



# **Contents**

Background and objectives	<u>3</u>	Appearance of public areas	<u>94</u>
Key findings and recommendations	<u>4</u>	Community and cultural activities	<u>98</u>
Detailed findings	<u>12</u>	Waste management	<u>102</u>
Overall performance	<u>13</u>	General town planning policy	<u>106</u>
<u>Customer service</u>	<u>31</u>	Planning and building permits	<u>110</u>
Communication	<u>40</u>	Environmental sustainability	<u>114</u>
Council direction	<u>45</u>	Emergency and disaster management	<u>118</u>
Individual service areas	<u>49</u>	Planning for population growth	<u>122</u>
Community consultation and engagement	<u>50</u>	Maintenance of unsealed roads	<u>126</u>
Lobbying on behalf of the community	<u>54</u>	Business and community development	<u>130</u>
Decisions made in the interest of the	<u>58</u>	Tourism development	<u>134</u>
community		Response to Covid-19	<u>138</u>
Condition of sealed local roads	<u>62</u>	Detailed demographics	142
Informing the community	<u>66</u>	Appendix A: Index scores, margins of error	147
Condition of local streets and footpaths	<u>70</u>	and significant differences	
Parking facilities	<u>74</u>	Appendix B: Further project information	<u>152</u>
Enforcement of local laws	<u>78</u>		
Family support services	<u>82</u>		
Elderly support services	<u>86</u>		
Recreational facilities	<u>90</u>		

# **Background and objectives**

The Victorian Community Satisfaction Survey (CSS) creates a vital interface between the council and their community.

Held annually, the CSS asks the opinions of local people about the place they live, work and play and provides confidence for councils in their efforts and abilities.

Now in its twenty-second year, this survey provides insight into the community's views on:

- councils' overall performance, with benchmarking against State-wide and council group results
- · value for money in services and infrastructure
- community consultation and engagement
- decisions made in the interest of the community
- customer service, local infrastructure, facilities, services and
- · overall council direction.

When coupled with previous data, the survey provides a reliable historical source of the community's views since 1998. A selection of results from the last ten years shows that councils in Victoria continue to provide services that meet the public's expectations.

### **Serving Victoria for 22 years**

Each year the CSS data is used to develop this State-wide report which contains all of the aggregated results, analysis and data. Moreover, with 22 years of results, the CSS offers councils a long-term measure of how they are performing – essential for councils that work over the long term to provide valuable services and infrastructure to their communities.

Participation in the State-wide Local Government Community Satisfaction Survey is optional. Participating councils have various choices as to the content of the questionnaire and the sample size to be surveyed, depending on their individual strategic, financial and other considerations.



# Mount Alexander Shire Council – at a glance



### **Overall council performance**

Results shown are index scores out of 100.



**Mount Alexander** 58



State-wide 61



# Council performance compared to State-wide and group averages

The three areas where Council performance is significantly higher by the widest margin

Community & cultural



Environmental sustainability

The three areas where Council performance is significantly lower by the widest margin



Waste management



Local streets & footpaths



Recreational facilities





Sealed local roads



Community & cultural



Environmental sustainability



Waste management



Business & community dev.



Local streets & footpaths

# **Summary of core measures**



### **Index scores**





Consultation & engagement



Community decisions



Sealed local roads



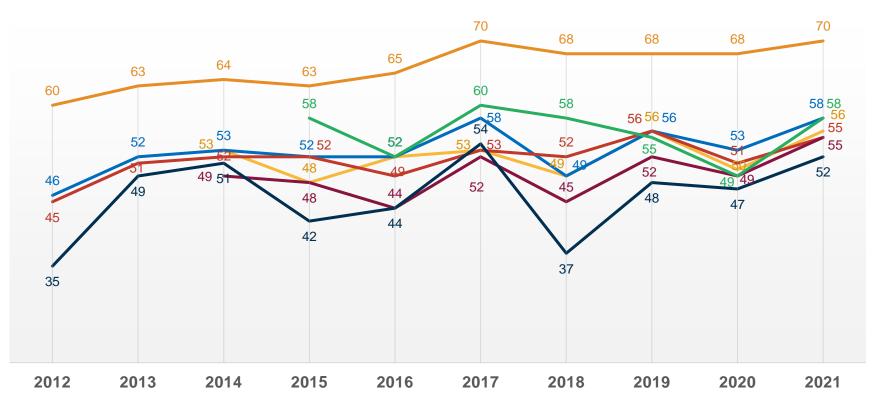
Waste management



Customer service



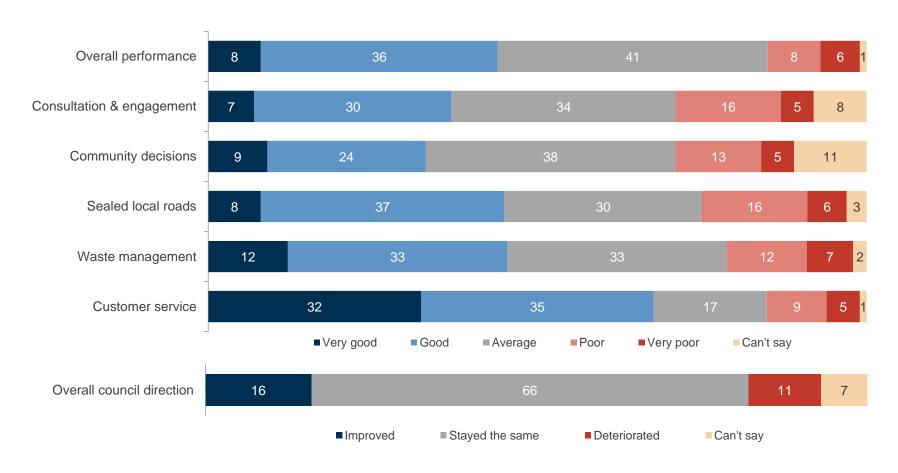
Overall council direction



# **Summary of core measures**



### Core measures summary results (%)



# **Summary of Mount Alexander Shire Council performance**



Servic	es	Mount Alexander 2021	Mount Alexander 2020	Large Rural 2021	State-wide 2021	Highest score	Lowest score
<i>(</i> %	Overall performance	58	53	58	61	Aged 18-34 years, Aged 65+ years	Aged 35-49 years
S	Value for money	49	-	50	54	Aged 65+ years	Aged 35-49 years
+	Overall council direction	52	47	51	53	Aged 18-34 years	Aged 35-49 years
	Customer service	70	68	68	70	Aged 18-34 years	Other residents
P	COVID-19 response	74	-	74	73	Aged 18-34 years	Aged 35-49 years, Men
	Appearance of public areas	73	72	70	73	Aged 18-34 years, Castlemaine residents	Aged 50-64 years
泣	Emergency & disaster mngt	68	62	71	71	Aged 18-34 years	Aged 50-64 years
£\$€	Community & cultural	68	68	65	65	Castlemaine residents	Aged 35-49 years
	Enforcement of local laws	66	63	64	64	Aged 18-34 years	Aged 50-64 years
***	Family support services	65	60	66	66	Castlemaine residents, 50+ years, Men	Aged 35-49 years

# **Summary of Mount Alexander Shire Council performance**



Servio	es	Mount Alexander 2021	Mount Alexander 2020	Large Rural 2021	State-wide 2021	Highest score	Lowest score
	Elderly support services	65	62	68	69	Men, Aged 65+ years	Aged 35-49 years
23	Environmental sustainability	65	59	61	62	Aged 18-34 years	Aged 50-64 years
·\$1	Recreational facilities	64	62	68	71	Aged 65+ years	Aged 35-49 years
Ya	Tourism development	62	64	64	62	Aged 18-34 years	Aged 35-49 years
	Informing the community	61	52	59	60	Aged 18-34 years	Aged 50-64 years
	Waste management	58	49	66	69	Aged 65+ years	Aged 35-49 years
A	Sealed local roads	56	50	50	57	Castlemaine residents	Other residents
	Business & community dev.	56	54	60	60	Aged 50-64 years	Aged 35-49 years
<u>. 1</u>	Lobbying	55	51	54	55	Aged 18-34 years	Aged 35-49 years
***	Community decisions	55	49	54	56	Aged 18-34 years	Aged 50-64 years

# **Summary of Mount Alexander Shire Council performance**



Servi	ces	Mount Alexander 2021	Mount Alexander 2020	Large Rural 2021	State-wide 2021	Highest score	Lowest score
	Consultation & engagement	55	51	54	56	Aged 18-34 years	Aged 35-49 years
	Town planning policy	53	49	55	55	Aged 18-34 years	Women
	Parking facilities	53	51	56	58	Aged 18-34 years	Aged 35-49 years
	Local streets & footpaths	51	48	55	59	Aged 18-34 years	Women, Aged 65+ years, Other residents, Aged 35-49 years
	Population growth	51	47	51	53	Aged 18-34 years	Aged 35-49 years
	Unsealed roads	46	41	44	45	Castlemaine residents	Aged 35-49 years
	Building & planning permits	46	45	48	51	Aged 65+ years	Aged 18-34 years

### Focus areas for the next 12 months



Overview

Perceptions of Council performance improved on almost all service measures evaluated from 2020 – with most increases comprising significant gains. Council ratings are now at their highest levels since 2014/2015 for most measures, with many measures equaling or achieving a new peak rating. This has translated into a significant increase in perceptions of Council's overall performance – to its highest level recorded (equal to the 2017 result). This is a positive result for Council.

Key influences on perceptions of overall performance

Perceptions of community decisions, the consultation and engagement process, and the condition of sealed local roads have a strong influence on overall opinions but there is currently a 20 to 30-point gap between perceived importance and Council performance in these areas. Progress has been made to date in addressing residents' concerns, as evidenced by improved scores in 2021, but Council should continue its work here.

Comparison to state and area grouping

Comparisons to Large Rural group averages are mixed despite improvements in perceptions over the last year. Council rates significantly higher than Large Rural group averages on the measures of the appearance of public areas, community and cultural activities, environmental sustainability and sealed local roads. However, Council rates significantly lower than the group on more measures than it outperforms the average – with the biggest gap in the area of waste management.

Maintain gains achieved to date and areas of focus

In addition to the aforementioned areas, Council should look to maintain and build upon its improved performance over the next 12 months. Council should also work to improve performance in the area of planning and building permits, which also has a moderate influence on overall opinions and where Council performance is lower relative to other service areas. Council should also look to consolidate gains made on unsealed roads.

# **DETAILED FINDINGS**





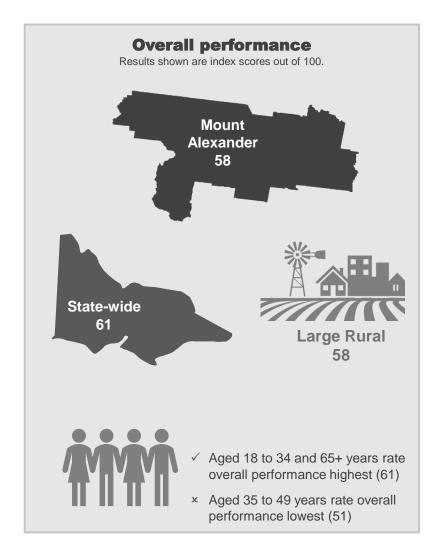


The overall performance index score of 58 for Mount Alexander Shire Council represents a statistically significant (at the 95% confidence interval) five-point improvement on the 2020 result. Overall performance has returned to the equal peak level seen in 2017.

Mount Alexander Shire Council's overall performance is rated similar to the average rating for councils in the Large Rural group (index score of 58) and is significantly lower than the State-wide average (index score of 61).

- All demographic and geographic cohorts improved in their perceptions of overall performance, with the exception of residents aged 35 to 49 years.
- Residents aged 35 to 49 years (index score of 51)
  rate overall performance significantly lower than the
  Council-wide average. Impressions among this group
  are unchanged from 2020.
- Ratings are highest among residents aged 18 to 34 and 65 years and over (index score of 61 each). The youngest cohort group improved most in their perceptions of overall performance (up 10 points).

Three in ten residents (31%) rate the value for money they receive from Council in infrastructure and services as 'very good' or 'good'. Equal numbers rate Council as 'very poor' or 'poor' (30%). A further 34% rate Council as 'average' in terms of providing value for money.



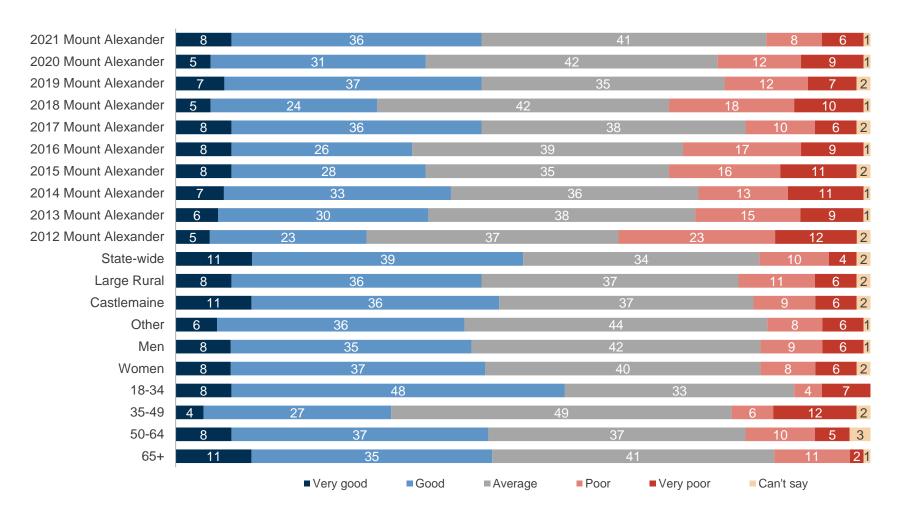


### 2021 overall performance (index scores)





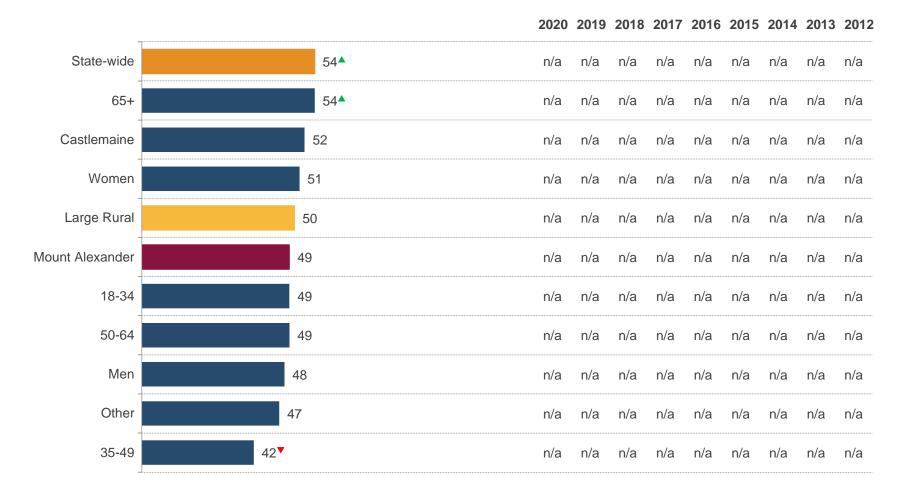
### 2021 overall performance (%)



# Value for money in services and infrastructure



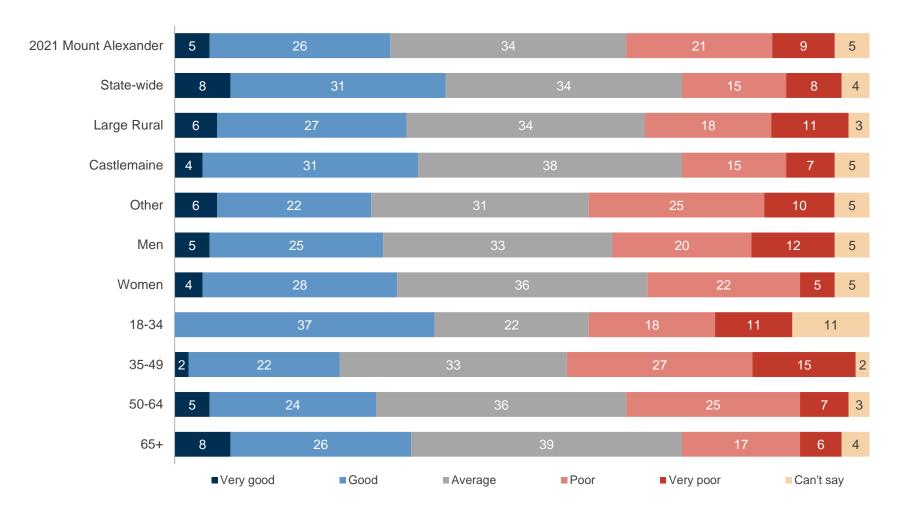
### 2021 value for money (index scores)



# Value for money in services and infrastructure



### 2021 value for money (%)



# **Top performing service areas**

COVID-19 response (index score of 74) is the area where Council performs best in 2021. Council performs in line with the Large Rural group and State-wide averages (74 and 73 respectively) in this service area.

Appearance of public areas is Council's next highest rated service area (index score of 73, new peak rating), followed by:

- Emergency and disaster management (index score of 68, up a significant six points from 2020)
- Community and cultural activities (index score of 68).

Castlemaine residents rate Council significantly higher than average on community and cultural activities.

Council performs significantly higher than the Large Rural group average on the appearance of public areas, and emergency and disaster management. However, Council performs significantly lower than the group and State-wide averages in the area of emergency and disaster management.

 Notably, residents are most likely to volunteer parks and gardens (10%) as the best thing about Council.

Perceptions of Council performance improved significantly in most areas with the biggest gains occurring in the areas of waste management and informing the community (increase of nine points each from 2020).



# Low performing service areas





Council did not experience any significant declines in performance ratings in 2021.

Council rates lowest in the areas of building and planning permits (index score of 46) and unsealed roads (also with an index score of 46, up a significant five points from 2020).

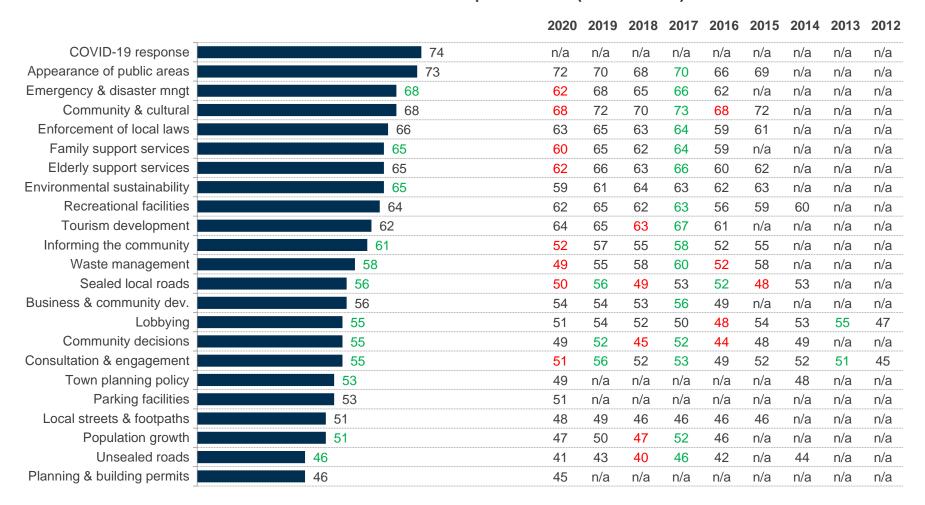
- Castlemaine residents rate Council significantly higher than average (index score of 52, up six points from 2020) on unsealed roads. Ratings are notable lower among residents of Other areas (index score of 42), suggesting the issue could be somewhat localised.
- Council rates in line with Large Rural group averages on both measures. Council rates in line with the Statewide average for unsealed roads but significantly lower than the State-wide average for planning and building permits.
- Particular attention is needed on planning and building permits as this service area has a moderate influence on overall performance ratings. Addressing resident concerns here will help improve overall community perceptions.

