
Building Services	Request for copying of permits and plans	88.00	86.70	1.5%	Discretionary	Per Copy	Full Cost Recovery	No
Community Safety and Amenity	Animal fines - 1.5 Penalty units	252.00	252.00	0.0%	Statutory	Per Infringement	Statutory	No
Community Safety and Amenity	Animal fines - 2.0 Penalty units	336.00	336.00	0.0%	Statutory	Per Infringement	Statutory	No
Community Safety and Amenity	Local Laws fines	200.00	200.00	0.0%	Statutory	Per Infringement	Statutory	No
Community Safety and Amenity	Parking fines - 0.6 Penalty unit	101.00	101.00	0.0%	Statutory	Per Infringement	Statutory	No
Community Safety and Amenity	Parking fines - 1.0 Penalty unit	168.00	168.00	0.0%	Statutory	Per Infringement	Statutory	No
Community Safety and Amenity	Planning Compliance Fines - 5.0 Penalty units	840.00	840.00	0.0%	Statutory	Per Infringement	Statutory	No
Community Safety and Amenity	RR168(1)(a) – In a "no parking" area - 0.5 penalty unit	85.00	85.00	0.0%	Statutory	Per Penalty	Statutory	No
Community Safety and Amenity	RR205 – Parking for a period longer than indicated - 0.5 penalty unit	85.00	85.00	0.0%	Statutory	Per Penalty	Statutory	No
Community Safety and Amenity	RR209(2) – Contrary to the requirement of the parking area - 0.5 penalty unit	85.00	85.00	0.0%	Statutory	Per Penalty	Statutory	No
Community Safety and Amenity	RR211(2) – Not completely within a parking bay - 0.5 penalty unit	85.00	85.00	0.0%	Statutory	Per Penalty	Statutory	No
Community Safety and Amenity	State Government DAB registration levy per DAB	20.00	20.00	0.0%	Statutory	Per Application	Statutory	No
Community Safety and Amenity	*NEW* Camping on private land permit extension	40.00	0.00	100.0%	Discretionary	Per Application	Full Cost Recovery	No
Community Safety and Amenity	*NEW* Camping on private land permit up to six months	80.00	0.00	100.0%	Discretionary	Per application	Full Cost Recovery	No
Community Safety and Amenity	A Board / Sign permit	65.50	64.50	1.6%	Discretionary	Per Sign	Disincentive Pricing	No
Community Safety and Amenity	Animal business registration compliance inspection	101.50	100.00	1.5%	Discretionary	Per Inspection	Full Cost Recovery	No
Community Safety and Amenity	Animal registration - Cats - foster care fee initial rego	4.00	4.00	0.0%	Discretionary	Per Animal	Accessible Pricing	No
Community Safety and Amenity	Animal registration - Cats - full fee	146.00	144.00	1.4%	Discretionary	Per Animal	Disincentive Pricing	No
Community Safety and Amenity	Animal registration - Cats - full fee Pensioner	73.00	72.00	1.4%	Discretionary	Per Animal	Accessible Pricing	No
Community Safety and Amenity	Animal registration - Cats - reduced fee	49.00	48.00	2.1%	Discretionary	Per Animal	Accessible Pricing	No
Community Safety and Amenity	Animal registration - Cats - reduced fee pensioner	24.50	24.00	2.1%	Discretionary	Per Animal	Accessible Pricing	No
Community Safety and Amenity	Animal registration - Dogs - foster care fee initial rego	4.00	4.00	0.0%	Discretionary	Per Animal	Accessible Pricing	No

