





Mount Alexander Shire

Norwood Hill Playground Mural

Artist Statement

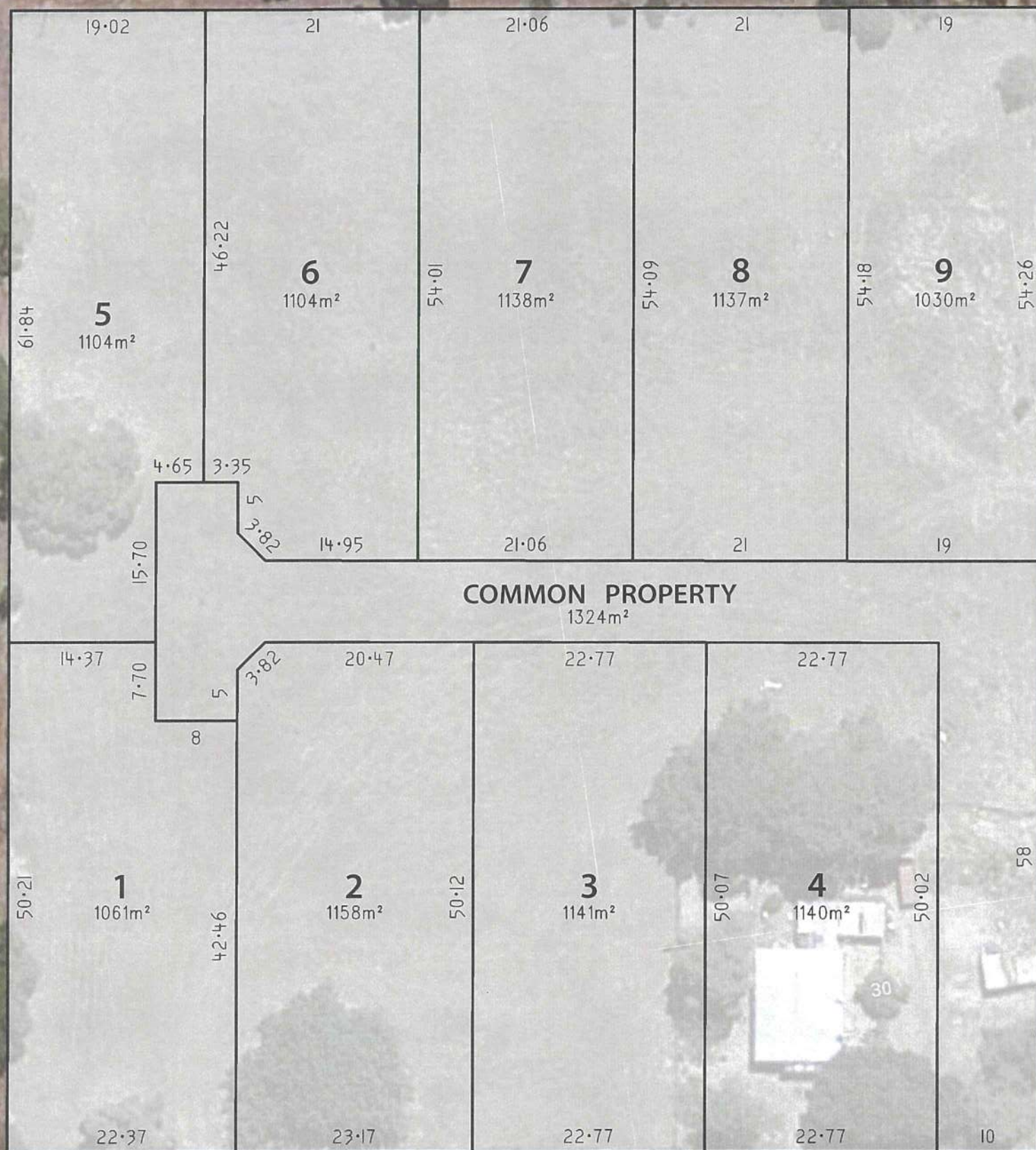
The artwork concept for this project is inspired by colours of Country, colours from the landscape and the recreational space within the Norwood Hill Mural Project. The artwork depicts coming together in the community to play, drawing inspiration from the Djaara word Wirima.

The centre design is layered and reflects growth, to learn to gain knowledge as we grow. The gum leaves within the concept depict age and wisdom representing the parents, guardians and older community members that bring family here; and a place of sharing and harmony, and coming together.