Of note, one in ten residents volunteer sealed (11%) and unsealed road (8%) maintenance among the most frequently mentioned Council areas in need of improvement.

# Individual service area performance



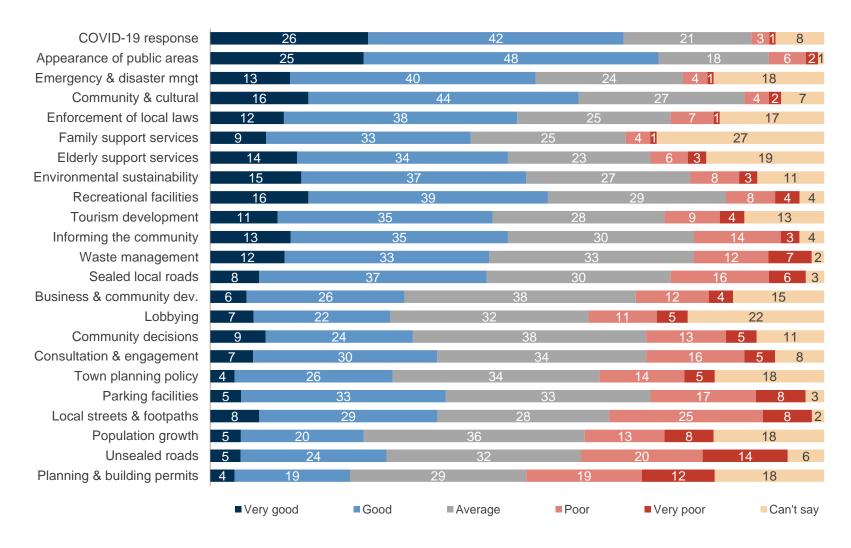
### 2021 individual service area performance (index scores)



## Individual service area performance



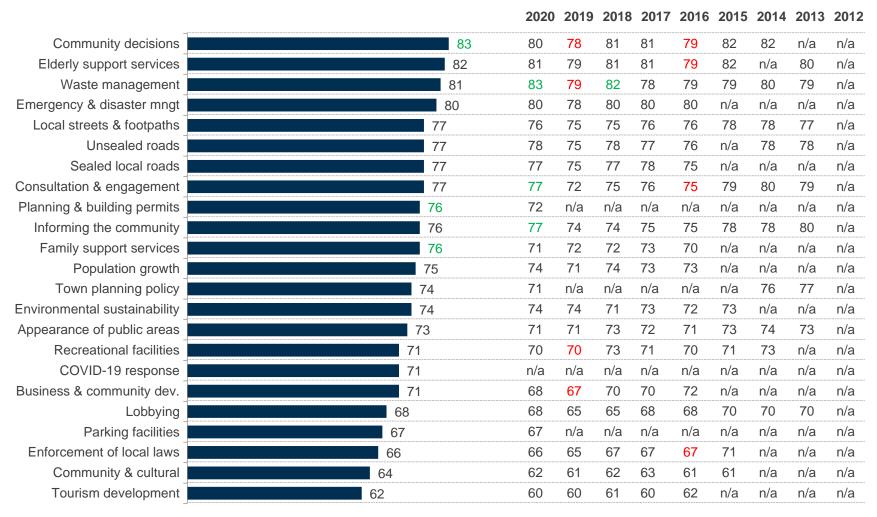
### 2021 individual service area performance (%)



# Individual service area importance



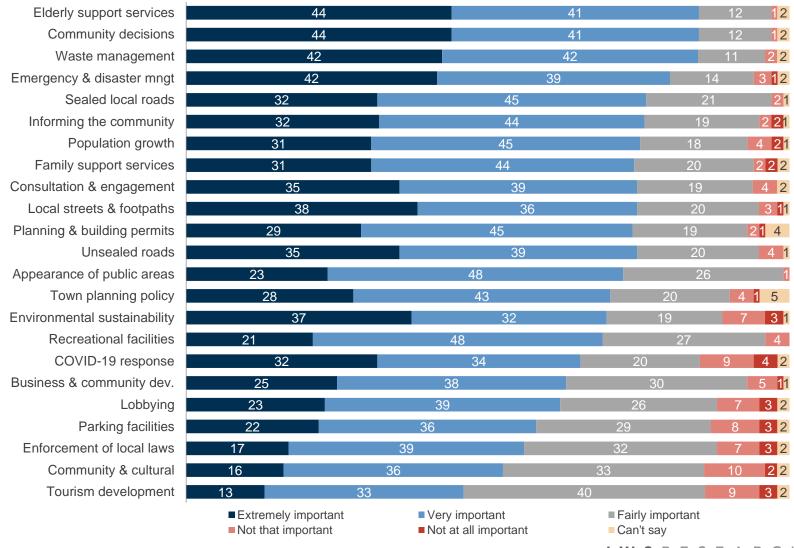
### 2021 individual service area importance (index scores)



# Individual service area importance



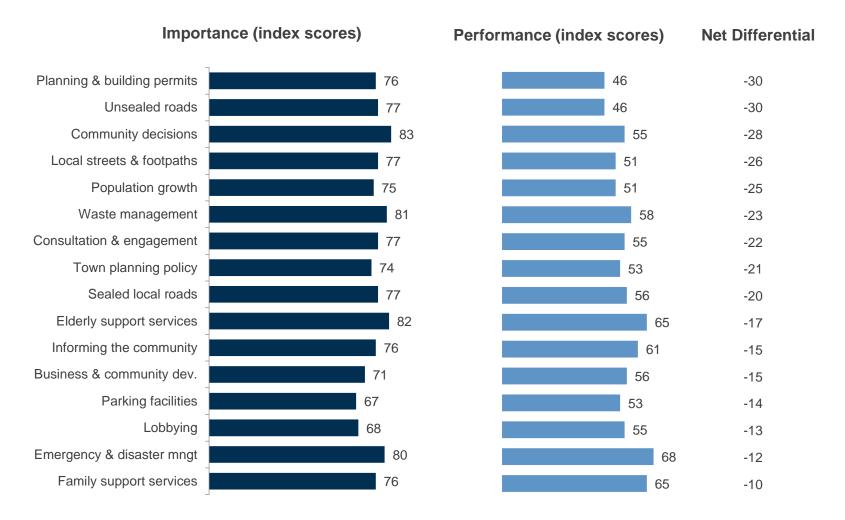
### 2021 individual service area importance (%)



# Individual service areas importance vs performance



Service areas where importance exceeds performance by 10 points or more, suggesting further investigation is necessary.



# Influences on perceptions of overall performance



The individual service area that has the strongest influence on the overall performance rating (based on regression analysis) is:

· Decisions made in the interest of the community.

Good communication and transparency with residents about decisions Council has made in the community's interest provides the greatest opportunity to drive up overall opinion of Council's performance.

Following on from that, other individual service areas with a moderate-to-strong influence on the overall performance rating are:

- The condition of sealed local roads
- Community consultation and engagement
- · Recreational facilities
- Business and community development
- Planning and building permits.

Looking at these key service areas only, recreational facilities has a reasonably high performance index (64) and a moderate influence on the overall performance rating. Maintaining this positive result should remain a focus but there is greater work to be done elsewhere.

Service areas that have a stronger influence on overall perceptions, but where Council is performing less well, are community consultation and the condition of sealed local roads (performance index score of 55 and 56 respectively).

Council's performance on business and community development is also rated less well (performance index score of 56) but has a more moderate influence on the overall performance rating.

Consulting with residents on key local issues, particularly in relation to business and community development, and attending to their concerns about sealed local roads can also help shore up positive opinion of Council.

However, most in need of attention is planning and building permits, which is poorly rated (performance index of 46) and a moderate influence on overall ratings of Council performance.

It will be important to address resident concerns about Council's approach to these permits to help improve overall community perceptions.

# Regression analysis explained



We use regression analysis to investigate which individual service areas, such as community consultation, condition of sealed local roads, etc. (the independent variables) are influencing respondent perceptions of overall council performance (the dependent variable).

In the charts that follow:

- The horizontal axis represents the council performance index for each individual service.
   Service areas appearing on the right-side of the chart have a higher performance index than those on the left.
- The vertical axis represents the Standardised Beta Coefficient from the multiple regression performed.
   This measures the contribution of each service area to the model. Service areas near the top of the chart have a greater positive effect on overall performance ratings than service areas located closer to the axis.

The regressions are shown on the following two charts.

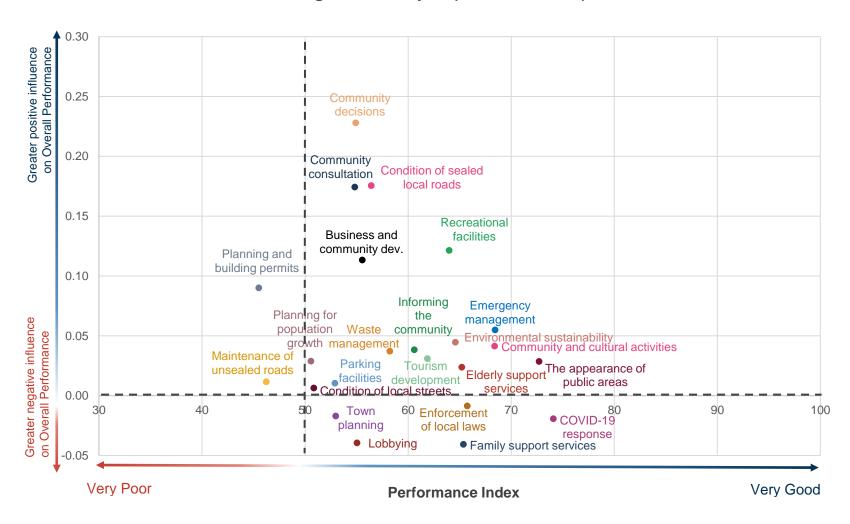
- The first chart shows the results of a regression analysis of all individual service areas selected by Council.
- 2. The second chart shows the results of a regression performed on a smaller set of service areas, being those with a moderate-to-strong influence on overall performance. Service areas with a weaker influence on overall performance (i.e. a low Standardised Beta Coefficient) have been excluded from the analysis.

Key insights from this analysis are derived from the second chart.

# Influence on overall performance: all service areas



### 2021 regression analysis (all service areas)



The multiple regression analysis model above (all service areas) has an  $R^2$  value of 0.549 and adjusted  $R^2$  value of 0.522, which means that 55% of the variance in community perceptions of overall performance can be predicted from these variables. The overall model effect was statistically significant at p = 0.0001, F = 19.94. This model should be interpreted with some caution as some data is not normally distributed and not all service areas have linear correlations.

# Influence on overall performance: key service areas

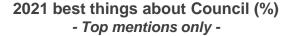


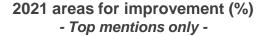
### 2021 regression analysis (key service areas)

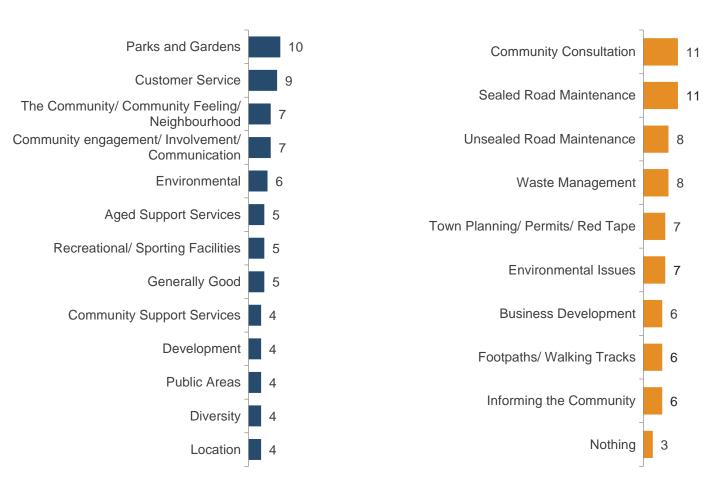


# **Best things about Council and areas for improvement**









Q16. Please tell me what is the ONE BEST thing about Mount Alexander Shire Council? It could be about any of the issues or services we have covered in this survey or it could be about something else altogether?

Base: All respondents. Councils asked state-wide: 28 Councils asked group: 9



# **Customer service**

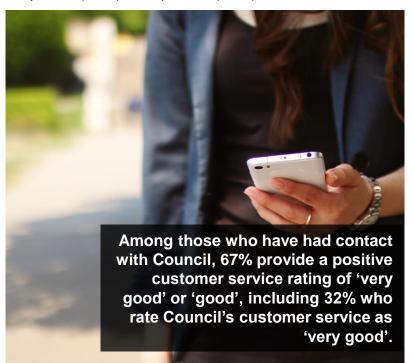
### **Contact with council and customer service**



### Contact with council

Two-thirds of Council residents (65%) have had contact with Council in the last 12 months. Rate of contact is slightly lower than last year (70%). Residents aged 35 to 49 years had the most contact with Council (82%, significantly higher than average), while younger residents aged 18 to 34 years had the least contact (52%, significantly lower than average)

Those who contacted Council largely did so by telephone (40%) or in person (34%).



### **Customer service**

Council's customer service index of 70 is a two-point improvement on the 2020 results. Although not a statistically significant improvement, the increase ends three successive years of stagnation. Customer service ratings are now equal to the peak rating achieved in 2017.

 Customer service is rated in line with the Large Rural group and State-wide averages (index scores of 68 and 70 respectively).

Among those who have had contact with Council, more than two-thirds (67%) provide a positive customer service rating of 'very good' or 'good.

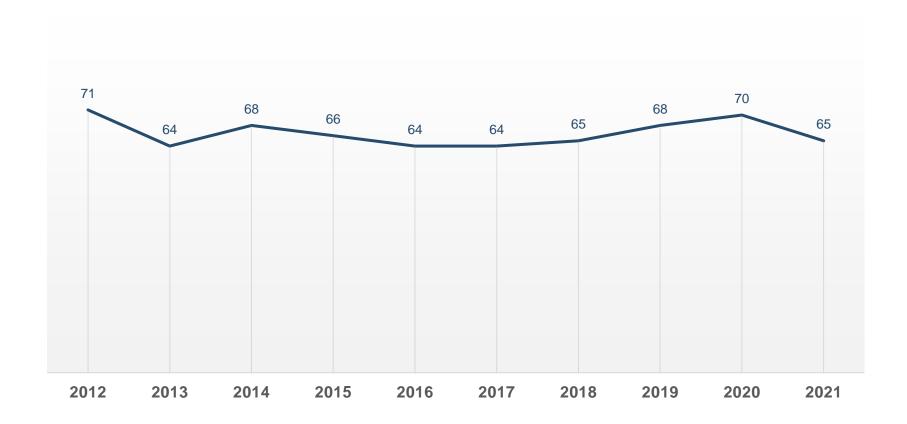
 Perceptions of customer service are mostly consistent across demographic and geographic subgroups. Castlemaine residents (index score of 71) are just slightly more positive in their assessments than residents of Other areas (index score of 69).

Customer service ratings are slightly higher among those who contacted Council in person (index score of 74) versus by telephone (index score of 70).

### **Contact with council**



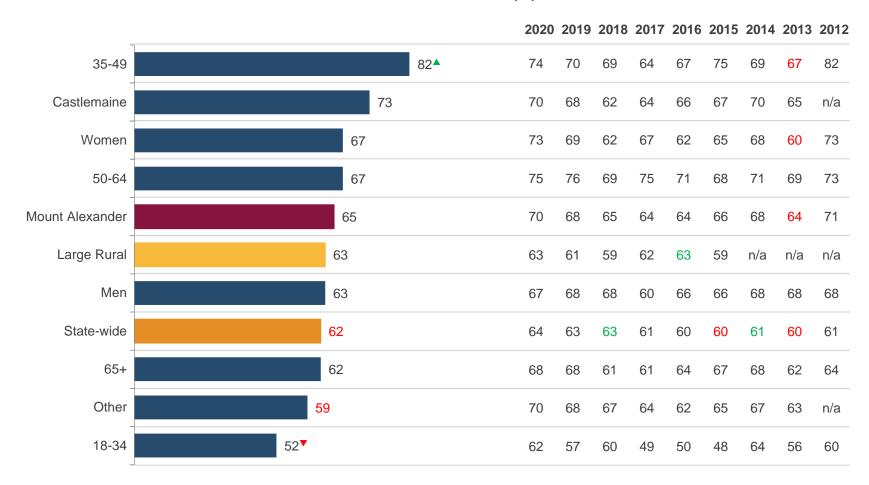
# 2021 contact with council (%) Have had contact



### **Contact with council**



### 2021 contact with council (%)



Q5a. Have you or any member of your household had any recent contact with Mount Alexander Shire Council in any of the following ways?

# **Customer service rating**



### 2021 customer service rating (index scores)



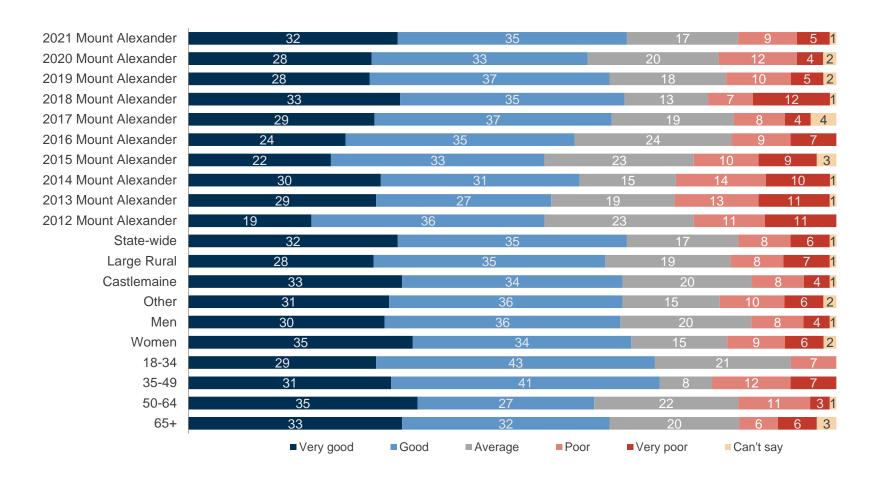
Q5c. Thinking of the most recent contact, how would you rate Mount Alexander Shire Council for customer service? Please keep in mind we do not mean the actual outcome but rather the actual service that was received. Base: All respondents who have had contact with Council in the last 12 months. Councils asked state-wide: 66 Councils asked group: 19

Note: Please see Appendix A for explanation of significant differences.