2021/2022 Budget - Fees and Charges Schedule

Cost Centre	Description	2021/2022 Fee	2020/2021 Fee	Increase %	Basis of Fee	Unit of Measure	Pricing Policy	GST?
Community Safety and Amenity	Animal registration - Dogs - full fee	146.00	144.00	1.4%	Discretionary	Per Animal	Disincentive Pricing	No
Community Safety and Amenity	Animal registration - Dogs - full fee Pensioner	73.00	72.00	1.4%	Discretionary	Per Animal	Accessible Pricing	No
Community Safety and Amenity	Animal registration - Dogs - reduced Fee	49.00	48.00	2.1%	Discretionary	Per Animal	Accessible Pricing	No
Community Safety and Amenity	Animal registration - Dogs - reduced fee pensioner	24.50	24.00	2.1%	Discretionary	Per Animal	Accessible Pricing	No
Community Safety and Amenity	Animal trap hire	11.00	10.80	1.9%	Discretionary	Per Trap	Accessible Pricing	Yes
Community Safety and Amenity	Animal trap hire (Bond)	22.00	21.00	4.8%	Discretionary	Per Trap	Disincentive Pricing	No
Community Safety and Amenity	Busking permit	0.00	0.00	0.0%	Discretionary	Per Application	Full Cost Recovery	No
Community Safety and Amenity	Camping on public place per day	25.90	25.50	1.6%	Discretionary	Per Day	Accessible Pricing	No
Community Safety and Amenity	Camping on public place per month	152.30	150.00	1.5%	Discretionary	Per Month	Disincentive Pricing	No
Community Safety and Amenity	Camping on public place per week	76.10	75.00	1.5%	Discretionary	Per Week	Disincentive Pricing	No
Community Safety and Amenity	Compulsory animal micro chipping	58.90	58.00	1.6%	Discretionary	Per Animal	Full Cost Recovery	No
Community Safety and Amenity	Conduct activity in public place per day	65.50	64.50	1.6%	Discretionary	Per Day	Full Cost Recovery	No
Community Safety and Amenity	Conduct works in public place per day	90.30	89.00	1.5%	Discretionary	Per Day	Disincentive Pricing	No
Community Safety and Amenity	Declared dogs - property inspection fee for dangerous and restricted breed	65.00	60.00	8.3%	Discretionary	Per Inspection	Disincentive Pricing	Yes
Community Safety and Amenity	Domestic Animal Business (DAB) registration	253.80	250.00	1.5%	Discretionary	Per Business	Full Cost Recovery	No
Community Safety and Amenity	Droving permit	164.40	162.00	1.5%	Discretionary	Per Application	Disincentive Pricing	No
Community Safety and Amenity	Event sign permit per day	30.00	60.00	(50.0%)	Discretionary	Per Sign	Disincentive Pricing	No
Community Safety and Amenity	Excess animal permit	50.80	50.00	1.6%	Discretionary	Per Excess Animal	Disincentive Pricing	No
Community Safety and Amenity	Failure to comply with Notice to Comply administrative fee - major works	101.50	100.00	1.5%	Discretionary	Per Infringement	Disincentive Pricing	No
Community Safety and Amenity	Failure to comply with Notice to Comply administrative fee - minor works	25.40	25.00	1.6%	Discretionary	Per Infringement	Disincentive Pricing	No
Community Safety and Amenity	Footway occupation fee per other street furniture	2.10	2.00	5.0%	Discretionary	Furniture Piece	Disincentive Pricing	No
Community Safety and Amenity	Footway occupation fee per seat licensed premises	27.40	27.00	1.5%	Discretionary	Per Seat	Disincentive Pricing	No
Community Safety and Amenity	Footway occupation fee per seat non licensed premises	20.80	20.50	1.5%	Discretionary	Per Seat	Full Cost Recovery	No
Community Safety and Amenity	Footway occupation fee per table	5.10	5.00	2.0%	Discretionary	Per Table	Disincentive Pricing	No
Community Safety and Amenity	Footway occupation permit - Goods	103.50	102.00	1.5%	Discretionary	Per Day	Disincentive Pricing	No
Community Safety and Amenity	*NEW* Footway occupation permit - Street furniture	64.50	0.00	100.0%	Discretionary	Per Application	Full Cost Recovery	No

2021/2022 Budget - Fees and Charges Schedule

Cost Centre	Description	2021/2022 Fee	2020/2021 Fee	Increase %	Basis of Fee	Unit of Measure	Pricing Policy	GST?
Community Safety and Amenity	*NEW* Gate or opening in any fence on the boundary of a public place.	89.00	0.00	100.0%	Discretionary	Per Application	Full Cost Recovery	No
Community Safety and Amenity	Hoarding permit per month	335.00	330.00	1.5%	Discretionary	Per Month	Disincentive Pricing	No
Community Safety and Amenity	Hoarding permit per week	123.80	122.00	1.5%	Discretionary	Per Week	Disincentive Pricing	No
Community Safety and Amenity	Hoarding permit two weeks	208.10	205.00	1.5%	Discretionary	Per Fortnight	Disincentive Pricing	No
Community Safety and Amenity	Impounded sundry item reclaim per item	164.40	162.00	1.5%	Discretionary	Per Item	Disincentive Pricing	No
Community Safety and Amenity	Impounded vehicle reclaim - per vehicle	203.00	200.00	1.5%	Discretionary	Per Vehicle	Disincentive Pricing	No
Community Safety and Amenity	Impounding - Sustenance fee large animals (per day)	13.20	13.00	1.5%	Discretionary	Per Day	Disincentive Pricing	No
Community Safety and Amenity	Impounding - Sustenance fee small or medium animals (per day)	5.10	5.00	2.0%	Discretionary	Per Day	Disincentive Pricing	No
Community Safety and Amenity	Impounding - Transport costs (external provider) 100% cost recovery	As charged by service provider			Discretionary	Per Impounding	Full Cost Recovery	No
Community Safety and Amenity	Impounding - Transport costs (vehicle and float) per km	2.10	2.00	5.0%	Discretionary	Per KM	Disincentive Pricing	No
Community Safety and Amenity	Impounding - Transport costs (vehicle and stock trailer) per km	2.10	2.00	5.0%	Discretionary	Per KM	Disincentive Pricing	No
Community Safety and Amenity	Impounding - Transport costs (vehicle only) per km	1.05	1.00	5.0%	Discretionary	Per KM	Disincentive Pricing	No
Community Safety and Amenity	Impounding fee large animals (per animal) (per day)	5.10	5.00	2.0%	Discretionary	Animal/day	Disincentive Pricing	No
Community Safety and Amenity	Impounding fee medium animals (per animal) (per day) sheep/goats	2.50	2.50	0.0%	Discretionary	Animal/Day	Disincentive Pricing	No
Community Safety and Amenity	Impounding fee small animals (per animal) (per day) rabbits/poultry	1.00	1.00	0.0%	Discretionary	Animal/day	Disincentive Pricing	No
Community Safety and Amenity	Itinerant trading permit annual fee	507.50	500.00	1.5%	Discretionary	Per Year	Disincentive Pricing	No
Community Safety and Amenity	Itinerant trading permit per day	65.50	64.50	1.6%	Discretionary	Per Day	Disincentive Pricing	No
Community Safety and Amenity	Occupy all or part of public place per day	272.00	268.00	1.5%	Discretionary	Per Application	Disincentive Pricing	No
Community Safety and Amenity	Officer time to attend and impound animals - After Hours	86.30	85.00	1.5%	Discretionary	Per Hour	Disincentive Pricing	No
Community Safety and Amenity	Officer time to attend and impound animals - Business Hours	50.80	50.00	1.6%	Discretionary	Per Hour	Disincentive Pricing	No
Community Safety and Amenity	Parking permit - works per bay per day	31.00	30.50	1.6%	Discretionary	Parking Bay/day	Disincentive Pricing	No
Community Safety and Amenity	Parking permit - works per bay per month	290.30	286.00	1.5%	Discretionary	Parking Bay/mth	Disincentive Pricing	No
Community Safety and Amenity	Parking permit - works per bay per week	145.10	143.00	1.5%	Discretionary	Parking Bay/wk	Disincentive Pricing	No
Community Safety and Amenity	Permit initial application fee for permit requiring officer inspection	81.20	80.00	1.5%	Discretionary	Per Permit	Full Cost Recovery	No
Community Safety and Amenity	Permit initial application fee for renewable permit	40.60	40.00	1.5%	Discretionary	Per Permit	Full Cost Recovery	No
Community Safety and Amenity	Place obstruction in public place per day	80.70	79.50	1.5%	Discretionary	Per Receptacle	Disincentive Pricing	No