- Daikota Nelson

**PLAN OF PROPOSED SUBDIVISION
CROWN ALLOTMENT 3(PART)
SECTION 2B
PARISH OF MALDON**

SCALE 1:500
DIMENSIONS ARE SUBJECT TO SURVEY



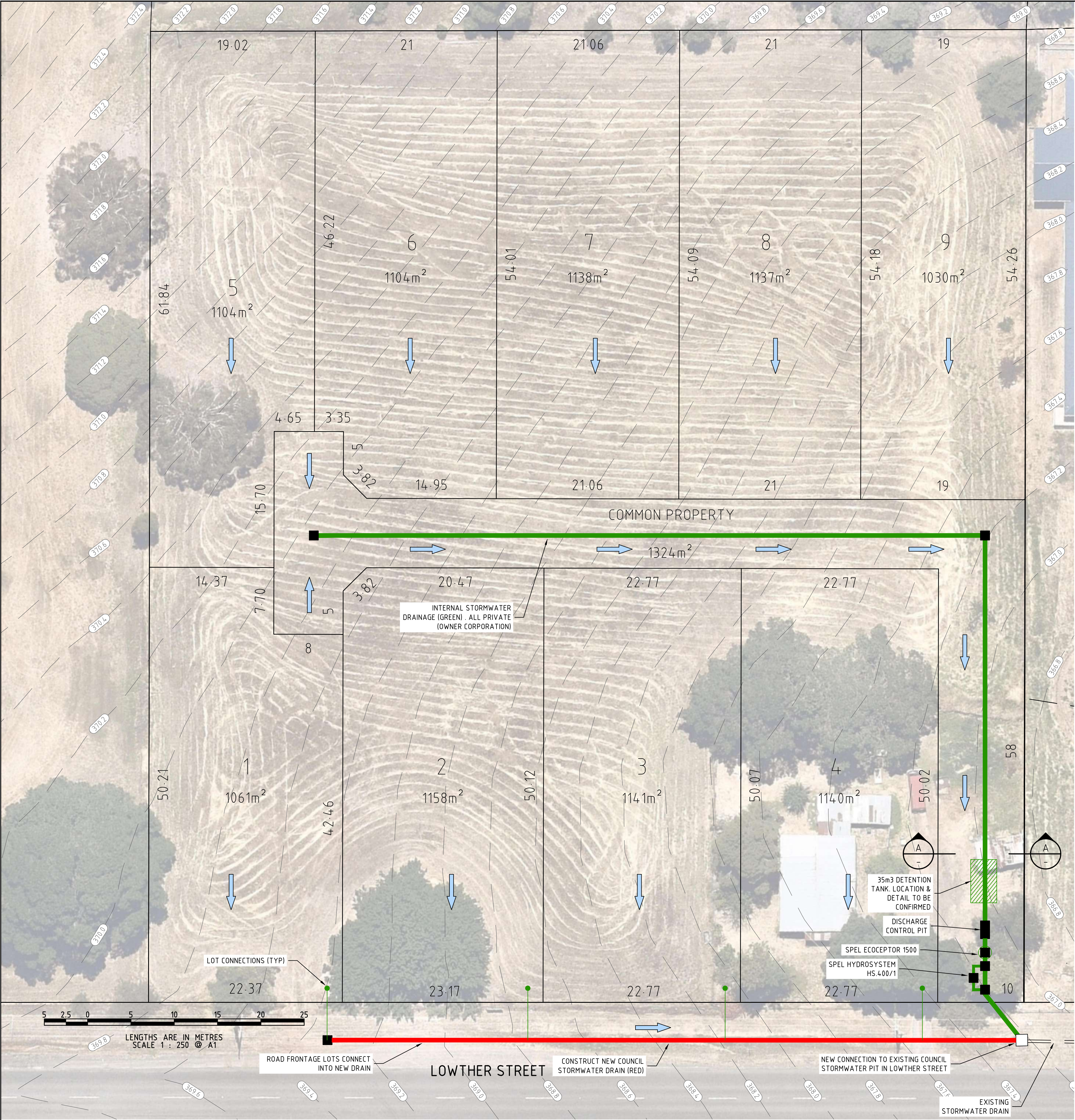
C283

LOWTHER STREET

Lowther St

REF: 7180/21
SHAW LAND SURVEYS
CONSULTING LAND SURVEYORS
8 HOPETOUN STREET BENDIGO 3550
PH 03 54430320

35



ONSITE DETENTION

PARAMETERS FROM IDM CLAUSE 19

TYPE OF DEVELOPMENT
MULTI UNIT DEVELOPMENT (NEWER RESIDENTIAL AREA)

DESIGN PARAMETER
SITE AREA 6,837m² (EXCLUSIVE OF LOWTHER ST FRONTAGE LOTS
WEIGHTED C FOR SITE
1,324m² @ 0.9 COMMON PROPERTY DRIVEWAY
5,513m² @ 0.7 RESIDENTIAL LOTS ~1,000m²
OVERALL C = 0.74
OSD DESIGN C= 0.5 FOR A 20%AEP FROM C=0.74 FOR A 20%AEP