# **Customer service rating**



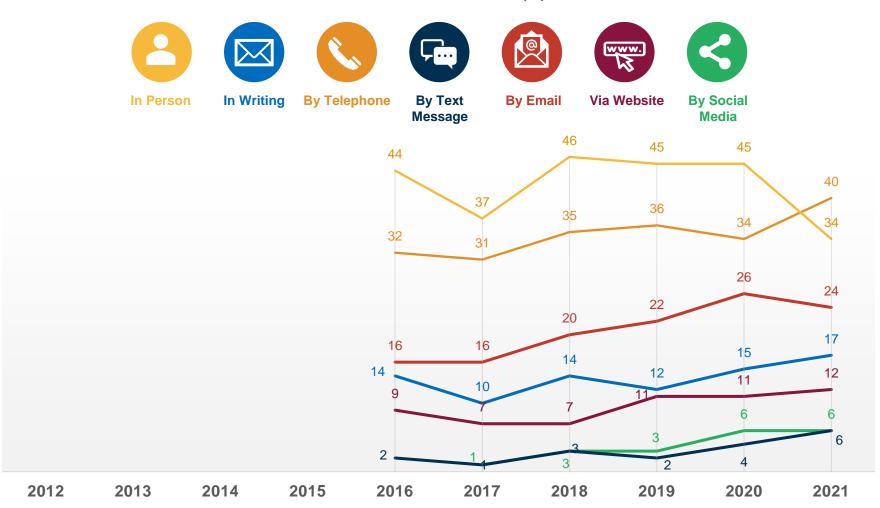
### 2021 customer service rating (%)



### **Method of contact with council**



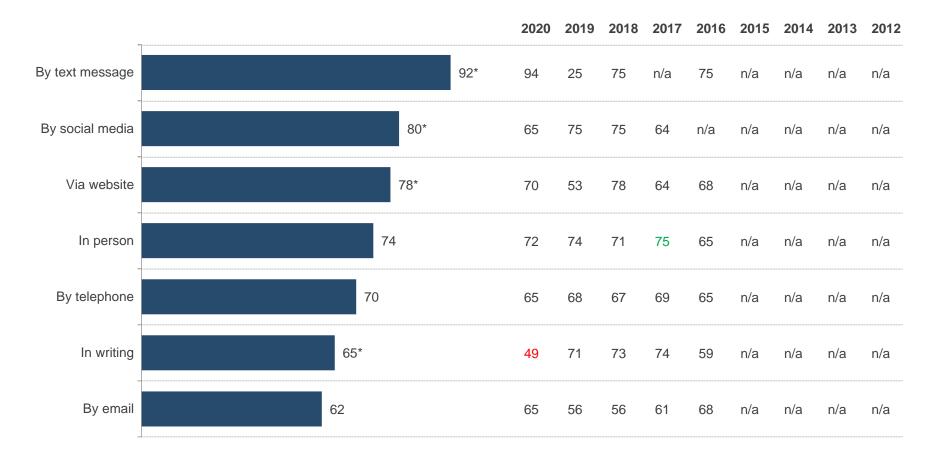
### 2021 method of contact (%)



## **Customer service rating by method of last contact**



2021 customer service rating (index score by method of last contact)



Q5c. Thinking of the most recent contact, how would you rate Mount Alexander Shire Council for customer service? Please keep in mind we do not mean the actual outcome but rather the actual service that was received. Base: All respondents who have had contact with Council in the last 12 months.

Councils asked state-wide: 27 Councils asked group: 9

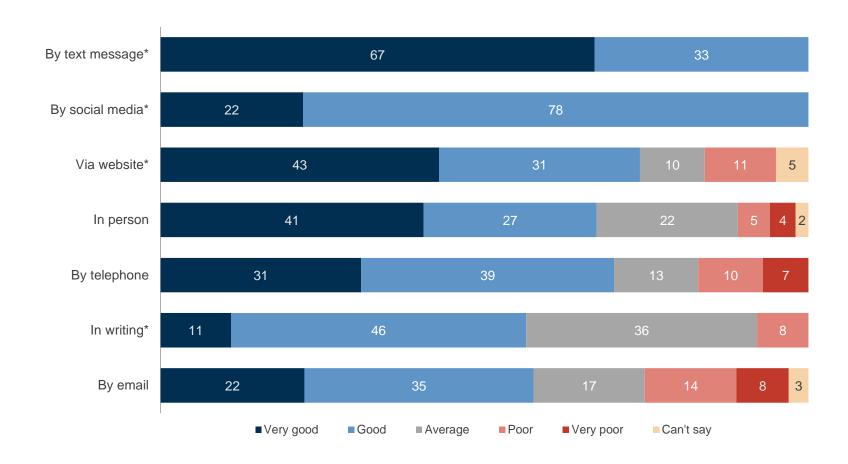
Note: Please see Appendix A for explanation of significant differences.

\*Caution: small sample size < n=30

## **Customer service rating by method of last contact**



2021 customer service rating (% by method of last contact)



Q5c. Thinking of the most recent contact, how would you rate Mount Alexander Shire Council for customer service? Please keep in mind we do not mean the actual outcome but rather the actual service that was received.

Base: All respondents who have had contact with Council in the last 12 months.

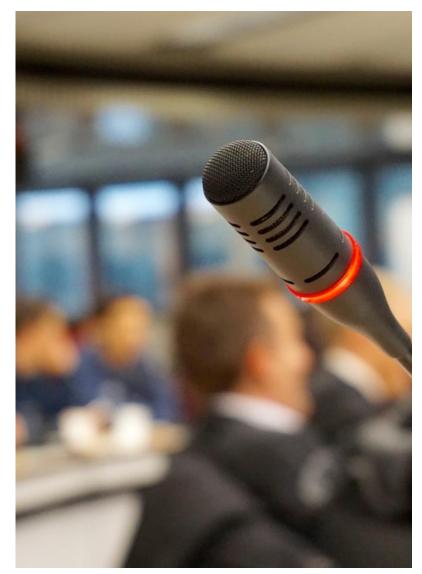
Councils asked state-wide: 27 Councils asked group: 9



### Communication

The preferred forms of communication from Council are newsletters sent via mail (28%) and via email (24%). Newsletters are preferred by residents both under and over 50 years of age, though preferences depart from there.

- One in five residents <u>under 50 years</u> of age prefer social media updates (19%) compared to just 2% of residents over 50 years of age.
- One in five residents <u>over 50 years</u> of age prefer advertising in a local newspaper (19%) and 16% a council newsletter insert in a local paper compared to just 8% and 9% respectively of residents under 50 years of age.
- Overall, demand for Council advertising in a local newspaper (15%) declined by five percentage points in the last year.



### **Best form of communication**



### 2021 best form of communication (%)



Advertising in a Local Newspaper



Council Newsletter via Mail



Council Newsletter via Email



Council Newsletter as Local Paper Insert



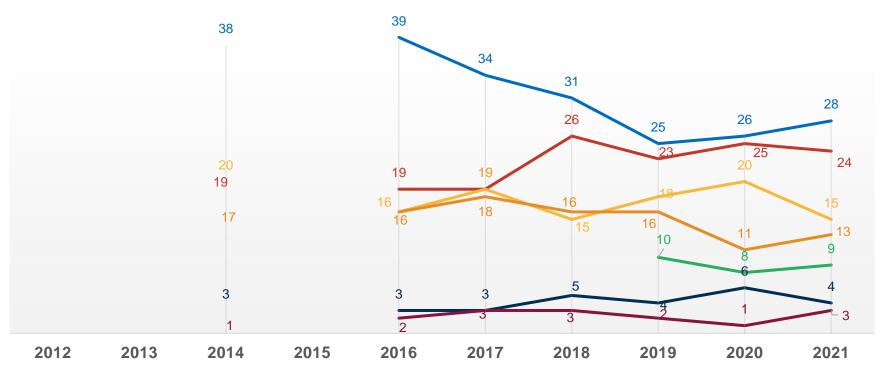
Council Website



Text Message



Social Media



Q13. If Mount Alexander Shire Council was going to get in touch with you to inform you about Council news and information and upcoming events, which ONE of the following is the BEST way to communicate with you?

Base: All respondents. Councils asked state-wide: 35 Councils asked group: 10

Note: 'Social Media' was included in 2019.

### **Best form of communication: under 50s**



### 2021 under 50s best form of communication (%)



Advertising in a Local Newspaper



Council Newsletter via Mail



Council Newsletter via Email



Council Newsletter as Local Paper Insert



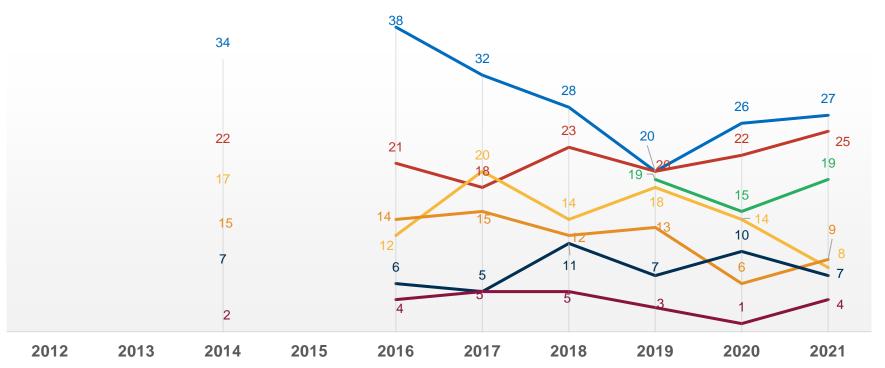
Council Website



Text Message



Social Media



Q13. If Mount Alexander Shire Council was going to get in touch with you to inform you about Council news and information and upcoming events, which ONE of the following is the BEST way to communicate with you?.

Base: All respondents aged under 50. Councils asked state-wide: 35 Councils asked group: 10

Note: 'Social Media' was included in 2019.

### **Best form of communication: over 50s**



### 2021 over 50s best form of communication (%)



Advertising in a Local Newspaper



Council Newsletter via Mail



Council Newsletter via Email



Council Newsletter as Local Paper Insert



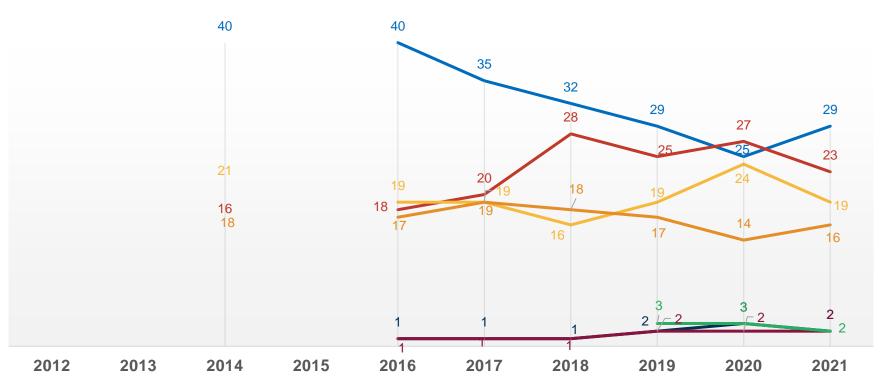
Council Website



Text Message



Social Media



Q13. If Mount Alexander Shire Council was going to get in touch with you to inform you about Council news and information and upcoming events, which ONE of the following is the BEST way to communicate with you?

Base: All respondents aged over 50. Councils asked state-wide: 35 Councils asked group: 10

Note: 'Social Media' was included in 2019.



### **Council direction**

W

Perceptions of Council's overall direction improved significantly from 2020, increasing five index points to an index score of 52.

Two-thirds of residents (66%) believe the direction of Council's overall performance has stayed the same over the last 12 months, similar to 2020 (67%).

- 16% believe the direction has improved in the last 12 months, up four points.
- 11% believe Council direction has deteriorated, down seven points.
- Residents aged 18 to 34 years (index score of 60, up eight points from 2020) are significantly more positive in their views of Council direction than other groups.
- The least satisfied with Council direction are those aged 35 to 49 years (index score of 47).
- Perceptions of Council direction increased by at least five index points from 2020 among all demographic and geographic subgroups, with the exception of residents aged 35 to 49 years (up one point).



### **Overall council direction last 12 months**



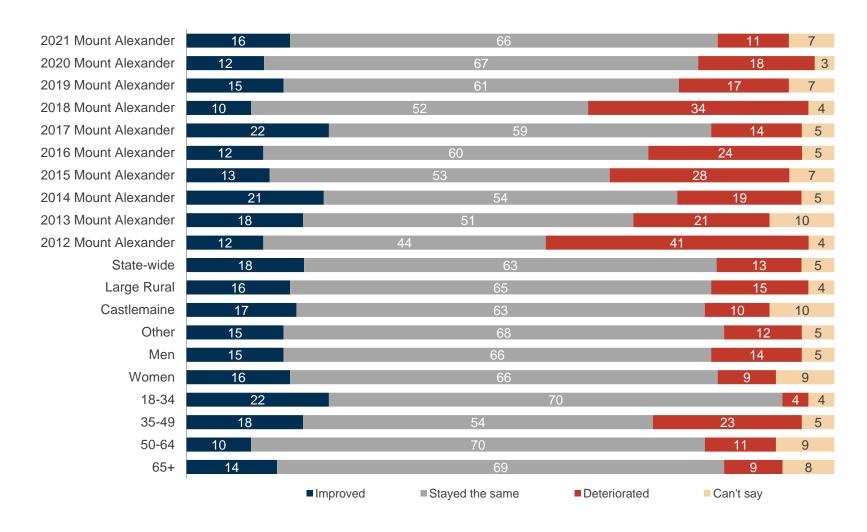
### 2021 overall council direction (index scores)