2021/2022 Budget - Fees and Charges Schedule

Cost Centre	Description	2021/2022 Fee	2020/2021 Fee	Increase %	Basis of Fee	Unit of Measure	Pricing Policy	GST?
Community Safety and Amenity	Pound fees - cat from 3 days per day	20.30	20.00	1.5%	Discretionary	Per Day	Disincentive Pricing	No
Community Safety and Amenity	Pound fees - dog from 3 days per day	25.40	25.00	1.6%	Discretionary	Per Day	Disincentive Pricing	No
Community Safety and Amenity	*NEW* Purchase Copy of General Local Law 2020	11.00	0.00	100.0%	Discretionary	Per Booklet	Full Cost Recovery	Yes
Community Safety and Amenity	Real Estate Agency directional sign (per franchise) annual fee	223.30	220.00	1.5%	Discretionary	Per Year	Disincentive Pricing	No
Community Safety and Amenity	Remove tree, vegetation or timber permit	218.20	215.00	1.5%	Discretionary	Per Application	Disincentive Pricing	No
Community Safety and Amenity	Replacement Disabled Parking Permit fee if lost or unduly damaged	20.00	20.00	0.0%	Discretionary	Per Replacement	Accessible Pricing	No
Community Safety and Amenity	Resident parking permit	50.80	50.00	1.6%	Discretionary	Per Permit	Disincentive Pricing	No
Community Safety and Amenity	Roadside grazing permit	164.40	162.00	1.5%	Discretionary	Per Application	Disincentive Pricing	No
Community Safety and Amenity	Seized animals - pound accommodation	52.80	52.00	1.5%	Discretionary	Per Animal	Disincentive Pricing	No
Community Safety and Amenity	Skip bin / bulk rubbish container permit 7 days	47.70	47.00	1.5%	Discretionary	Per 7 Day Period	Disincentive Pricing	No
Community Safety and Amenity	Skip bin / bulk rubbish container permit annual fee	406.00	400.00	1.5%	Discretionary	Per Year	Disincentive Pricing	No
Community Safety and Amenity	*NEW* Store building goods on Council land	89.00	0.00	100.0%	Discretionary	Per Application	Full Cost Recovery	No
Environmental Health	Caravan park registration fee	As per Schedule		0.0%	Statutory	Per Site	Statutory	No
Environmental Health	Caravan park registration transfer fee	As per Schedule		0.0%	Statutory	Per Transfer	Statutory	No
Environmental Health	Tobacco fines	As per legislation		0.0%	Statutory	Per Infringement	Statutory	No
Environmental Health	Accommodation registration transfer fee - per premises	179.70	177.00	1.5%	Discretionary	Per Transfer	Full Cost Recovery	No
Environmental Health	Class 1 aquatic facilities	120.00	100.00	20.0%	Discretionary	Per Application	Full Cost Recovery	No
Environmental Health	Class 1 food registration - per premises	568.40	560.00	1.5%	Discretionary	Per Premises	Full Cost Recovery	No
Environmental Health	Class 2A food registration - per premises	872.90	860.00	1.5%	Discretionary	Per Premises	Full Cost Recovery	No
Environmental Health	Class 2B food registration - per premises	507.50	500.00	1.5%	Discretionary	Per Premises	Full Cost Recovery	No
Environmental Health	Class 2C food registration - per premises	233.50	230.00	1.5%	Discretionary	Per Premises	Full Cost Recovery	No
Environmental Health	Class 2D food registration - per premises	106.60	105.00	1.5%	Discretionary	Per Premises	Full Cost Recovery	No
Environmental Health	Class 3A food registration - per premises	304.50	300.00	1.5%	Discretionary	Per Premises	Full Cost Recovery	No
Environmental Health	Class 3B food registration - per premises	223.30	220.00	1.5%	Discretionary	Per Premises	Full Cost Recovery	No
Environmental Health	Class 3C food registration - per premises	106.60	105.00	1.5%	Discretionary	Per Premises	Full Cost Recovery	No
Environmental Health	Food registration transfer fee - per premises	182.70	180.00	1.5%	Discretionary	Per Premises	Full Cost Recovery	No