### **Overall council direction last 12 months**



### 2021 overall council direction (%)





## **Community consultation and engagement importance**





### 2021 consultation and engagement importance (index scores)

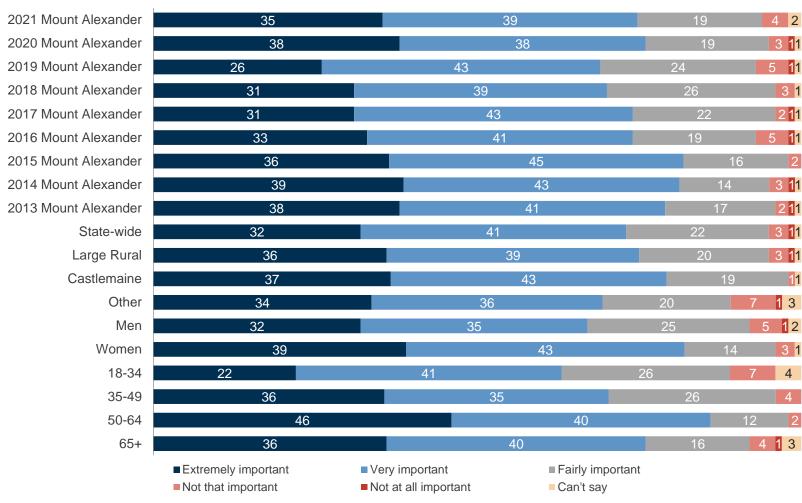


## **Community consultation and engagement importance**





### 2021 consultation and engagement importance (%)



## Community consultation and engagement performance





### 2021 consultation and engagement performance (index scores)

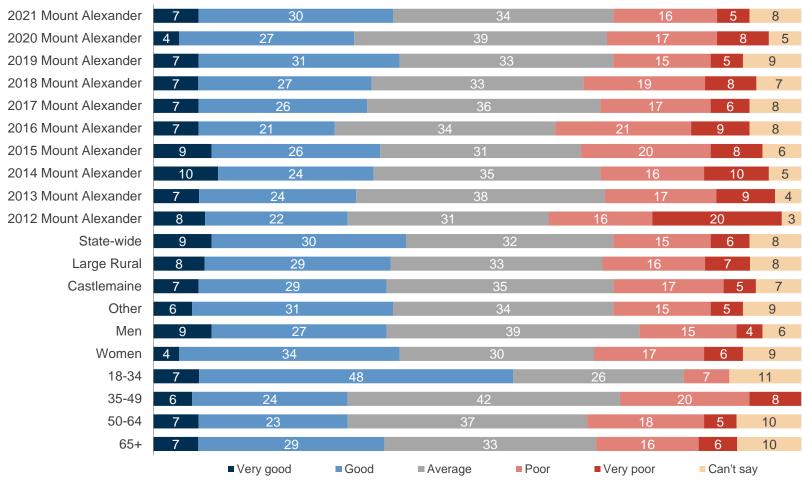


## Community consultation and engagement performance





### 2021 consultation and engagement performance (%)



## Lobbying on behalf of the community importance





### 2021 lobbying importance (index scores)

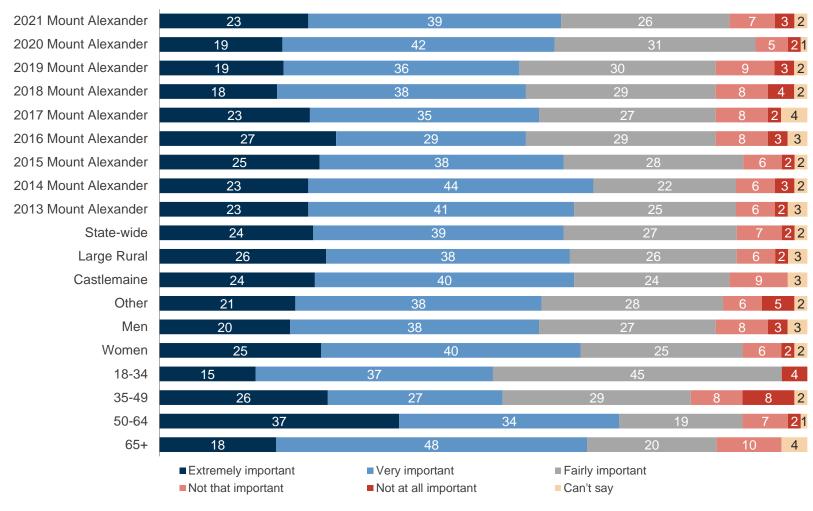


## Lobbying on behalf of the community importance





### 2021 lobbying importance (%)



## Lobbying on behalf of the community performance





#### 2021 lobbying performance (index scores)

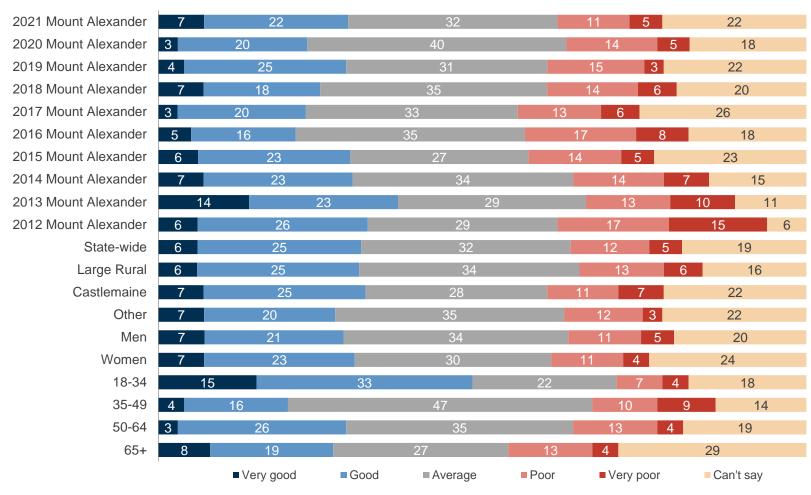


## Lobbying on behalf of the community performance





### 2021 lobbying performance (%)



# **Decisions made in the interest of the community importance**





### 2021 community decisions made importance (index scores)

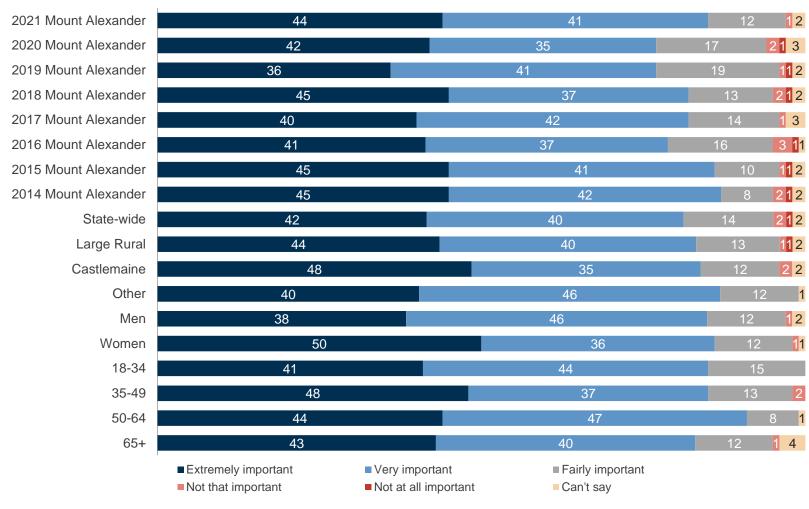


# **Decisions made in the interest of the community importance**





#### 2021 community decisions made importance (%)



# **Decisions made in the interest of the community performance**





### 2021 community decisions made performance (index scores)

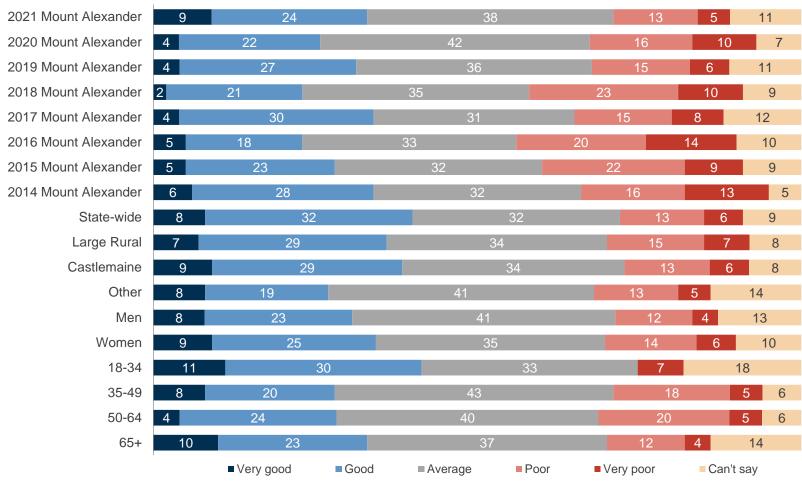


# **Decisions made in the interest of the community performance**





#### 2021 community decisions made performance (%)



# The condition of sealed local roads in your area importance





### 2021 sealed local roads importance (index scores)

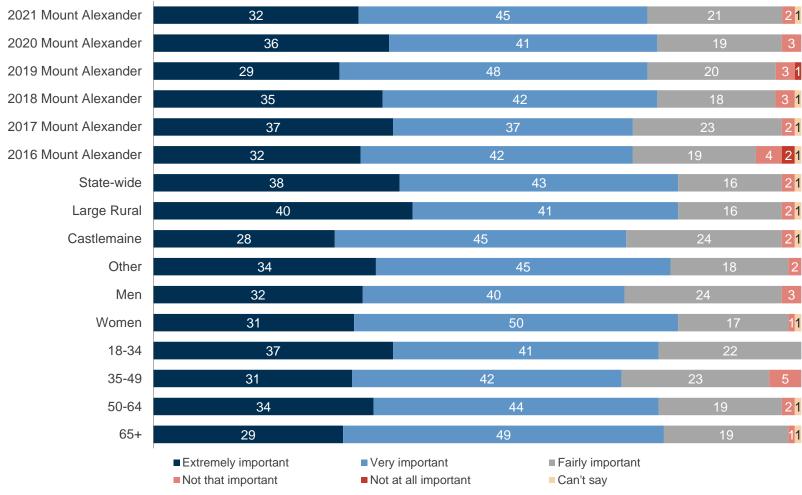


# The condition of sealed local roads in your area importance





#### 2021 sealed local roads importance (%)



# The condition of sealed local roads in your area performance





### 2021 sealed local roads performance (index scores)

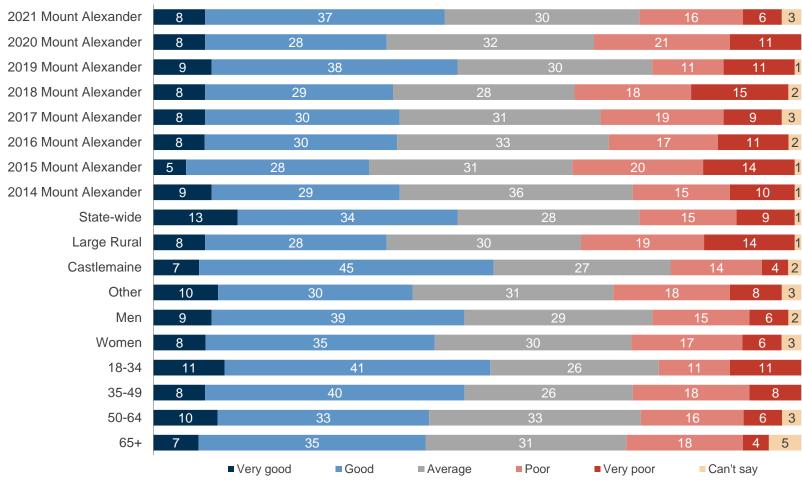


# The condition of sealed local roads in your area performance





### 2021 sealed local roads performance (%)

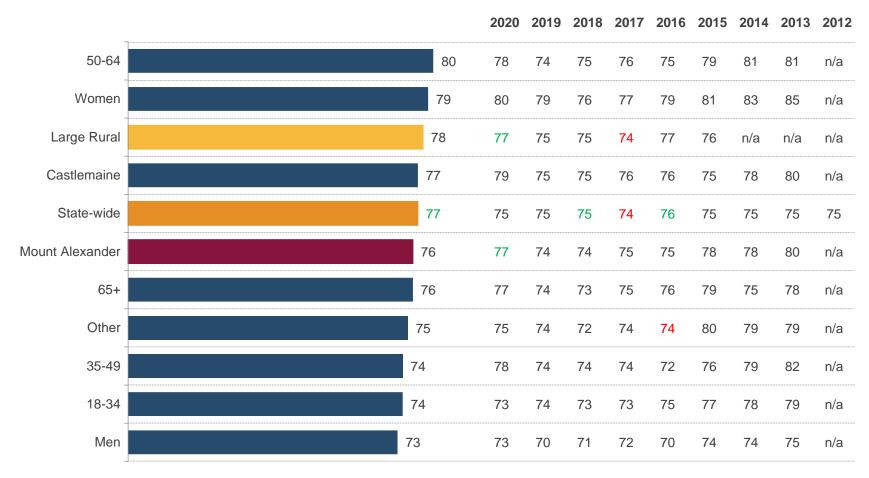


## Informing the community importance





### 2021 informing community importance (index scores)

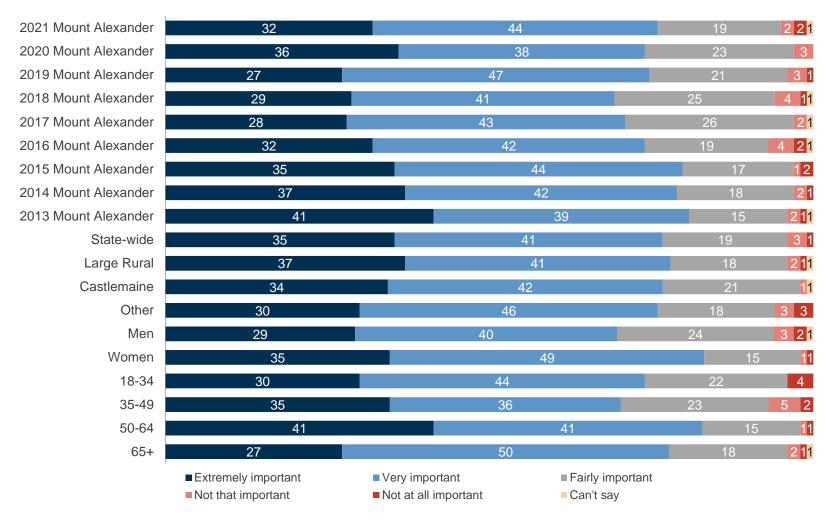


## Informing the community importance





### 2021 informing community importance (%)



## Informing the community performance





### 2021 informing community performance (index scores)

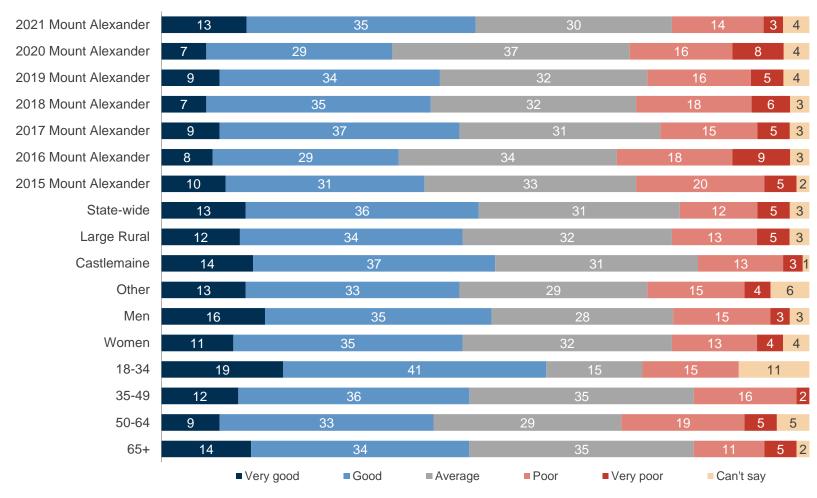


## Informing the community performance





### 2021 informing community performance (%)



# The condition of local streets and footpaths in your area importance





### 2021 streets and footpaths importance (index scores)

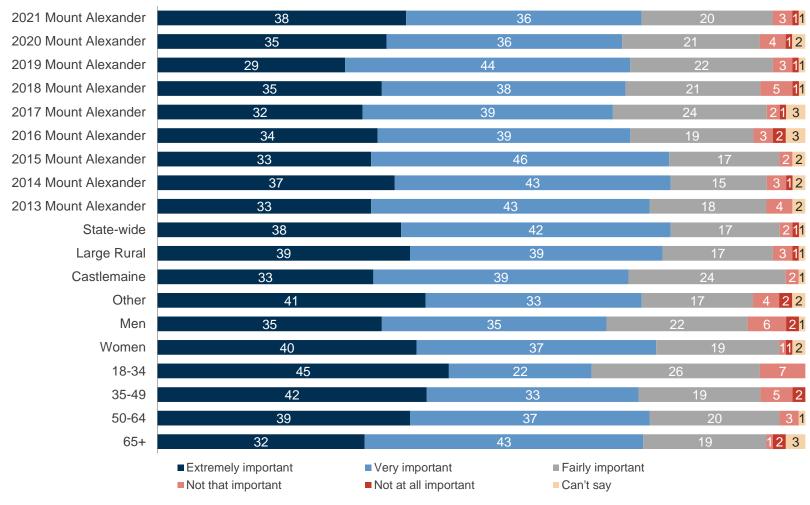


# The condition of local streets and footpaths in your area importance





#### 2021 streets and footpaths importance (%)



# The condition of local streets and footpaths in your area performance





### 2021 streets and footpaths performance (index scores)

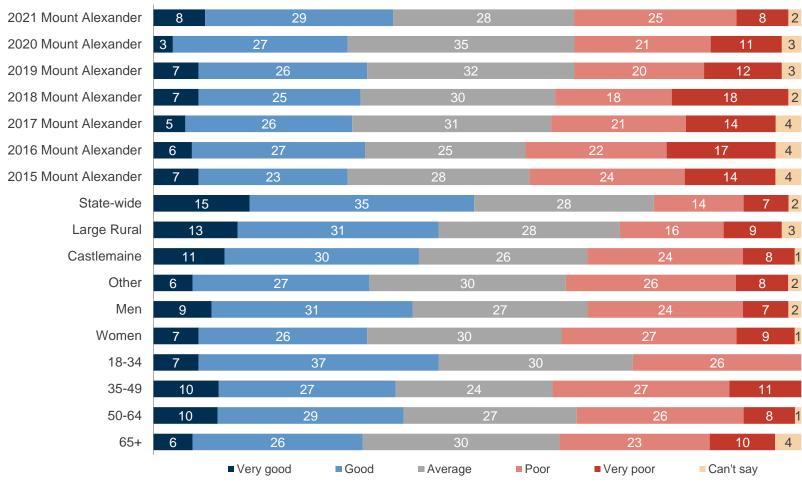


# The condition of local streets and footpaths in your area performance





### 2021 streets and footpaths performance (%)



# Parking facilities importance





#### 2021 parking importance (index scores)

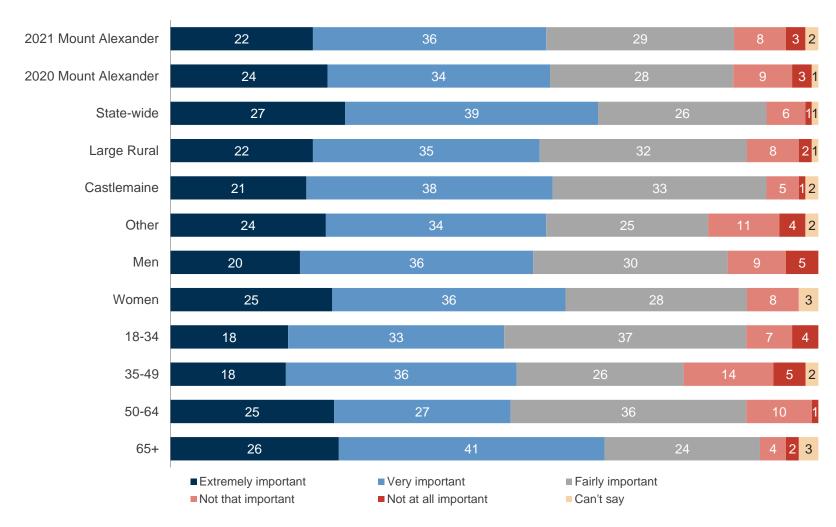


# **Parking facilities importance**





#### 2021 parking importance (%)

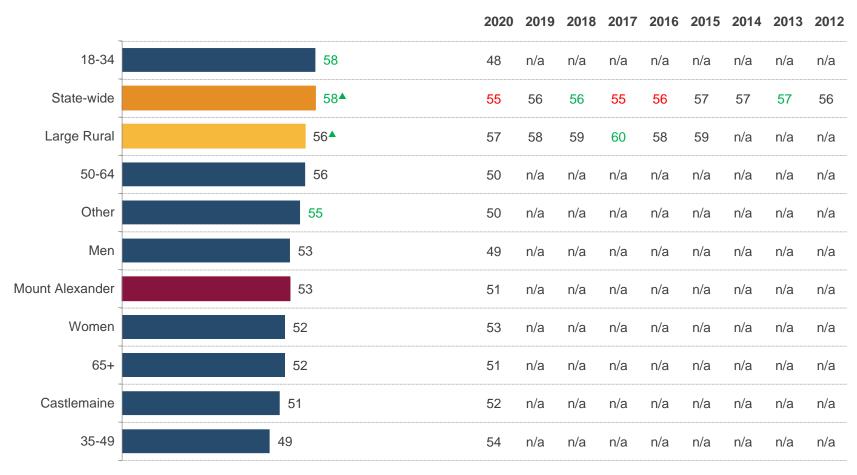


# **Parking facilities performance**





### 2021 parking performance (index scores)

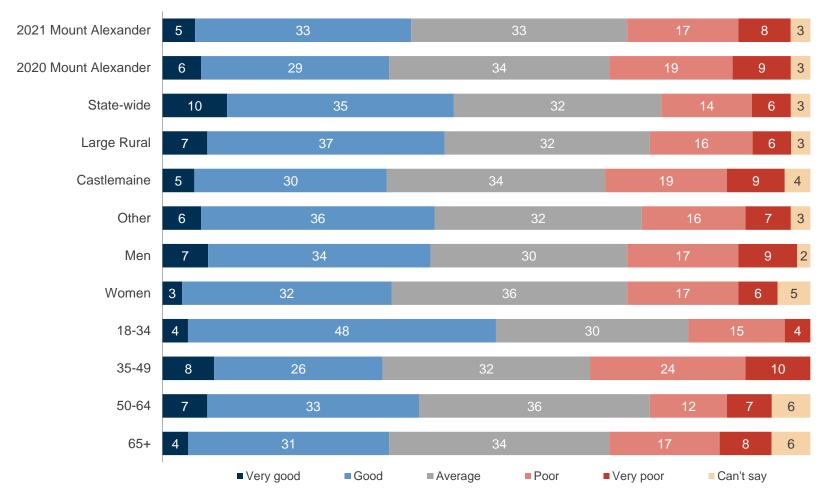


### **Parking facilities performance**





### 2021 parking performance (%)



### **Enforcement of local laws importance**





#### 2021 law enforcement importance (index scores)

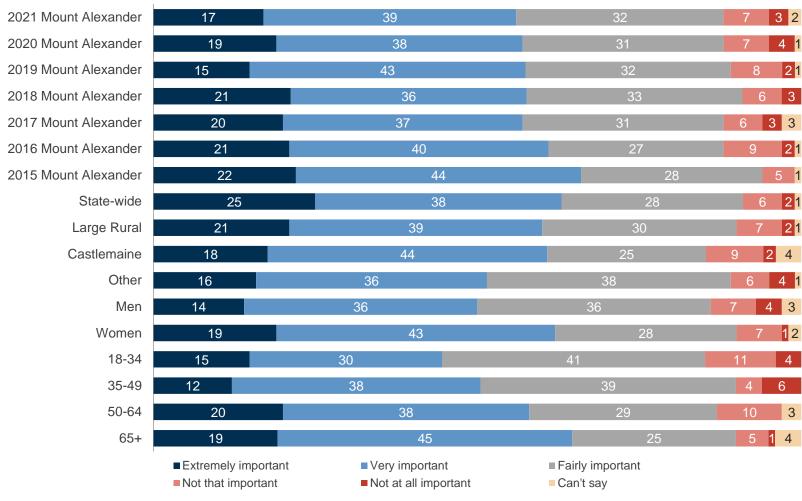


### **Enforcement of local laws importance**





### 2021 law enforcement importance (%)

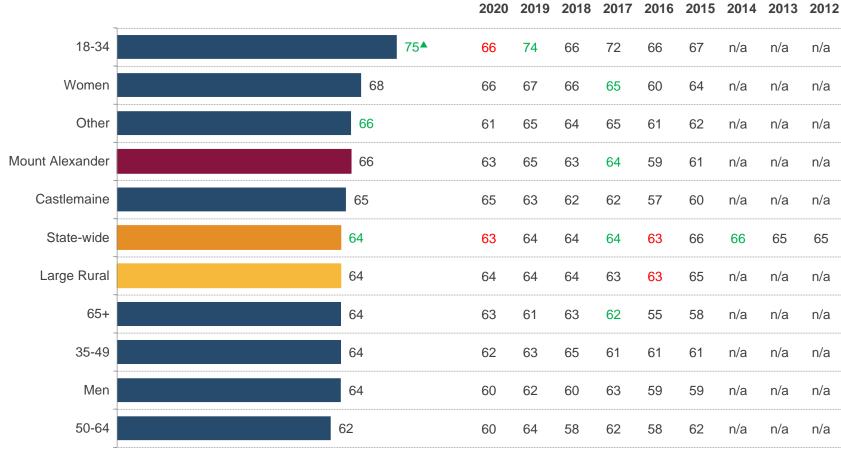


# **Enforcement of local laws performance**





#### 2021 law enforcement performance (index scores)

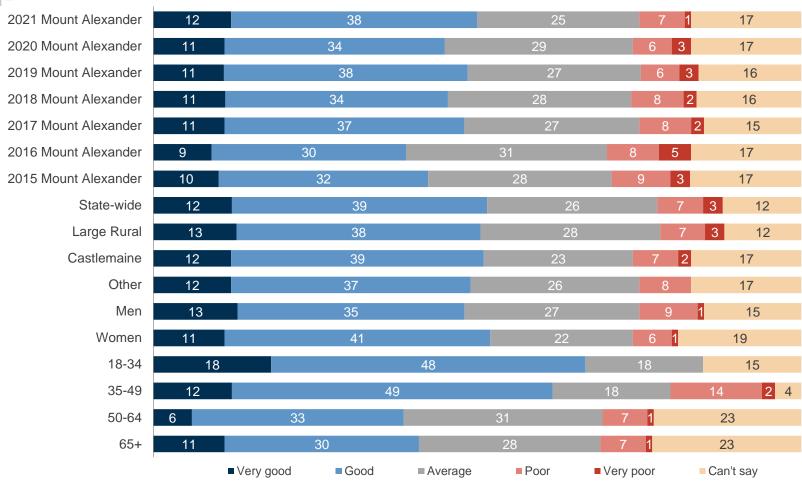


### **Enforcement of local laws performance**





### 2021 law enforcement performance (%)



### Family support services importance





#### 2021 family support importance (index scores)

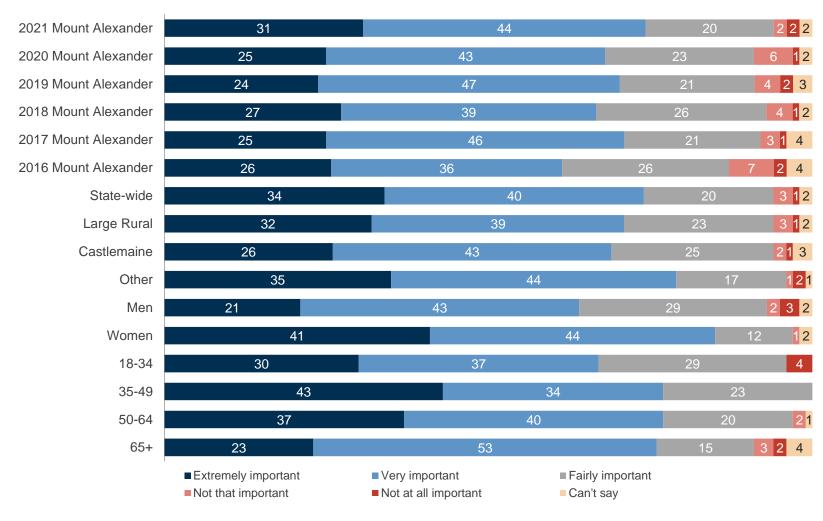


# Family support services importance





### 2021 family support importance (%)



# Family support services performance





### 2021 family support performance (index scores)

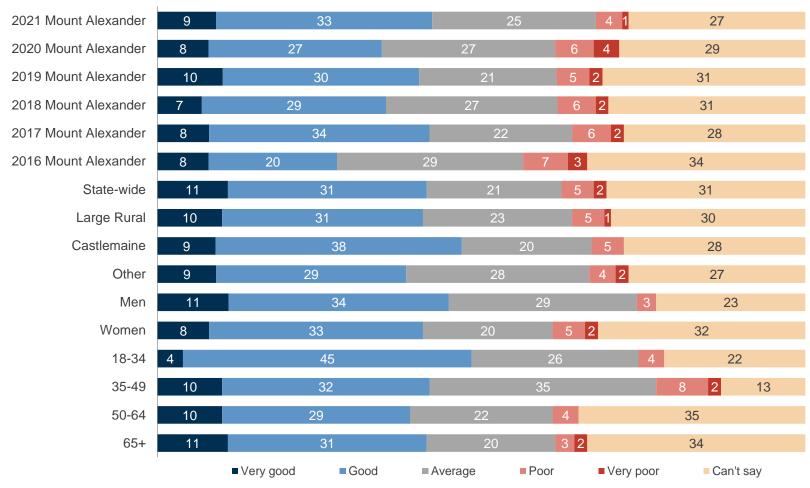


### Family support services performance





#### 2021 family support performance (%)



# **Elderly support services importance**





### 2021 elderly support importance (index scores)

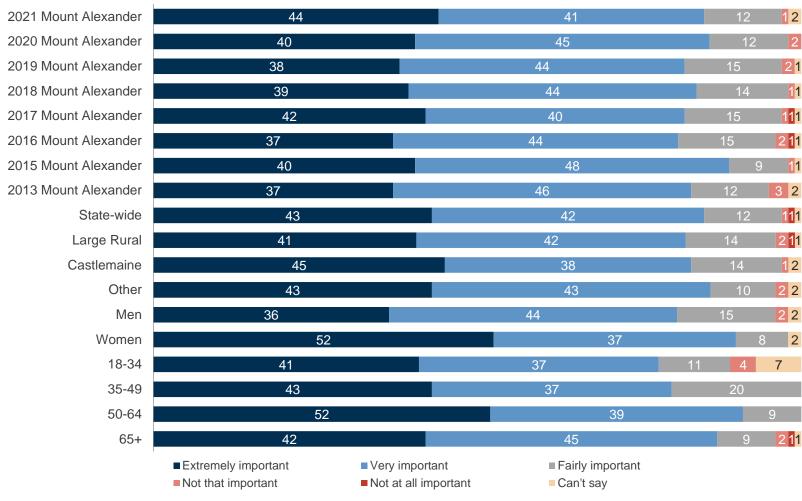


### **Elderly support services importance**





#### 2021 elderly support importance (%)



# **Elderly support services performance**





#### 2021 elderly support performance (index scores)

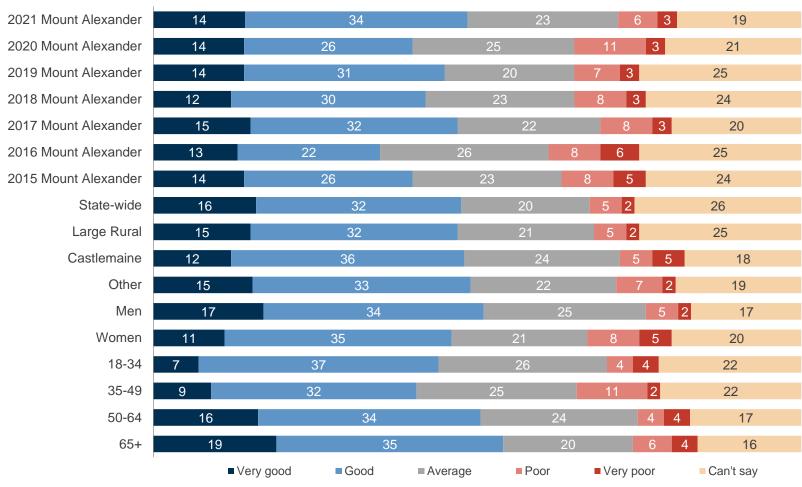


# **Elderly support services performance**





### 2021 elderly support performance (%)



# **Recreational facilities importance**





#### 2021 recreational facilities importance (index scores)

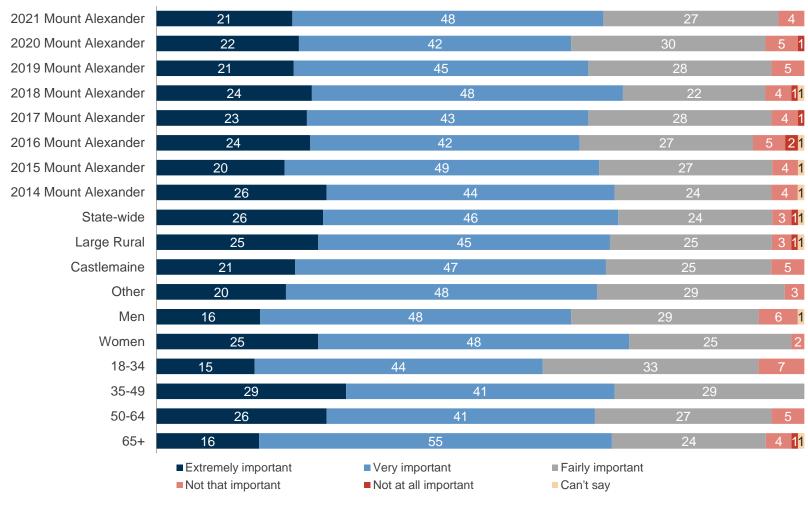


# Recreational facilities importance





#### 2021 recreational facilities importance (%)



# Recreational facilities performance





#### 2021 recreational facilities performance (index scores)

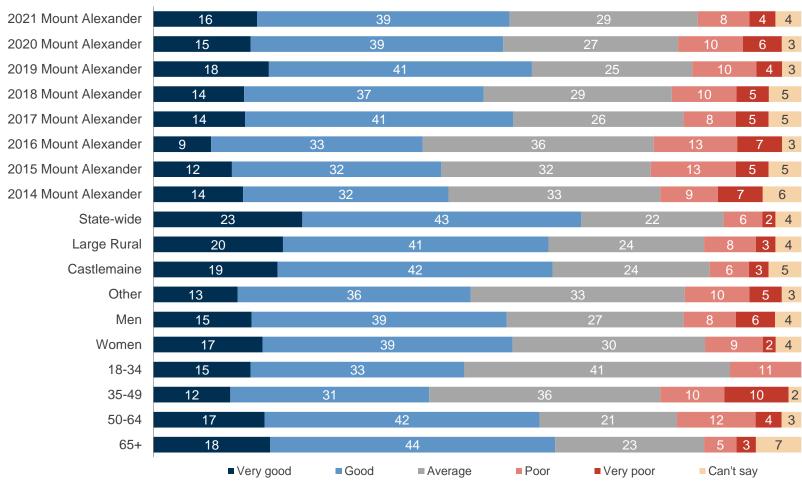


# Recreational facilities performance





### 2021 recreational facilities performance (%)



# The appearance of public areas importance





#### 2021 public areas importance (index scores)

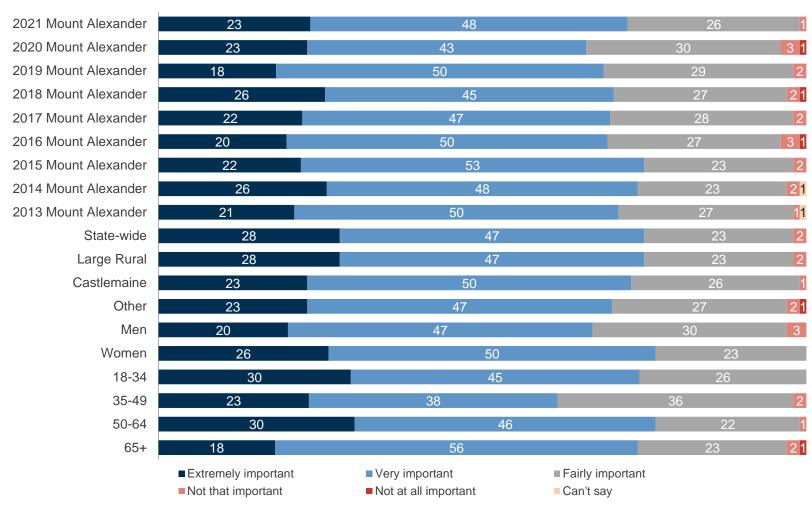


### The appearance of public areas importance





### 2021 public areas importance (%)



# The appearance of public areas performance





#### 2021 public areas performance (index scores)

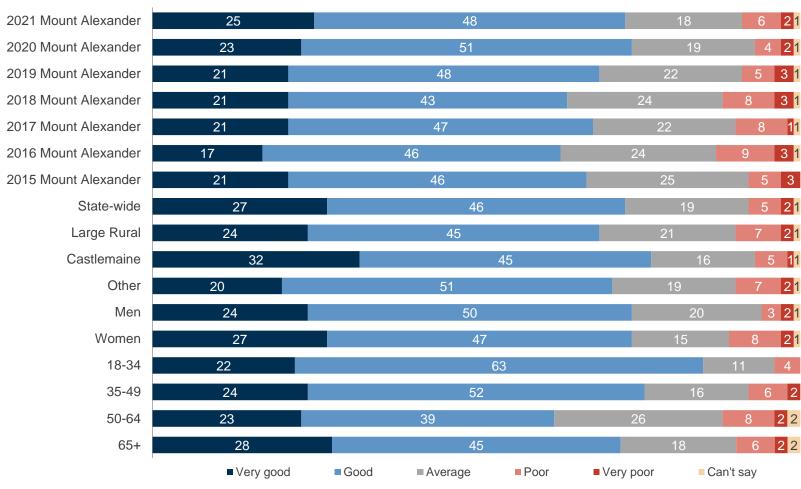


### The appearance of public areas performance





### 2021 public areas performance (%)



# Community and cultural activities importance





### 2021 community and cultural activities importance (index scores)

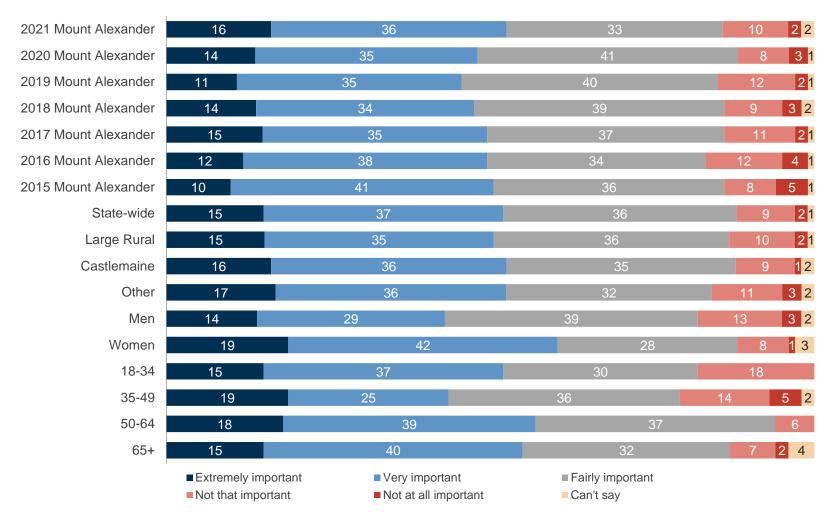