2021/2022 Budget - Fees and Charges Schedule

Cost Centre	Description	2021/2022 Fee	2020/2021 Fee	Increase %	Basis of Fee	Unit of Measure	Pricing Policy	GST?
Environmental Health	Food stalls registration (Class 2 or 3) per event (not-for-profit organisations only)	52.80	52.00	1.5%	Discretionary	Per event	Accessible Pricing	No
Environmental Health	General accommodation registration - per premises	208.10	205.00	1.5%	Discretionary	Per Premises	Full Cost Recovery	No
Environmental Health	Hairdressing an temporary makeup - one-off registration	208.10	205.00	1.5%	Discretionary	Per Registration	Full Cost Recovery	No
Environmental Health	Health registration transfer fee - per premises	179.70	177.00	1.5%	Discretionary	Per Premises	Full Cost Recovery	No
Environmental Health	Immunisation request for records - per request	35.50	35.00	1.4%	Discretionary	Per request	Full Cost Recovery	No
Environmental Health	New accommodation premises application fee	170.50	168.00	1.5%	Discretionary	Per Premises	Full Cost Recovery	No
Environmental Health	New food premises application fee (in addition to initial registration fee)	279.10	275.00	1.5%	Discretionary	Per Application	Full Cost Recovery	No
Environmental Health	New health premises application fee (in addition to initial registration fee - not for ongoing)	170.50	168.00	1.5%	Discretionary	Per Premises	Full Cost Recovery	No
Environmental Health	Prescribed accommodation (rooming house) registration - per premises	208.10	205.00	1.5%	Discretionary	Per Premises	Full Cost Recovery	No
Environmental Health	Public health & wellbeing - skin penetration, tattooing colonic irrigation ,(multiple activities)	253.80	250.00	1.5%	Discretionary	Per Application	Full Cost Recovery	No
Environmental Health	Public health & wellbeing - skin penetration, tattooing, colonic irrigation (1 activity)	228.40	225.00	1.5%	Discretionary	Per Application	Full Cost Recovery	No
Environmental Health	*NEW* Septic - renew expired permit	123.10	0.00	100.0%	Discretionary	Per Application	Full Cost Recovery	No
Environmental Health	Septic - variable application (reduced fee)	231.20	210.00	10.1%	Discretionary	Per Application	Full Cost Recovery	No
Environmental Health	Septic tank applications - alteration minor - per alteration	258.80	255.00	1.5%	Discretionary	Per Alternation	Full Cost Recovery	No
Environmental Health	Septic tank applications - new or major alteration - per application	723.90	555.00	30.4%	Discretionary	Per Application	Full Cost Recovery	No
Environmental Health	Septic tank permit - amendment to permit	182.70	180.00	1.5%	Discretionary	Per Application	Full Cost Recovery	No
Environmental Health	Septic tank request for records - per request	60.90	60.00	1.5%	Discretionary	Per request	Full Cost Recovery	No
Environmental Health	*NEW* Septic - transfer permit	147.10	0.00	100.0%	Discretionary	Per Application	Full Cost Recovery	No
Environmental Health	Special request for inspection - food premises - per inspection	253.80	250.00	1.5%	Discretionary	Per Inspection	Full Cost Recovery	No
Environmental Health	Special request for inspection health registration - per inspection	152.30	150.00	1.5%	Discretionary	Per Inspection	Full Cost Recovery	No
Statutory Planning	Alteration of a certified plan of subdivision	111.10	111.10	0.0%	Statutory	Per application	Statutory	No
Statutory Planning	Amend or end a Section 173 agreement	659.00	659.00	0.0%	Statutory	Per application	Statutory	No
Statutory Planning	Amendment of a certified plan of subdivision	140.70	140.70	0.0%	Statutory	Per application	Statutory	No
Statutory Planning	Certificate of compliance	325.80	325.80	0.0%	Statutory	Per application	Statutory	No
Statutory Planning	Certify a plan of subdivision including issuing a statement of compliance	174.80	174.80	0.0%	Statutory	Per application	Statutory	No
Statutory Planning	Class 1 application for use of land only (permit/amendment)	1,318.10	1,318.10	0.0%	Statutory	Per application	Statutory	No