# Community and cultural activities importance





#### 2021 community and cultural activities importance (%)

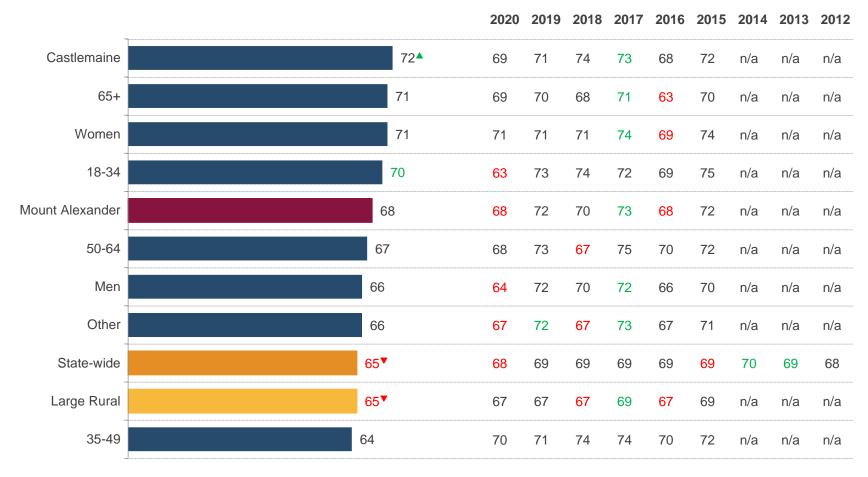


### **Community and cultural activities performance**





#### 2021 community and cultural activities performance (index scores)

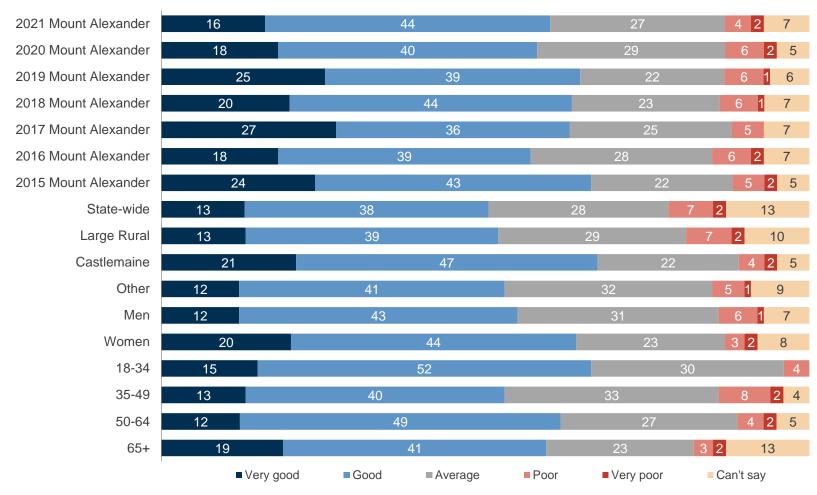


# Community and cultural activities performance





### 2021 community and cultural activities performance (%)



### **Waste management importance**





#### 2021 waste management importance (index scores)

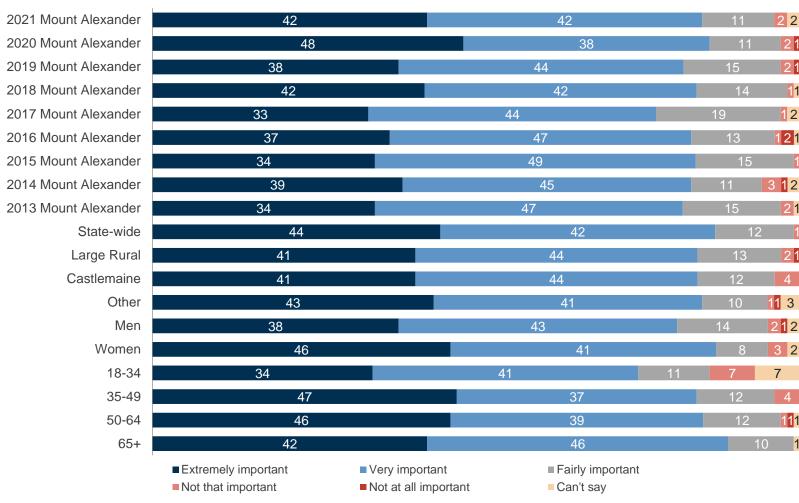


### **Waste management importance**





#### 2021 waste management importance (%)



### **Waste management performance**





#### 2021 waste management performance (index scores)

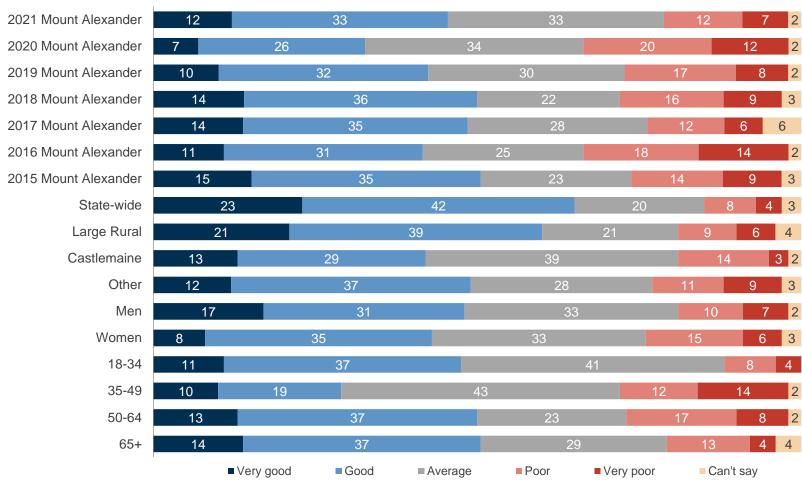


### **Waste management performance**





#### 2021 waste management performance (%)

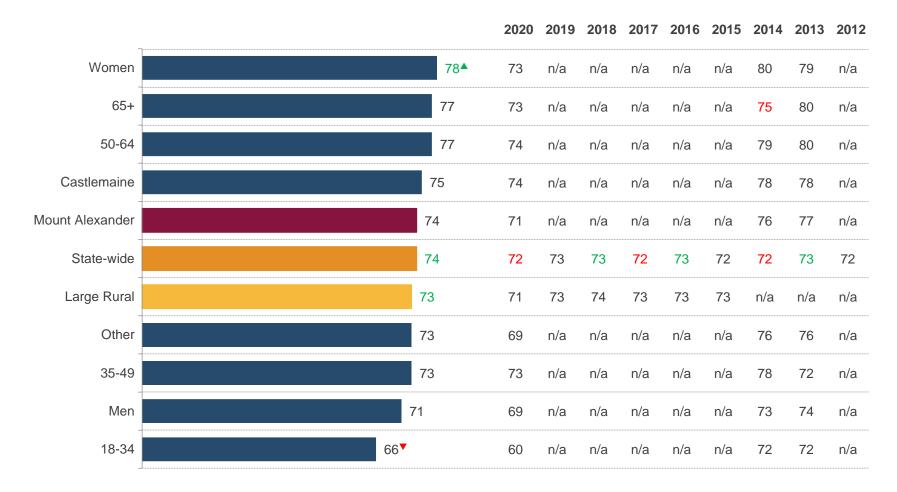


### Council's general town planning policy importance





#### 2021 town planning importance (index scores)

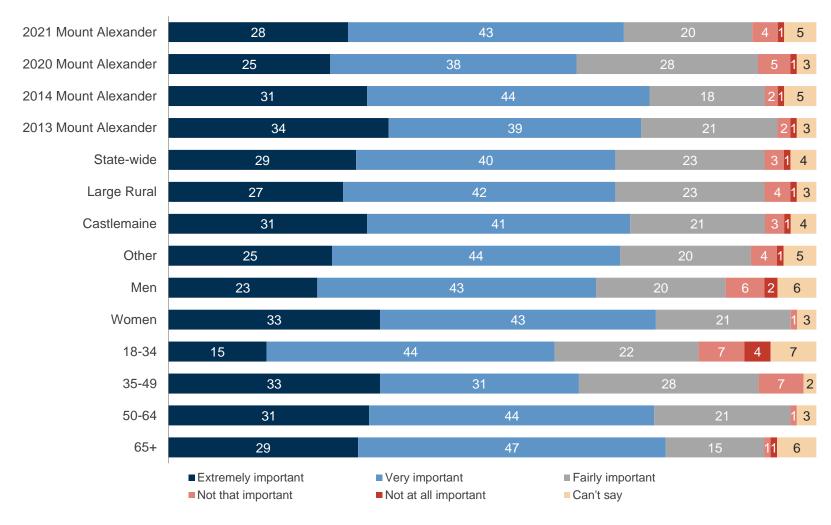


# Council's general town planning policy importance





#### 2021 town planning importance (%)



# Council's general town planning policy performance





#### 2021 town planning performance (index scores)

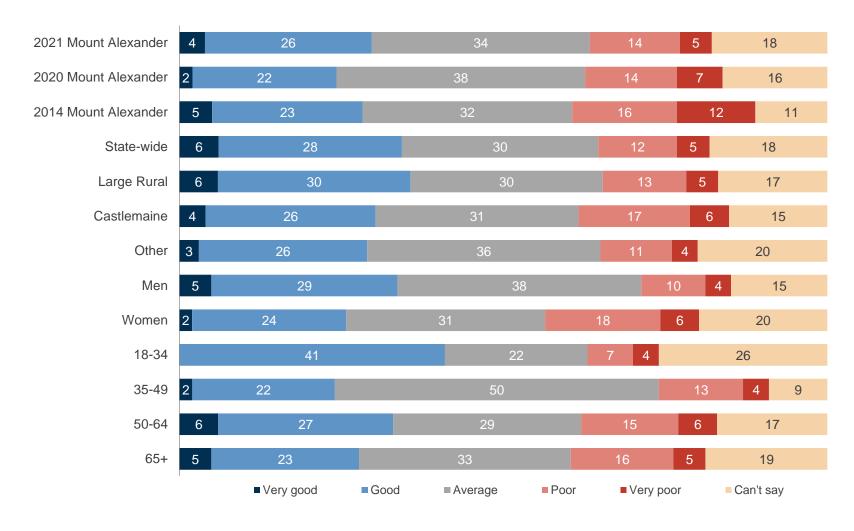


## Council's general town planning policy performance





### 2021 town planning performance (%)

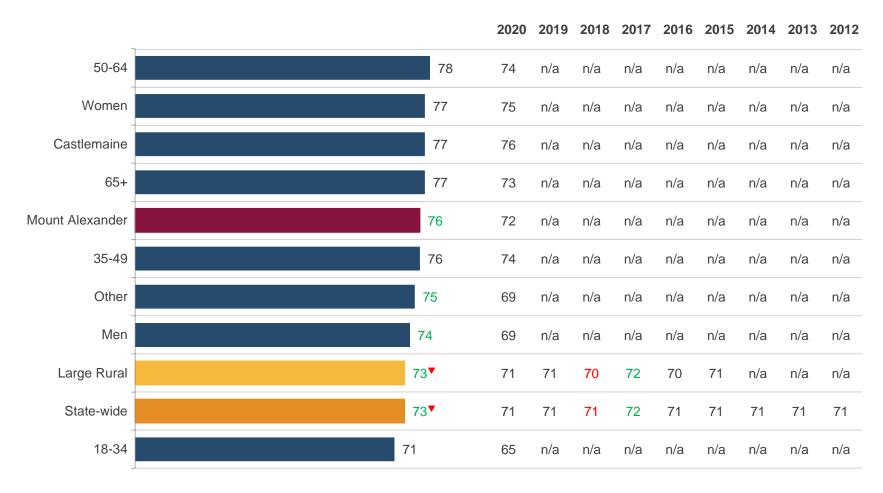


## Planning and building permits importance





#### 2021 planning and building permits importance (index scores)

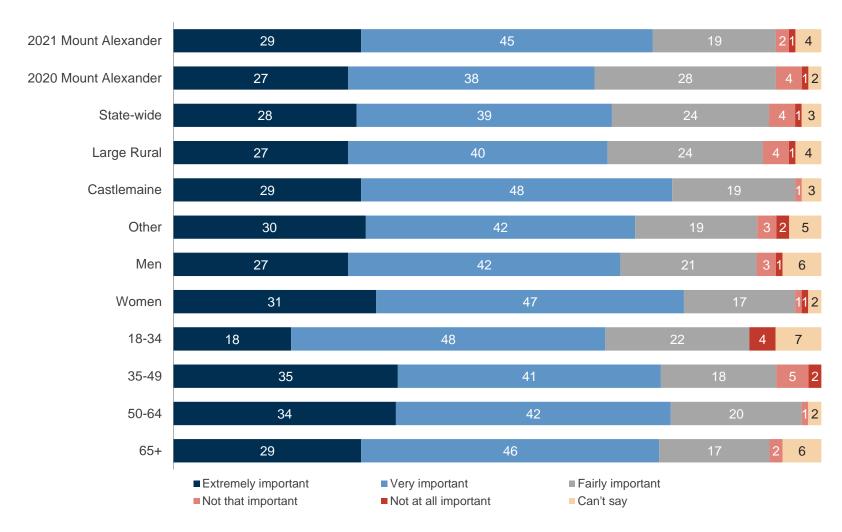


## Planning and building permits importance





### 2021 planning and building permits importance (%)

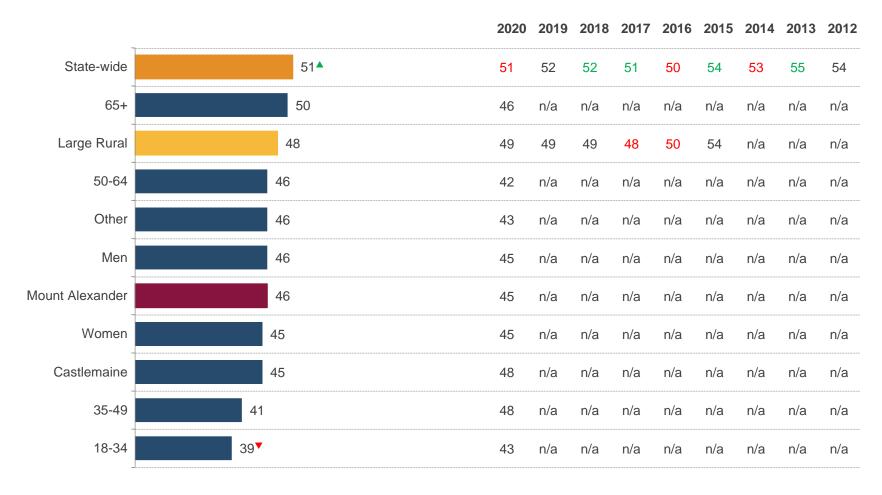


## Planning and building permits performance





#### 2021 planning and building permits performance (index scores)

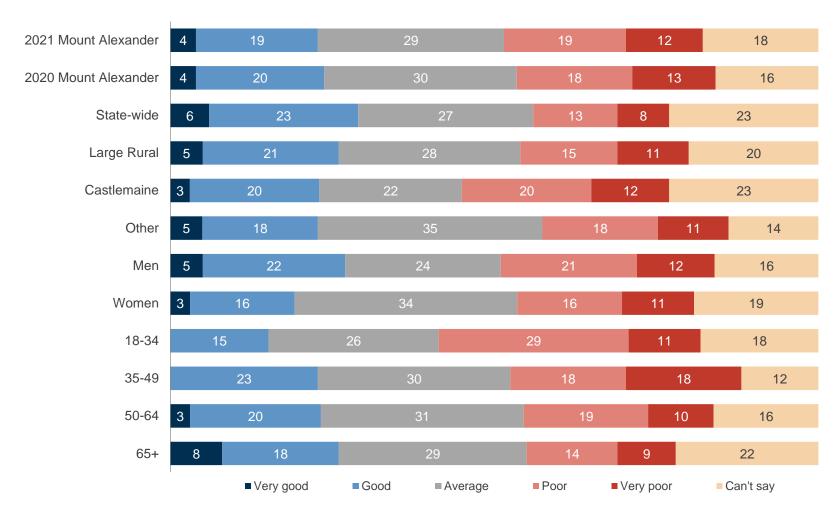


## Planning and building permits performance





### 2021 planning and building permits performance (%)

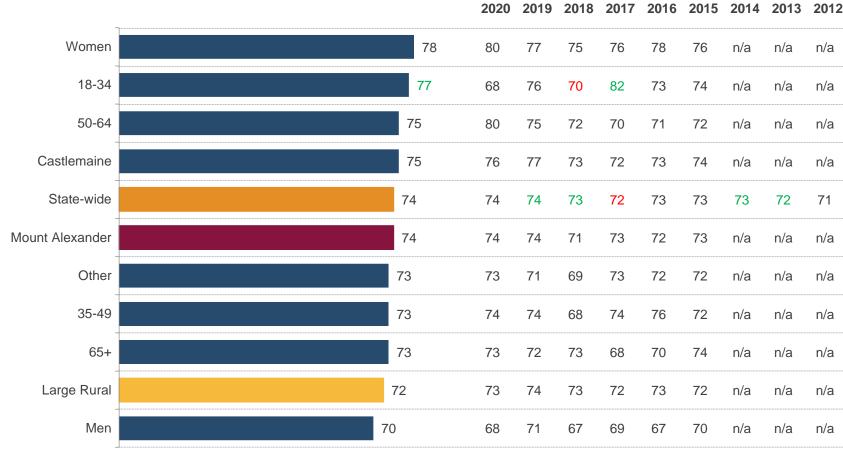


## **Environmental sustainability importance**





### 2021 environmental sustainability importance (index scores)

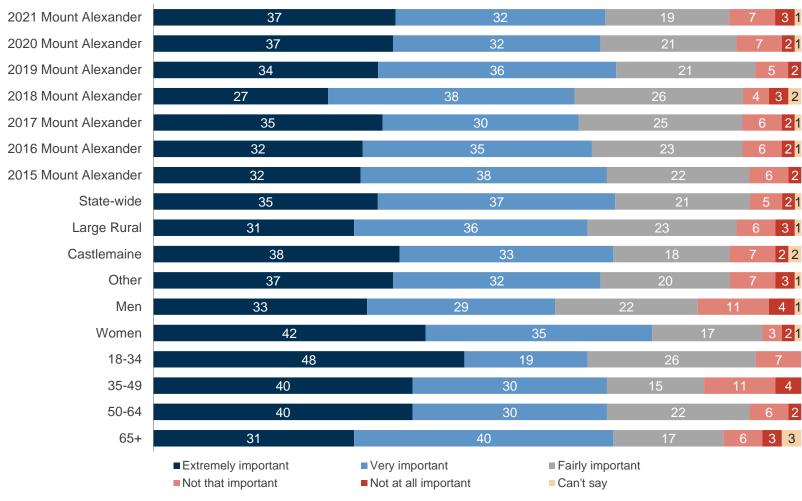


## **Environmental sustainability importance**





### 2021 environmental sustainability importance (%)



## **Environmental sustainability performance**





#### 2021 environmental sustainability performance (index scores)

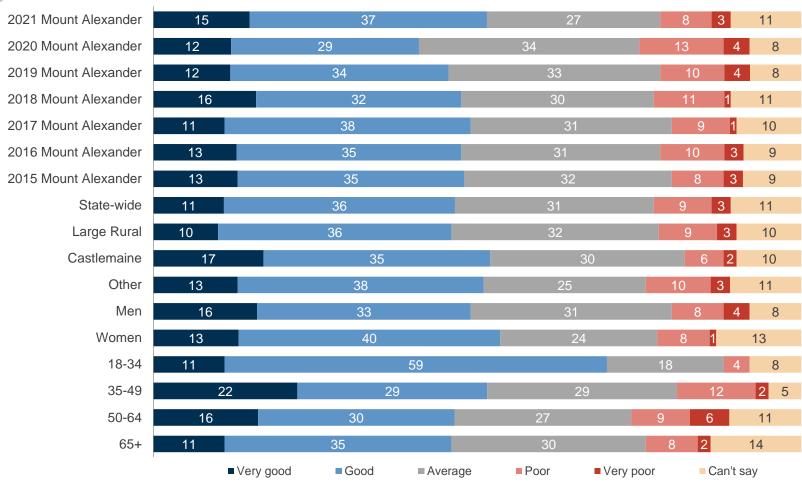


## **Environmental sustainability performance**





### 2021 environmental sustainability performance (%)



### **Emergency and disaster management importance**





### 2021 emergency and disaster management importance (index scores)

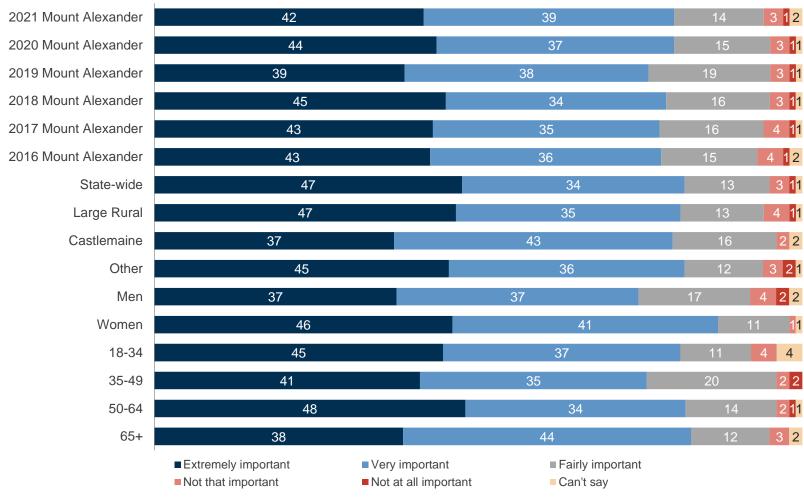


## **Emergency and disaster management importance**





#### 2021 emergency and disaster management importance (%)



## **Emergency and disaster management performance**





2021 emergency and disaster management performance (index scores)