2021/2022 Budget - Fees and Charges Schedule

Cost Centre	Description	2021/2022 Fee	2020/2021 Fee	Increase %	Basis of Fee	Unit of Measure	Pricing Policy	GST?
Statutory Planning	Class 2 - single dwelling permit applications - up to \$10,000 (permit/amendment)	199.90	199.90	0.0%	Statutory	Per application	Statutory	No
Statutory Planning	Class 2 application to change or allow a new use of the land (amendment)	1,318.10	1,318.10	0.0%	Statutory	Per application	Statutory	No
Statutory Planning	Class 3 - single dwelling permit applications - \$10,001 to \$100,000 (permit/amendment)	629.40	629.40	0.0%	Statutory	Per application	Statutory	No
Statutory Planning	Class 4 - single dwelling permit applications - \$100,001 to \$500,000 (permit/amendment)	1,288.50	1,288.50	0.0%	Statutory	Per application	Statutory	No
Statutory Planning	Class 5 - single dwelling permit applications - \$500,001 to \$1 million (permit/amendment)	1,392.10	1,392.10	0.0%	Statutory	Per application	Statutory	No
Statutory Planning	Class 6 - single dwelling permit applications - \$1 million to \$2 million (permit/amendment)	1,495.80	1,495.80	0.0%	Statutory	Per application	Statutory	No
Statutory Planning	Class 7 - VicSmart permit applications - up to \$10,000 (permit/amendment)	199.90	199.90	0.0%	Statutory	Per application	Statutory	No
Statutory Planning	Class 8 - VicSmart permit applications - more than \$10,000 (permit/amendment)	429.50	429.50	0.0%	Statutory	Per application	Statutory	No
Statutory Planning	Class 9 - VicSmart application to subdivide or consolidate land (permit/amendment)	199.90	199.90	0.0%	Statutory	Per application	Statutory	No
Statutory Planning	Class 10 - VicSmart application other than a class 7, 8 or 9 (permit/amendment)	199.90	199.90	0.0%	Statutory	Per application	Statutory	No
Statutory Planning	Class 11 - all other developments - up to \$100,000 (permit/amendment)	1,147.80	1,147.80	0.0%	Statutory	Per application	Statutory	No
Statutory Planning	Class 12 - all other developments - \$100,001 to \$1 million (permit/amendment)	1,547.60	1,547.60	0.0%	Statutory	Per application	Statutory	No
Statutory Planning	Class 13 - all other developments - \$1 million to \$5 million (permit/amendment)	3,413.70	3,413.70	0.0%	Statutory	Per application	Statutory	No
Statutory Planning	Class 14 - all other developments - \$5 million to \$15 million (amendment)	3,413.70	3,413.70	0.0%	Statutory	Per application	Statutory	No
Statutory Planning	Class 14 - all other developments - \$5 million to \$15 million (permit)	8,700.90	8,700.90	0.0%	Statutory	Per application	Statutory	No
Statutory Planning	Class 15 - all other developments - \$15 million to \$50 million (amendment)	3,413.70	3,413.70	0.0%	Statutory	Per application	Statutory	No
Statutory Planning	Class 15 - all other developments - \$15 million to \$50 million (permit)	25,658.30	25,658.30	0.0%	Statutory	Per application	Statutory	No
Statutory Planning	Class 16 - all other developments - more than \$50 million (amendment)	3,413.70	3,413.70	0.0%	Statutory	Per application	Statutory	No
Statutory Planning	Class 16 - all other developments - more than \$50 million (permit)	57,670.10	57,670.10	0.0%	Statutory	Per application	Statutory	No
Statutory Planning	Class 17 - Subdivision of an existing building (permit/amendment)	1,318.10	1,318.10	0.0%	Statutory	Per application	Statutory	No
Statutory Planning	Class 18 - Subdivide land into 2 lots (permit/amendment)	1,318.10	1,318.10	0.0%	Statutory	Per application	Statutory	No
Statutory Planning	Class 19 - Realignment of common boundary or consolidate 2 or more lots (permit/amendment)	1,318.10	1,318.10	0.0%	Statutory	Per application	Statutory	No
Statutory Planning	Class 20 - Subdivision of building/land into >2 and <100 lots (permit/amendment)	1,318.10	1,318.10	0.0%	Statutory	Per application	Statutory	No
Statutory Planning	Class 21 - create, vary or remove restriction, right of way, easement etc. (permit/amendment)	1,318.10	1,318.10	0.0%	Statutory	Per application	Statutory	No
Statutory Planning	Class 22 - permit not otherwise provided listed (permit/amendment)	1,318.10	1,318.10	0.0%	Statutory	Per application	Statutory	No
Statutory Planning	that a matter must be done to the satisfaction of a responsible authority, Minister, public authority or municipal council	325.80	325.80	0.0%	Statutory	Per application	Statutory	No

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Cost Centre	Description	2021/2022 Fee	2020/2021 Fee	Increase %	Basis of Fee	Unit of Measure	Pricing Policy	GST?
Statutory Planning	Advertising for planning permit application - public notification - administration fee	21.30	21.00	1.4%	Discretionary	Per advertising	Full Cost Recovery	No
Statutory Planning	Advertising for planning permit application - public notification - per letter	3.05	3.00	1.7%	Discretionary	Per letter	Full Cost Recovery	No
Statutory Planning	Advertising for planning permit application - site notice	103.50	102.00	1.5%	Discretionary	Per advertising	Full Cost Recovery	No
Statutory Planning	Planning - Amendment of endorsed plans (secondary consent)	144.10	142.00	1.5%	Discretionary	Per plan	Full Cost Recovery	No
Statutory Planning	Planning - Application for property information	85.30	84.00	1.5%	Discretionary	Per plan	Full Cost Recovery	No
Statutory Planning	Planning - Determination of existing use rights	319.70	315.00	1.5%	Discretionary	Per plan	Full Cost Recovery	No
Statutory Planning	Planning - Extension of time - first request	379.60	374.00	1.5%	Discretionary	Per extension	Full Cost Recovery	No
Statutory Planning	Planning - Extension of time - second request	462.80	456.00	1.5%	Discretionary	Per extension	Full Cost Recovery	No
Statutory Planning	Planning - Extension of time - third and subsequent requests	556.20	548.00	1.5%	Discretionary	Per extension	Full Cost Recovery	No
Statutory Planning	Planning - Request for written planning advice (multiple property requests, per property)	105.60	104.00	1.5%	Discretionary	Per plan	Full Cost Recovery	No
Statutory Planning	Planning - Request for written planning advice (single property)	87.30	86.00	1.5%	Discretionary	Per plan	Full Cost Recovery	No
Statutory Planning	Request for archive search for planning and building permits and plans (permit less than 7 years old)	88.30	87.00	1.5%	Discretionary	Per plan	Full Cost Recovery	No
Statutory Planning	Request for archive search for planning and building permits and plans (permit older than 7 years)	125.90	124.00	1.5%	Discretionary	Per request	Full Cost Recovery	No
Strategic Planning	Regulation 7 - requesting Minister for planning scheme amendment	3,901.50	3,901.50	0.0%	Statutory	Per Amendment	Statutory	No
Strategic Planning	Regulation 8 - requesting Minister for planning scheme amendment	939.30	939.30	0.0%	Statutory	Per Amendment	Statutory	No
Strategic Planning	Stage 1 - Planning Scheme Amendments	2,976.70	2,976.70	0.0%	Statutory	Per Amendment	Statutory	No
Strategic Planning	Stage 2 - Planning Scheme Amendments (1 to 10 submissions)	14,753.50	14,753.50	0.0%	Statutory	Per Amendment	Statutory	No
Strategic Planning	Stage 2 - Planning Scheme Amendments (11 to 200 submissions)	29,478.00	29,478.00	0.0%	Statutory	Per Amendment	Statutory	No
Strategic Planning	Stage 2 - Planning Scheme Amendments (more than 20 submissions)	39,405.20	39,405.20	0.0%	Statutory	Per Amendment	Statutory	No
Strategic Planning	Stage 3 - Planning Scheme Amendments	469.60	469.60	0.0%	Statutory	Per Amendment	Statutory	No
Strategic Planning	Stage 4 - Planning Scheme Amendments	469.60	469.60	0.0%	Statutory	Per Amendment	Statutory	No
Strategic Planning	Administration fee to prepare hard copy(ies) and Council website for exhibition of private proponent	145.10	143.00	1.5%	Discretionary	Per Application	Full Cost Recovery	No
Strategic Planning	Amendment Tracking System (ATS) authoring fee (technical)	203.00	200.00	1.5%	Discretionary	Per Amendment	Full Cost Recovery	No
Strategic Planning	Development Plan lodgement fee (for approval)	558.30	550.00	1.5%	Discretionary	Per Amendment	Full Cost Recovery	Yes
Strategic Planning	Heritage advice - site meeting or inspection	167.50	165.00	1.5%	Discretionary	Per Amendment	Full Cost Recovery	Yes
Strategic Planning	Private Proponent amendment - Fee per notice in Government Gazette - statutory	101.50	100.00	1.5%	Discretionary	Per Amendment	Full Cost Recovery	No

2021/2022 Budget - Fees and Charges Schedule

Cost Centre	Description	2021/2022 Fee	2020/2021 Fee	Increase %	Basis of Fee	Unit of Measure	Pricing Policy	GST?
Strategic Planning	Private Proponent amendment - Fee per notice in Newspaper - statutory	208.10	205.00	1.5%	Discretionary	Per Amendment	Full Cost Recovery	No
Strategic Planning	Private Proponent amendment - Notice letter by mail (to all parties) - statutory	3.05	3.00	1.7%	Discretionary	Per Amendment	Full Cost Recovery	No
Infrastructure								
Engineering Services	Stormwater Legal Point of Discharge Issued under the Building Act 1993 Building Regulations 2006 Re	144.70	144.70	0.0%	Statutory	Per Request	Statutory	No
Engineering Services	Subdivision plan checking and supervision fees	% of construction		0.0%	Statutory	Per Fee	Statutory	No
Engineering Services	Asset Protection Permit	195.90	193.00	1.5%	Discretionary	Per Permit	Full Cost Recovery	No
Engineering Services	Infrastructure - Request for written information	260.90	257.00	1.5%	Discretionary	Per Request	Full Cost Recovery	No
Engineering Services	Non-utility minor works within municipal road reserves (Planter Boxes and other structures)	195.90	193.00	1.5%	Discretionary	Per Request	Full Cost Recovery	No
Engineering Services	Non-utility minor works within municipal road reserves (vehicle crossings)	195.90	193.00	1.5%	Discretionary	Per Request	Full Cost Recovery	No
Engineering Services	Road Licencing - Basic	54.80	54.00	1.5%	Discretionary	Per Request	Full Cost Recovery	No
Engineering Services	Road Licencing - Complex	109.60	108.00	1.5%	Discretionary	Per Request	Full Cost Recovery	No
Engineering Services	Road Licencing - Transfer	109.60	108.00	1.5%	Discretionary	Per Request	Full Cost Recovery	No
Engineering Services	Water - Avdata key (new)	35.50	35.00	1.4%	Discretionary	Per Request	Full Cost Recovery	No
Engineering Services	Water - Avdata Key (replacement)	27.40	27.00	1.5%	Discretionary	Per Request	Disincentive Pricing	No
Engineering Services	Water cost - per kilolitre	2.25	3.60	(37.5%)	Discretionary	Per Kilo Litre	Full Cost Recovery	No
Engineering Services	Bond - Asset Protection Permit	1,000.00	1,000.00	0.0%	Discretionary	Per Permit	Disincentive Pricing	No
Waste and Recycling	Asbestos (packaged domestic) - per tonne	250.00	217.00	15.2%	Discretionary	Per Cubic Tonne	Full Cost Recovery	Yes
Waste and Recycling	Cardboard - Commercial loads	20.30	20.00	1.5%	Discretionary	Per Load	Full Cost Recovery	Yes
Waste and Recycling	Cardboard - Trailer (6' x 4') equivalent to .7m3	15.20	15.00	1.3%	Discretionary	Per Trailer	Full Cost Recovery	Yes
Waste and Recycling	E-waste - Category 1 (per item) Extra Large/kg (solar panels, printer, large TV, fridge)	20.80	20.50	1.5%	Discretionary	Per item	Full Cost Recovery	Yes
Waste and Recycling	E-waste - Category 2 (per item) Large e.g. (fridge, air con, plasma)	10.70	10.50	1.9%	Discretionary	Per item	Full Cost Recovery	Yes
Waste and Recycling	E-waste - Category 3 (per item) Medium e.g. (computer, small TV)	5.10	5.00	2.0%	Discretionary	Per item	Full Cost Recovery	Yes
Waste and Recycling	E-waste - Category 4 (per item) Small egg (mobile phone, mouse, electric cords on toys, small computer)	1.00	1.00	0.0%	Discretionary	Per item	Full Cost Recovery	Yes
Waste and Recycling	Gas bottle (any size) - per item	11.70	11.50	1.7%	Discretionary	Per Item	Full Cost Recovery	Yes
Waste and Recycling	General waste - commercial/industrial - per tonne	220.00	206.00	6.8%	Discretionary	Per Tonne	Full Cost Recovery	Yes
Waste and Recycling	General waste - trailer (8' x 5') heaped equivalent to 2.4 cubic metres	166.00	157.00	5.7%	Discretionary	Per Trailer	Full Cost Recovery	Yes