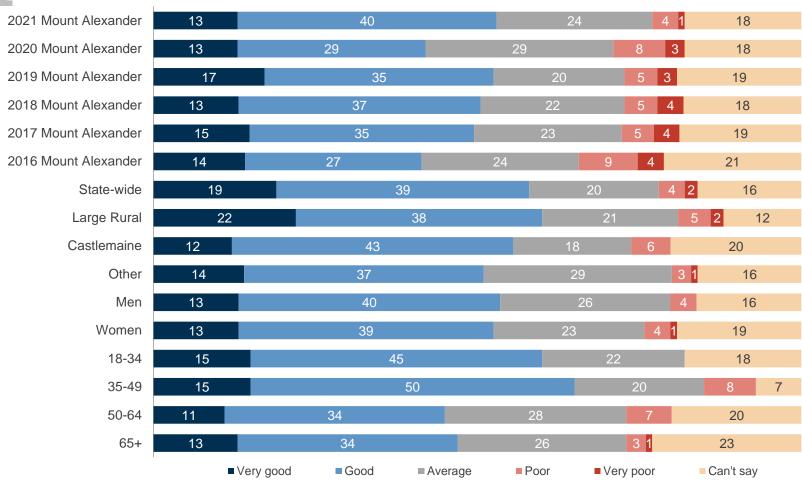


### **Emergency and disaster management performance**





### 2021 emergency and disaster management performance (%)

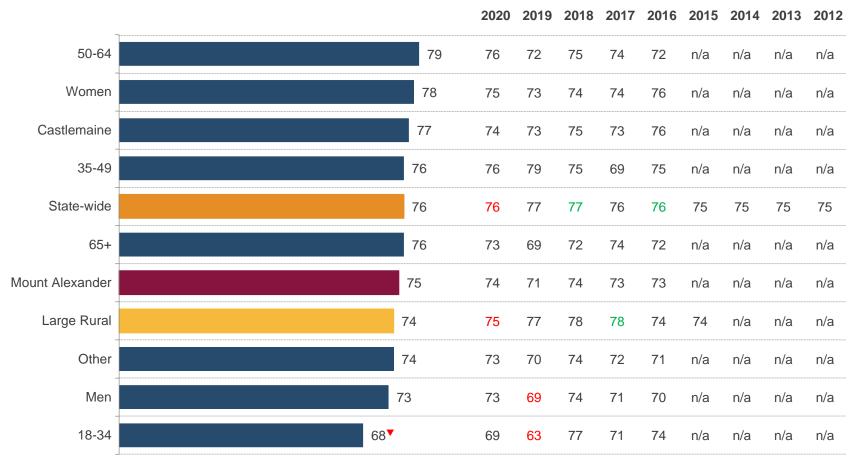


## Planning for population growth in the area importance





### 2021 population growth importance (index scores)

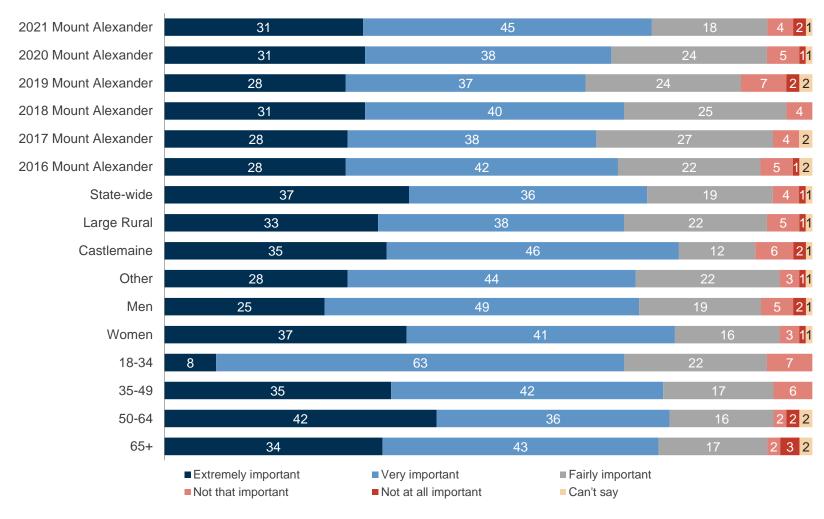


## Planning for population growth in the area importance





### 2021 population growth importance (%)

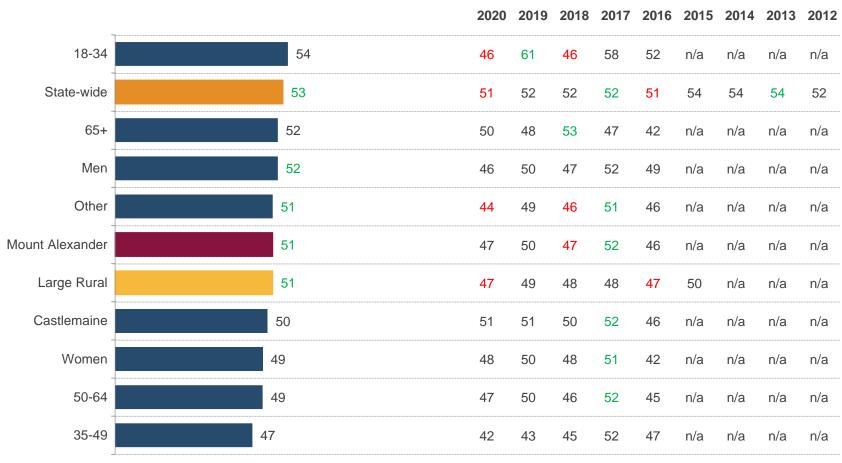


## Planning for population growth in the area performance





### 2021 population growth performance (index scores)

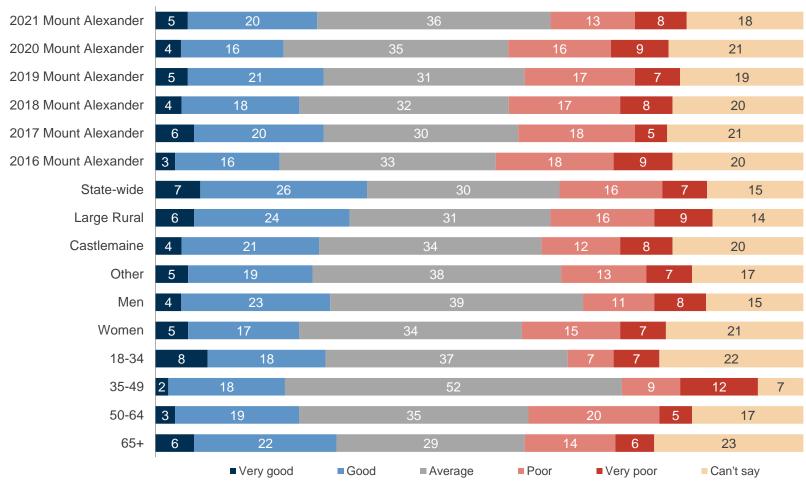


## Planning for population growth in the area performance





### 2021 population growth performance (%)

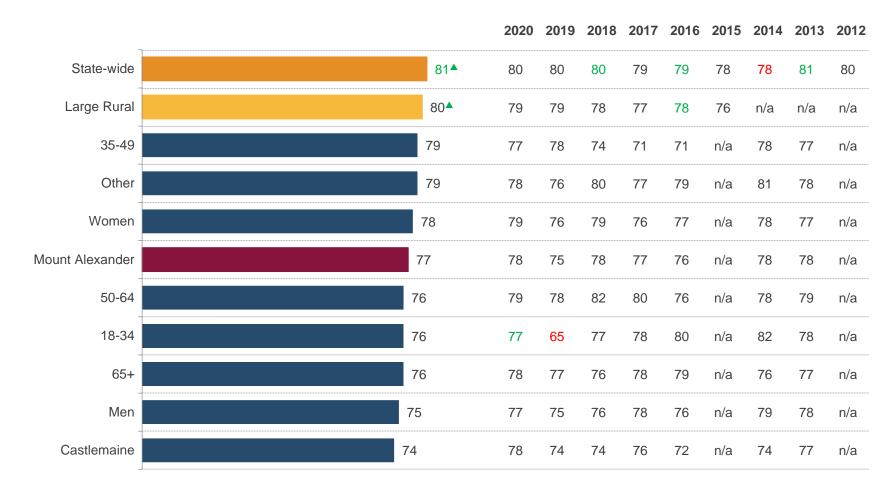


## Maintenance of unsealed roads in your area importance





#### 2021 unsealed roads importance (index scores)

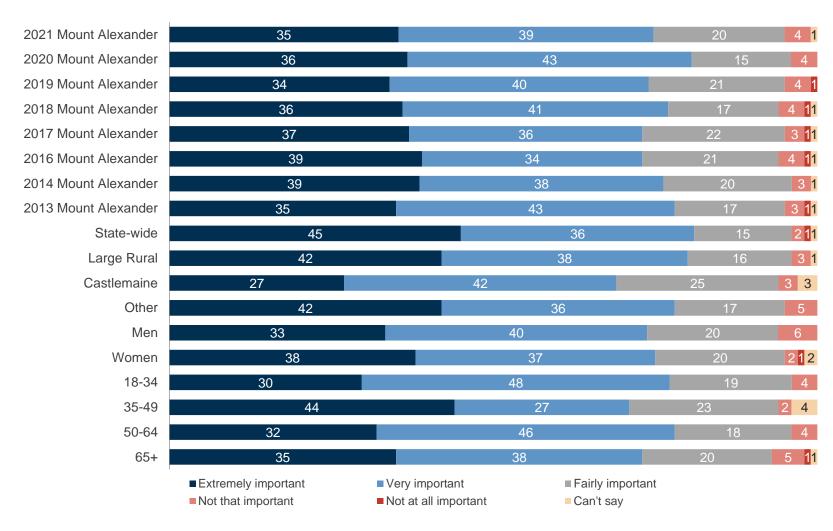


## Maintenance of unsealed roads in your area importance





#### 2021 unsealed roads importance (%)

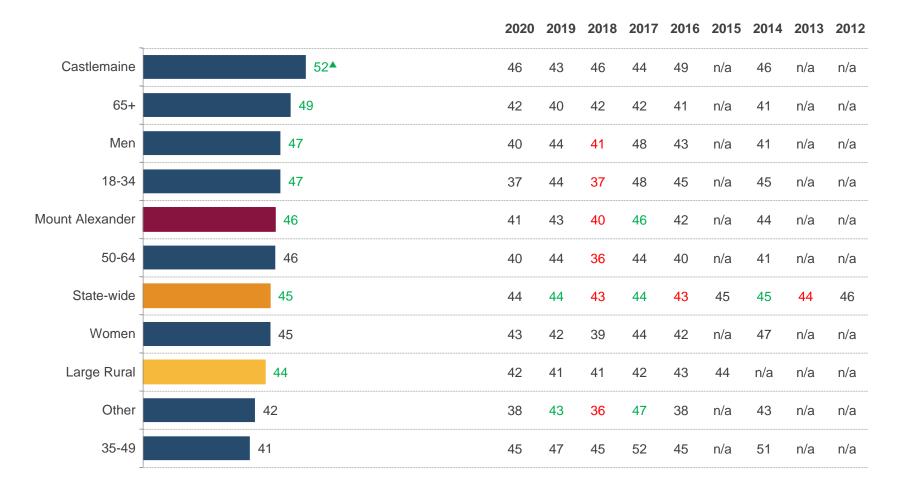


## Maintenance of unsealed roads in your area performance





### 2021 unsealed roads performance (index scores)

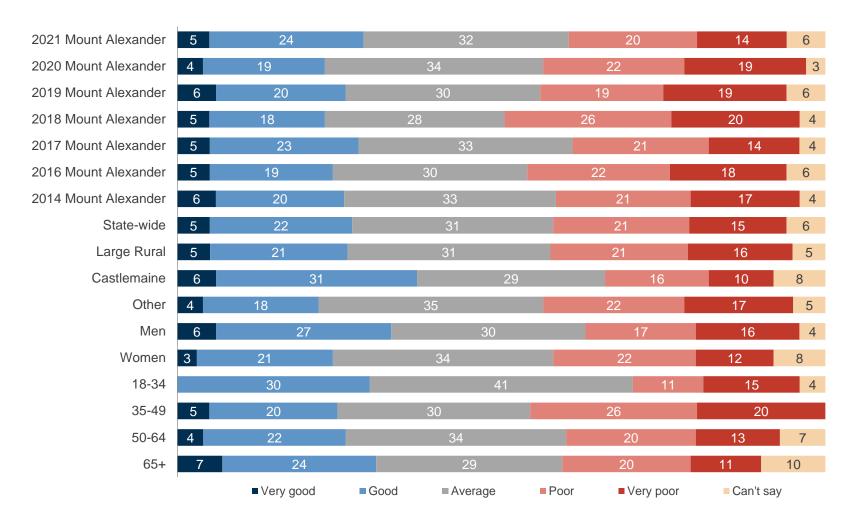


## Maintenance of unsealed roads in your area performance





### 2021 unsealed roads performance (%)



### **Business and community development importance**





### 2021 business/community development importance (index scores)

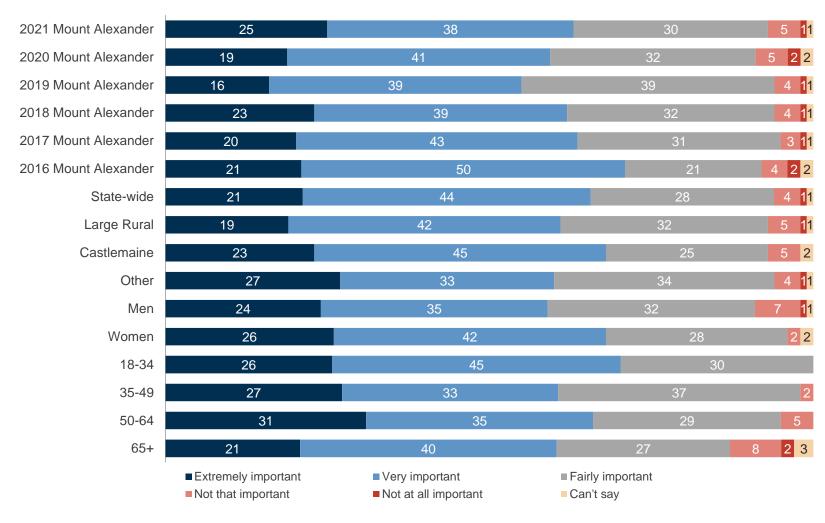


### **Business and community development importance**





### 2021 business/community development importance (%)

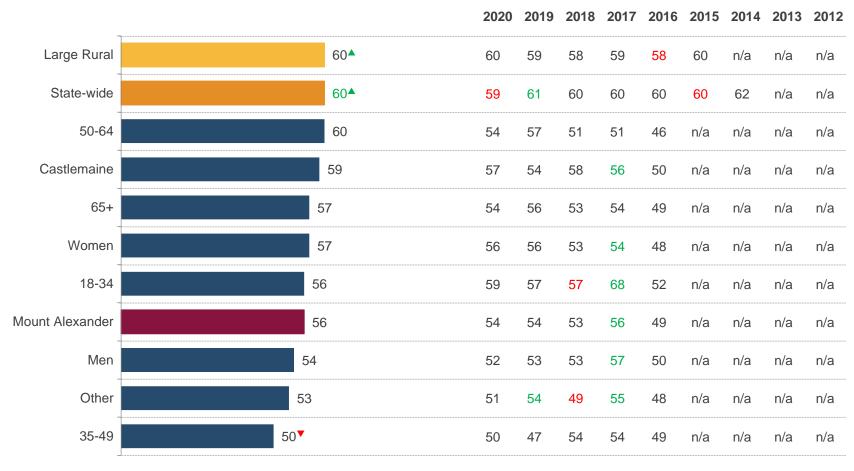


## **Business and community development performance**





### 2021 business/community development performance (index scores)

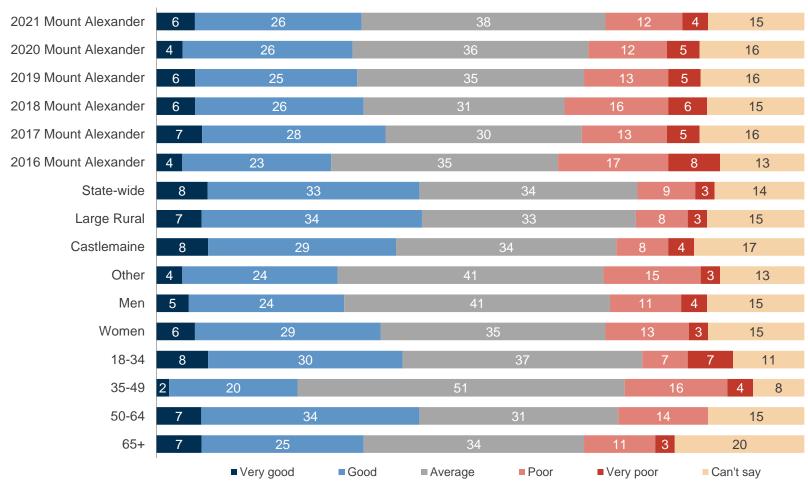


### **Business and community development performance**





### 2021 business/community development performance (%)

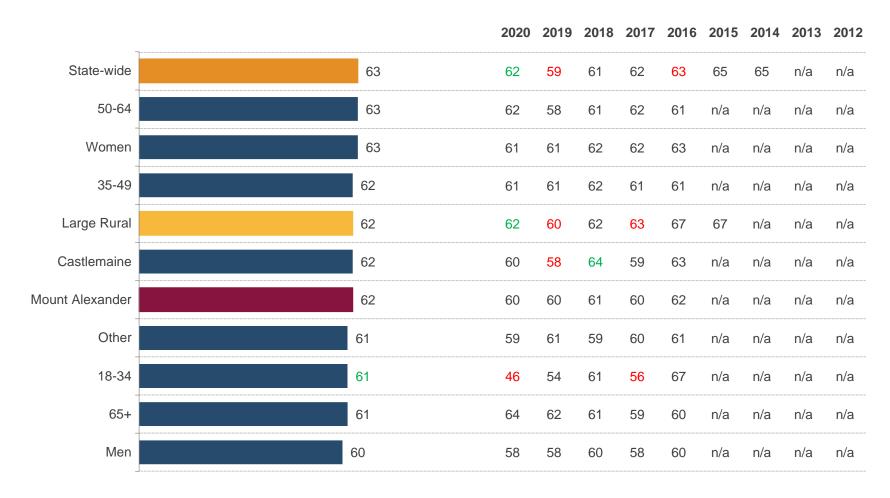


## **Tourism development importance**





### 2021 tourism development importance (index scores)

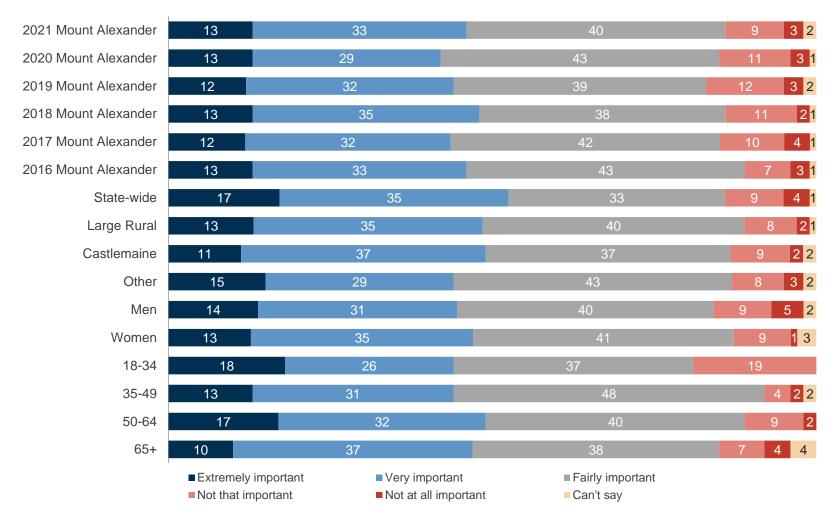


### **Tourism development importance**





### 2021 tourism development importance (%)



## **Tourism development performance**





#### 2021 tourism development performance (index scores)

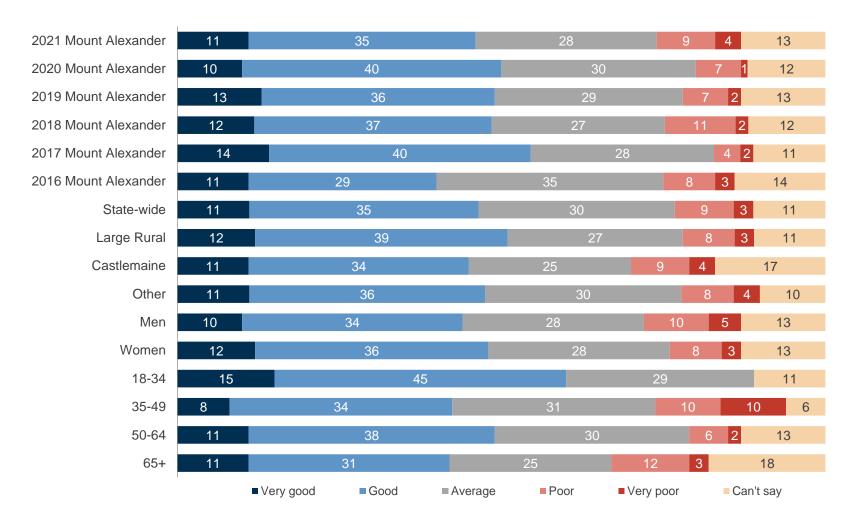


### **Tourism development performance**





### 2021 tourism development performance (%)

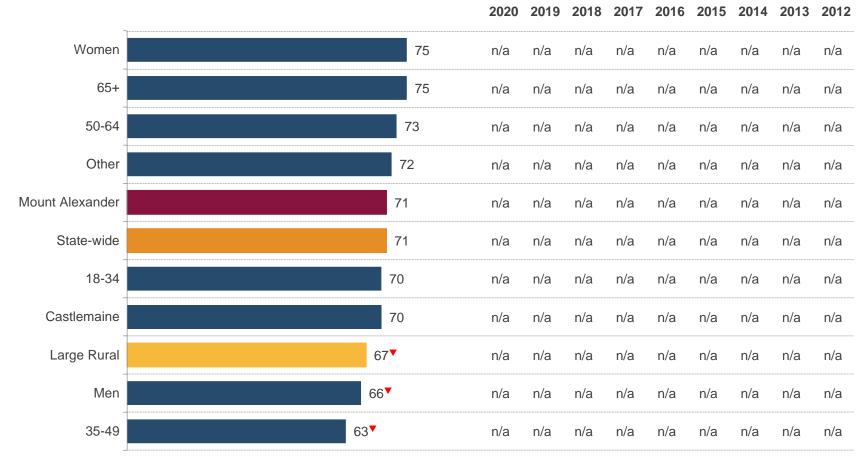


## **COVID-19 response importance**





### 2021 COVID-19 response importance (index scores)

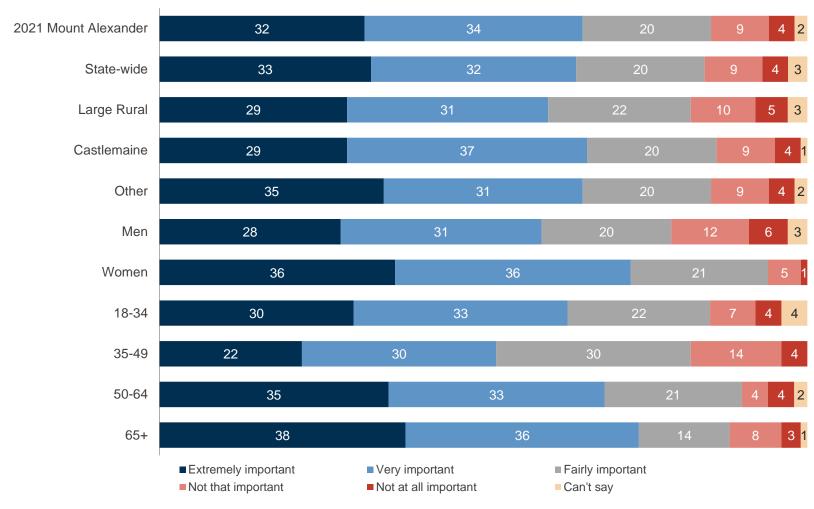


### **COVID-19 response importance**





### 2021 COVID-19 response importance (%)

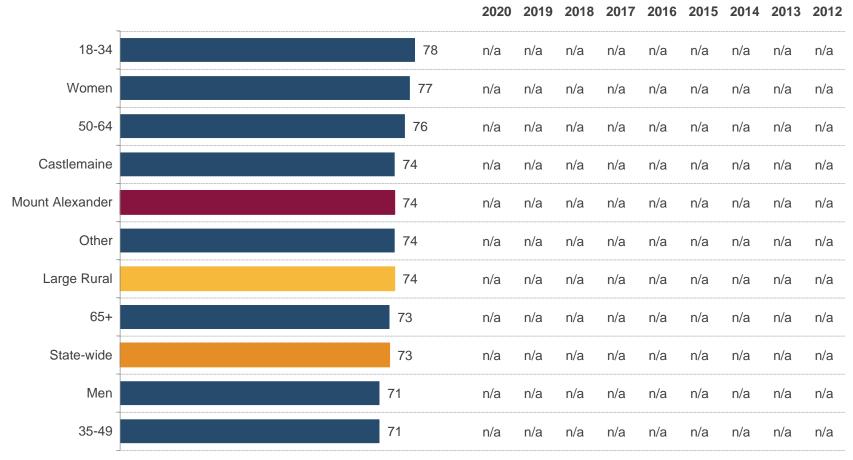


## **COVID-19 response performance**





### 2021 COVID-19 response performance (index scores)

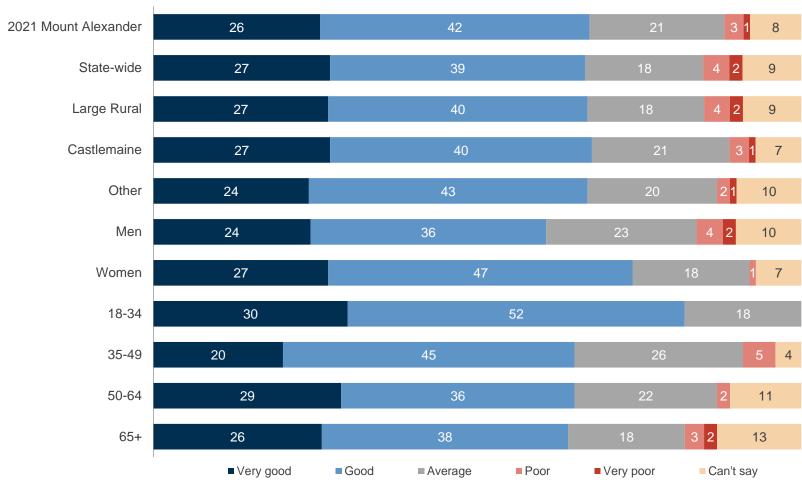


# **COVID-19 response performance**





### 2021 COVID-19 response performance (%)

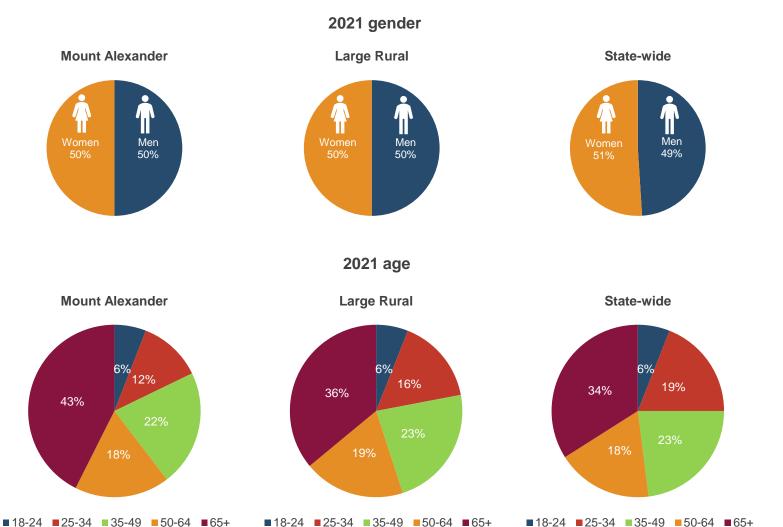




**Detailed demographics** 

### **Gender and age profile**

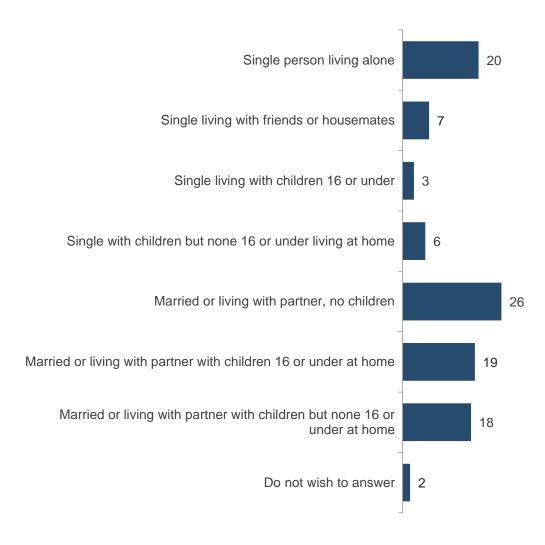




### **Household structure**



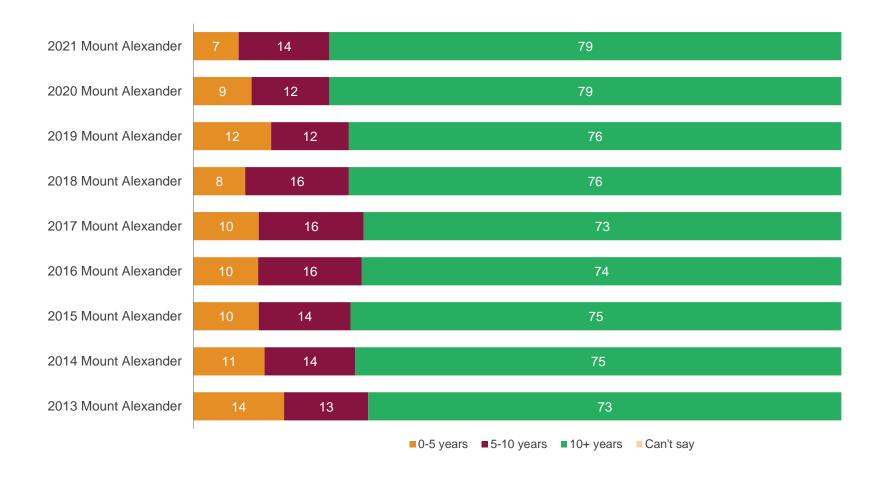
### 2021 household structure (%)



#### Years lived in area



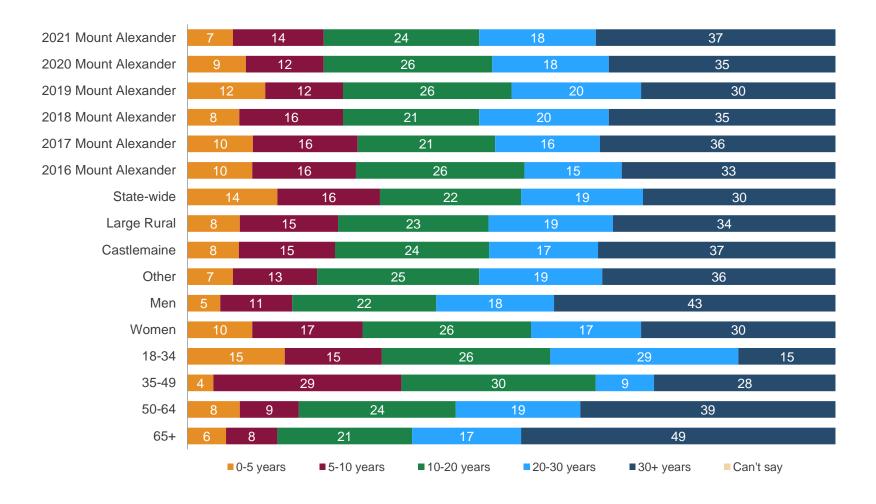
#### 2021 years lived in area (%)



#### Years lived in area



#### 2021 years lived in area (%)





## Appendix A: Index Scores



#### **Index Scores**

Many questions ask respondents to rate council performance on a five-point scale, for example, from 'very good' to 'very poor', with 'can't say' also a possible response category. To facilitate ease of reporting and comparison of results over time, starting from the 2012 survey and measured against the statewide result and the council group, an 'Index Score' has been calculated for such measures.

The Index Score is calculated and represented as a score out of 100 (on a 0 to 100 scale), with 'can't say' responses excluded from the analysis. The '% RESULT' for each scale category is multiplied by the 'INDEX FACTOR'. This produces an 'INDEX VALUE' for each category, which are then summed to produce the 'INDEX SCORE', equating to '60' in the following example.

Similarly, an Index Score has been calculated for the Core question 'Performance direction in the last 12 months', based on the following scale for each performance measure category, with 'Can't say' responses excluded from the calculation.

SCALE CATEGORIES	% RESULT	INDEX FACTOR	INDEX VALUE
Very good	9%	100	9
Good	40%	75	30
Average	37%	50	19
Poor	9%	25	2
Very poor	4%	0	0
Can't say	1%		INDEX SCORE 60

SCALE CATEGORIES	% RESULT	INDEX FACTOR	INDEX VALUE
Improved	36%	100	36
Stayed the same	40%	50	20
Deteriorated	23%	0	0
Can't say	1%		INDEX SCORE 56

## Appendix A: Margins of error

M

The sample size for the 2021 State-wide Local Government Community Satisfaction Survey for Mount Alexander Shire Council was n=400. Unless otherwise noted, this is the total sample base for all reported charts and tables.

The maximum margin of error on a sample of approximately n=400 interviews is +/-4.8% at the 95% confidence level for results around 50%. Margins of error will be larger for any sub-samples. As an example, a result of 50% can be read confidently as falling midway in the range 45.2% - 54.8%.

Maximum margins of error are listed in the table below, based on a population of 16,200 people aged 18 years or over for Mount Alexander Shire Council, according to ABS estimates.

Demographic	Actual survey sample size	Weighted base	Maximum margin of error at 95% confidence interval
Mount Alexander Shire Council	400	400	+/-4.8
Men	182	199	+/-7.2
Women	218	201	+/-6.6
Castlemaine	182	179	+/-7.2
Other	218	221	+/-6.6
18-34 years	27	69	+/-19.2
35-49 years	50	89	+/-14.0
50-64 years	95	71	+/-10.1
65+ years	228	171	+/-6.5

## Appendix A: Significant difference reporting notation



Within tables and index score charts throughout this report, statistically significant differences at the 95% confidence level are represented by upward directing green ( ) and downward directing red arrows ( ).

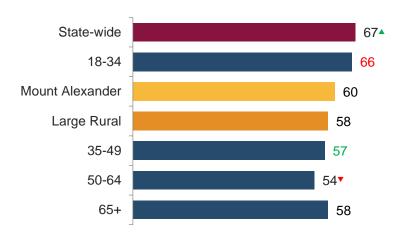
Significance when noted indicates a significantly higher or lower result for the analysis group in comparison to the 'Total' result for the council for that survey question for that year. Therefore in the example below:

- The state-wide result is significantly higher than the overall result for the council.
- The result among 50-64 year olds is significantly lower than for the overall result for the council.

Further, results shown in green and red indicate significantly higher or lower results than in 2020. Therefore in the example below:

- The result among 35-49 year olds in the council is significantly higher than the result achieved among this group in 2020.
- The result among 18-34 year olds in the council is significantly lower than the result achieved among this group in 2020.

### 2021 overall performance (index scores) (example extract only)



#### **Appendix A:** Index score significant difference calculation



The test applied to the Indexes was an Independent Mean Test, as follows:

Z Score = 
$$(\$1 - \$2) / Sqrt ((\$5^2 / \$3) + (\$6^2 / \$4))$$
  
Where:

- \$1 = Index Score 1
- \$2 = Index Score 2
- \$3 = unweighted sample count 1
- \$4 = unweighted sample count 2
- \$5 = standard deviation 1
- \$6 = standard deviation 2

All figures can be sourced from the detailed cross tabulations.

The test was applied at the 95% confidence interval, so if the Z Score was greater than +/- 1.954 the scores are significantly different.

JWSRESEARCH 152

Appendix B: Further project information

## Appendix B: Further information



Further information about the report and explanations about the State-wide Local Government Community Satisfaction Survey can be found in this section including:

- · Background and objectives
- · Analysis and reporting
- Glossary of terms

#### **Detailed survey tabulations**

Detailed survey tabulations are available in supplied Excel file.

#### **Contacts**

For further queries about the conduct and reporting of the 2021 State-wide Local Government Community Satisfaction Survey, please contact JWS Research on

(03) 8685 8555 or via email: admin@jwsresearch.com

## Appendix B: Survey methodology and sampling



The 2021 results are compared with previous years, as detailed below:

- 2020, n=401 completed interviews, conducted in the period of 30<sup>th</sup> January – 22<sup>nd</sup> March.
- 2019, n=401 completed interviews, conducted in the period of 1<sup>st</sup> February – 30<sup>th</sup> March.
- 2018, n=400 completed interviews, conducted in the period of 1<sup>st</sup> February – 30<sup>th</sup> March.
- 2017, n=400 completed interviews, conducted in the period of 1<sup>st</sup> February – 30<sup>th</sup> March.
- 2016, n=400 completed interviews, conducted in the period of 1<sup>st</sup> February – 30<sup>th</sup> March.
- 2015, n=400 completed interviews, conducted in the period of 1<sup>st</sup> February – 30<sup>th</sup> March.
- 2014, n=400 completed interviews, conducted in the period of 31st January – 11th March.
- 2013, n=400 completed interviews, conducted in the period of 1st February – 24th March.
- 2012, n=400 completed interviews, conducted in the period of 18<sup>th</sup> May – 30<sup>th</sup> June.

Minimum quotas of gender within age groups were applied during the fieldwork phase. Post-survey weighting was then conducted to ensure accurate representation of the age and gender profile of the Mount Alexander Shire Council area.

Any variation of +/-1% between individual results and net scores in this report or the detailed survey tabulations is due to rounding. In reporting, '—' denotes not mentioned and '0%' denotes mentioned by less than 1% of respondents. 'Net' scores refer to two or more response categories being combined into one category for simplicity of reporting.

This survey was conducted by Computer Assisted Telephone Interviewing (CATI) as a representative random probability survey of residents aged 18+ years in Mount Alexander Shire Council.

Survey sample matched to the demographic profile of Mount Alexander Shire Council as determined by the most recent ABS population estimates was purchased from an accredited supplier of publicly available phone records, including up to 60% mobile phone numbers to cater to the diversity of residents within Mount Alexander Shire Council, particularly younger people.

A total of n=400 completed interviews were achieved in Mount Alexander Shire Council. Survey fieldwork was conducted in the period of the 4<sup>th</sup> February - 21<sup>st</sup> March, 2021.

## Appendix B: Analysis and reporting



All participating councils are listed in the State-wide report published on the DELWP website. In 2021, 66 of the 79 Councils throughout Victoria participated in this survey. For consistency of analysis and reporting across all projects, Local Government Victoria has aligned its presentation of data to use standard council groupings. Accordingly, the council reports for the community satisfaction survey provide analysis using these standard council groupings. Please note that councils participating across 2012-2021 vary slightly.

#### **Council Groups**

Mount Alexander Shire Council is classified as a Large Rural council according to the following classification list:

 Metropolitan, Interface, Regional Centres, Large Rural & Small Rural.

Councils participating in the Large Rural group are:

 Bass Coast, Baw Baw, Campaspe, Colac Otway, Corangamite, Glenelg, Golden Plains, Macedon Ranges, Mitchell, Moira, Moorabool, Mount Alexander, Moyne, South Gippsland, Southern Grampians, Surf Coast, Swan Hill and Wellington. Wherever appropriate, results for Mount Alexander Shire Council for this 2021 State-wide Local Government Community Satisfaction Survey have been compared against other participating councils in the Large Rural group and on a state-wide basis. Please note that council groupings changed for 2015, and as such comparisons to council group results before that time can not be made within the reported charts.

## Appendix B: 2012 survey revision



The survey was revised in 2012. As a result:

- The survey is now conducted as a representative random probability survey of residents aged 18 years or over in local councils, whereas previously it was conducted as a 'head of household' survey.
- As part of the change to a representative resident survey, results are now weighted post survey to the known population distribution of Mount Alexander Shire Council according to the most recently available Australian Bureau of Statistics population estimates, whereas the results were previously not weighted.
- The service responsibility area performance measures have changed significantly and the rating scale used to assess performance has also changed.

As such, the results of the 2012 State-wide Local Government Community Satisfaction Survey should be considered as a benchmark. Please note that comparisons should not be made with the State-wide Local Government Community Satisfaction Survey results from 2011 and prior due to the methodological and sampling changes. Comparisons in the period 2012-2021 have been made throughout this report as appropriate.

#### **Appendix B:** Core, optional and tailored questions



#### Core, optional and tailored questions

Over and above necessary geographic and demographic questions required to ensure sample representativeness, a base set of questions for the 2021 State-wide Local Government Community Satisfaction Survey was designated as 'Core' and therefore compulsory inclusions for all participating Councils.

These core questions comprised:

- Overall performance last 12 months (Overall performance)
- Value for money in services and infrastructure (Value for money)
- Contact in last 12 months (Contact)
- Rating of contact (Customer service)
- Overall council direction last 12 months (Council direction)
- Community consultation and engagement (Consultation)
- Decisions made in the interest of the community (Making community decisions)
- Condition of sealed local roads (Sealed local roads)
- Waste management

Reporting of results for these core questions can always be compared against other participating councils in the council group and against all participating councils state-wide. Alternatively, some questions in the 2021 State-wide Local Government Community Satisfaction Survey were optional. Councils also had the ability to ask tailored questions specific only to their council.

## Appendix B: Analysis and reporting

## W

#### Reporting

Every council that participated in the 2021 State-wide Local Government Community Satisfaction Survey receives a customised report. In addition, the state government is supplied with this State-wide summary report of the aggregate results of 'Core' and 'Optional' questions asked across all council areas surveyed, which is available at:

https://www.localgovernment.vic.gov.au/our-programs/council-community-satisfaction-survey

Tailored questions commissioned by individual councils are reported only to the commissioning council and not otherwise shared unless by express written approval of the commissioning council.

## Appendix B: Glossary of terms

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**Core questions**: Compulsory inclusion questions for all councils participating in the CSS.

**CSS**: 2021 Victorian Local Government Community Satisfaction Survey.

**Council group**: One of five classified groups, comprising: metropolitan, interface, regional centres, large rural and small rural.

**Council group average**: The average result for all participating councils in the council group.

**Highest / lowest**: The result described is the highest or lowest result across a particular demographic subgroup e.g. men, for the specific question being reported. Reference to the result for a demographic sub-group being the highest or lowest does not imply that it is significantly higher or lower, unless this is specifically mentioned.

**Index score**: A score calculated and represented as a score out of 100 (on a 0 to 100 scale). This score is sometimes reported as a figure in brackets next to the category being described, e.g. men 50+ (60).

**Optional questions**: Questions which councils had an option to include or not.

**Percentages**: Also referred to as 'detailed results', meaning the proportion of responses, expressed as a percentage.

**Sample**: The number of completed interviews, e.g. for a council or within a demographic sub-group.

**Significantly higher / lower**: The result described is significantly higher or lower than the comparison result based on a statistical significance test at the 95% confidence limit. If the result referenced is statistically higher or lower then this will be specifically mentioned, however not all significantly higher or lower results are referenced in summary reporting.

**State-wide average**: The average result for all participating councils in the State.

**Tailored questions**: Individual questions tailored by and only reported to the commissioning council.

**Weighting**: Weighting factors are applied to the sample for each council based on available age and gender proportions from ABS census information to ensure reported results are proportionate to the actual population of the council, rather than the achieved survey sample.

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