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Cost Centre	Description	2021/2022 Fee	2020/2021 Fee	Increase %	Basis of Fee	Unit of Measure	Pricing Policy	GST?
Waste and Recycling	General waste- trailer (6' x 4') heaped equivalent to 1.5 cubic metres	105.00	98.50	6.6%	Discretionary	Per Trailer	Full Cost Recovery	Yes
Waste and Recycling	General waste - trailer (8' x 5') equivalent to 1.2 cubic metres	83.00	78.00	6.4%	Discretionary	Per Trailer	Full Cost Recovery	Yes
Waste and Recycling	General waste per cubic tonne	69.00	65.00	6.2%	Discretionary	Per cubic tonne	Full Cost Recovery	Yes
Waste and Recycling	General waste per tonne	196.00	185.00	5.9%	Discretionary	Per Tonne	Full Cost Recovery	Yes
Waste and Recycling	General waste trailer (6' x 4') equivalent to 0.7 cubic metres	52.50	45.00	16.7%	Discretionary	Per Trailer	Full Cost Recovery	Yes
Waste and Recycling	Green Waste - per cubic metre	22.80	22.50	1.3%	Discretionary	Per Cubic Metre	Full Cost Recovery	Yes
Waste and Recycling	Green Waste - Trailer (6' x 4') equivalent to) 0.7 cubic metres	15.70	15.50	1.3%	Discretionary	Per Trailer	Full Cost Recovery	Yes
Waste and Recycling	Green Waste - Trailer (6' x 4') heaped equivalent to 1.5 cubic metres	33.50	33.00	1.5%	Discretionary	Per Trailer	Full Cost Recovery	Yes
Waste and Recycling	Green waste (per tonne)	43.60	43.00	1.4%	Discretionary	Per Tonne	Full Cost Recovery	Yes
Waste and Recycling	Mattresses or bed bases (any size) - per item	26.90	26.50	1.5%	Discretionary	Per Item	Full Cost Recovery	Yes
Waste and Recycling	Motor bike and car tyres (includes 4x4 and small truck) - per tyre	10.70	10.50	1.9%	Discretionary	Per Tyre	Full Cost Recovery	Yes
Waste and Recycling	Motor bike and car tyres on rims - per tyre	30.50	30.00	1.7%	Discretionary	Per Tyre	Full Cost Recovery	Yes
Waste and Recycling	Oil for recycling - per litre	0.50	0.50	0.0%	Discretionary	Per Litre	Full Cost Recovery	Yes
Waste and Recycling	Tractor tyres - per tyre	76.10	75.00	1.5%	Discretionary	Per Tyre	Full Cost Recovery	Yes
Waste and Recycling	Truck tyre (large) on rim - per tyre	44.50	0.00	100.0%	Discretionary	Per unit	Full cost recovery	Yes
Waste and Recycling	*NEW* Truck tyres (large) - per tyre	36.50	36.00	1.4%	Discretionary	Per Tyre	Full Cost Recovery	Yes
Organisational Capability								
Governance	Fines - Council Election	267.00	267.00	0.0%	Statutory	Per Fine	Statutory	No
Governance	Freedom of Information (FOI)	30.10	29.60	1.7%	Statutory	Per request	Statutory	No
Risk Management	Permit insurance - Public Liability Insurance - (per permit)	25.00	25.00	0.0%	Discretionary	Per Permit	Market Pricing	No
Risk Management	Venue hire - Public Liability Insurance - per annum, per venue, max 52 visits (per venue)	21.00	21.00	0.0%	Discretionary	Per Annum, Per	Market Pricing	Yes
Parks, Recreation & Community Facilities								
Active Communities - Facilities	Open Space Contributions	Based on cost of application			Statutory	Per Development	Statutory	No
Active Communities - Facilities	Harcourt Recreation Reserve - Community - East room	30.50	30.00	1.7%	Discretionary	Per Use	Accessible Pricing	Yes
Active Communities - Facilities	Harcourt Recreation Reserve - Community - Hall/Kitchen - 1 bay	60.90	60.00	1.5%	Discretionary	Per Use	Accessible Pricing	Yes
Active Communities - Facilities	Harcourt Recreation Reserve - Community - Hall/Kitchen - 2 bays	71.10	70.00	1.6%	Discretionary	Per Use	Accessible Pricing	Yes

2021/2022 Budget - Fees and Charges Schedule

Cost Centre	Description	2021/2022 Fee	2020/2021 Fee	Increase %	Basis of Fee	Unit of Measure	Pricing Policy	GST?
Active Communities - Facilities	Harcourt Recreation Reserve - Community - Hall/Kitchen - 3 bays	91.40	90.00	1.6%	Discretionary	Per Use	Accessible Pricing	Yes
Active Communities - Facilities	Harcourt Recreation Reserve - Community - Hall/Kitchen - Whole	126.90	125.00	1.5%	Discretionary	Per Use	Accessible Pricing	Yes
Active Communities - Facilities	Harcourt Recreation Reserve - Community - Main Hall - 1 bay	40.60	40.00	1.5%	Discretionary	Per Use	Accessible Pricing	Yes
Active Communities - Facilities	Harcourt Recreation Reserve - Community - Main Hall - 2 bays	50.80	50.00	1.6%	Discretionary	Per Use	Accessible Pricing	Yes
Active Communities - Facilities	Harcourt Recreation Reserve - Community - Main Hall - 3 bays	66.00	65.00	1.5%	Discretionary	Per Use	Accessible Pricing	Yes
Active Communities - Facilities	Harcourt Recreation Reserve - Community - Main Hall - Whole	101.50	100.00	1.5%	Discretionary	Per Use	Accessible Pricing	Yes
Active Communities - Facilities	Harcourt Recreation Reserve - Community - Meeting room < 2 hrs	15.20	15.00	1.3%	Discretionary	Per Use	Accessible Pricing	Yes
Active Communities - Facilities	Harcourt Recreation Reserve - Private - Hall/Kitchen - 1 bay	76.10	75.00	1.5%	Discretionary	Per Use	Market Pricing	Yes
Active Communities - Facilities	Harcourt Recreation Reserve - Private - Hall/Kitchen - 2 bays	86.30	85.00	1.5%	Discretionary	Per Use	Market Pricing	Yes
Active Communities - Facilities	Harcourt Recreation Reserve - Private - Hall/Kitchen - 3 bays	106.60	105.00	1.5%	Discretionary	Per Use	Market Pricing	Yes
Active Communities - Facilities	Harcourt Recreation Reserve - Private - Hall/Kitchen - Whole	177.60	175.00	1.5%	Discretionary	Per Use	Market Pricing	Yes
Active Communities - Facilities	Harcourt Recreation Reserve - Private - Main Hall - 1 bay	50.80	50.00	1.6%	Discretionary	Per Use	Market Pricing	Yes
Active Communities - Facilities	Harcourt Recreation Reserve - Private - Main Hall - 2 bays	60.90	60.00	1.5%	Discretionary	Per Use	Market Pricing	Yes
Active Communities - Facilities	Harcourt Recreation Reserve - Private - Main Hall - 3 bays	76.10	75.00	1.5%	Discretionary	Per Use	Market Pricing	Yes
Active Communities - Facilities	Harcourt Recreation Reserve - Private - Main Hall - Whole	152.30	150.00	1.5%	Discretionary	Per Use	Market Pricing	Yes
Active Communities - Facilities	Harcourt Recreation Reserve - Private - Meeting room/kitchen for parties	40.60	40.00	1.5%	Discretionary	Per Use	Market Pricing	Yes
Active Communities - Facilities	Swimming Pool - Adult	5.00	5.00	0.0%	Discretionary	Per Adult	Accessible Pricing	Yes
Active Communities - Facilities	Swimming Pool - Adult - concession card holder	4.00	4.00	0.0%	Discretionary	Per Adult	Accessible Pricing	Yes
Active Communities - Facilities	Swimming Pool - Child Ticket (Child < 2 free when accompanied by a paying adult)	3.50	3.50	0.0%	Discretionary	Per Child	Accessible Pricing	Yes
Active Communities - Facilities	Swimming Pool - Child Season Ticket (Child < 2 free when accompanied by a paying adult)	48.50	48.00	1.0%	Discretionary	Per Ticket	Accessible Pricing	Yes
Active Communities - Facilities	Swimming Pool - Family Ticket (2 adults and dependent children < 16 years of age)	13.30	13.20	0.8%	Discretionary	Per Day	Accessible Pricing	Yes
Active Communities - Facilities	Swimming Pool - Family season ticket (2 adults and dependent children < 16 years of age)	158.50	157.00	1.0%	Discretionary	Per Ticket	Accessible Pricing	Yes
Active Communities - Facilities	Swimming Pool - Family season ticket - concession card (2 adults and dependent children < 16 years o	133.50	132.00	1.1%	Discretionary	Per Ticket	Accessible Pricing	Yes
Active Communities - Facilities	Swimming Pool - School Entry per Child	2.00	2.00	0.0%	Discretionary	Per Child	Accessible Pricing	Yes
Active Communities - Facilities	Swimming Pool - Single season ticket	71.70	71.00	1.0%	Discretionary	Per Ticket	Accessible Pricing	Yes
Active Communities - Facilities	Swimming Pool - Single season ticket - concession card	58.50	58.00	0.9%	Discretionary	Per Ticket	Accessible Pricing	Yes