- ALLOWABLE DISCHARGE RATE
- 65L/S REFER TO OSD CALC SHEET FOR DETAILS
- STORAGE REQUIRED
- 35.2m³ REFER TO OSD CALC SHEET FOR DETAILS
 - STORAGE ACHIEVED IN PROPOSED UNDERGROUND DETENTION STORAGE TANK

WSUD

SITE AREA
6,837m² (EXCLUSIVE OF LOWTHER ST FRONTAGE LOTS 1 - 4)

LOTS 1-4 TO BE REQUIRED TO PROVIDE INDIVIDUAL WSUD BY 173 ON TITLE

SITE BREAKDOWN

DRIVEWAY AREA = 1,324m² 90% IMPERVIOUS

REMAINING AREA = 5,513m² 70% IMPERVIOUS

- PROPOSED TREATMENT TRAIN
- SPEL ECOCEPTOR GPT 1500
 - SPEL HYDROSYSTEM 400/1

NOTE

LOTS 5-9 ARE OWNERS CORPORATION LOTS

LOTS 1-4 ARE STAND ALONE LOTS

STORMWATER MANAGEMENT PLAN

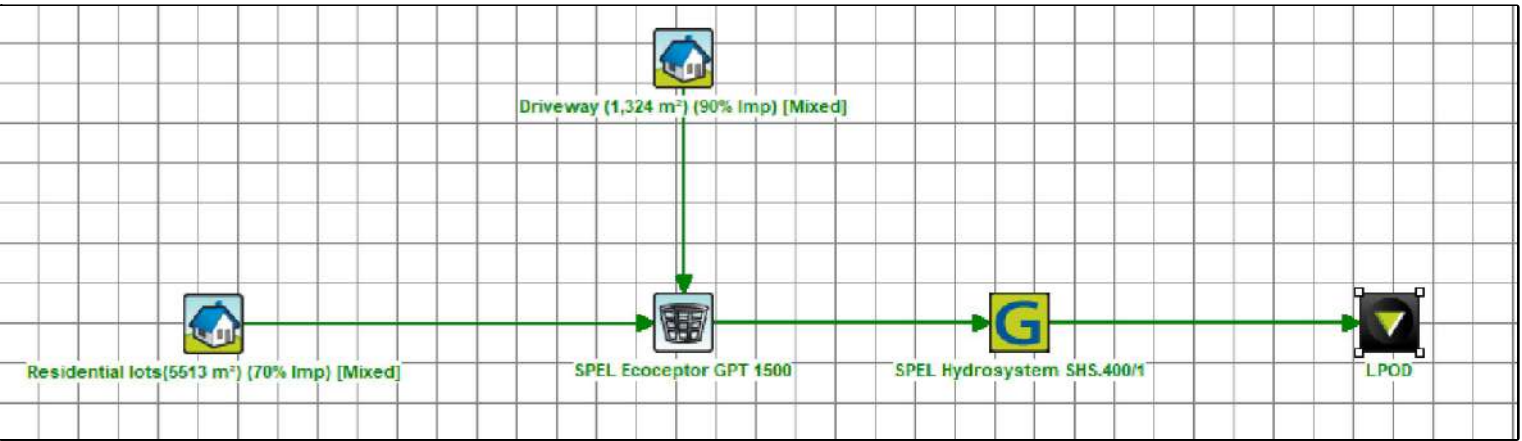
| | | |
|----------------|---|--|
| DRAINAGE PIPES | PROPOSED PRIVATE 20% AEP DRAIN PROPOSED NEW COUNCIL DRAIN PROPOSED STORMWATER PIT | <div></div> <div></div> <div></div> |
| OVERLAND FLOW | EXISTING DRAINAGE INDICATED BY FLOW ARROWS ON PLAN | <div></div> <div></div> |
| LEVELS | EXISTING CONTOURS EXISTING SPOT LEVELS DESIGN SPOT LEVELS | <div></div> <div>+ E156.60</div> <div>+ F5156.60</div> |

THE CONCEPTUAL STORMWATER DRAINAGE SYSTEM ON THIS SITE HAS BEEN DESIGNED, WITH THE USE OF "MUSIC" (MODEL FOR URBAN STORMWATER IMPROVEMENT CONCEPTUALISATION), SUCH THAT STORMWATER RUNOFF EXITING THE LAND MEETS THE CURRENT BEST PRACTICE PERFORMANCE OBJECTIVES FOR STORMWATER QUALITY, AS CONTAINED IN THE URBAN STORMWATER BEST PRACTICE ENVIRONMENTAL MANAGEMENT GUIDELINES (VICTORIAN STORMWATER COMMITTEE, 1999) AS FOLLOWS:

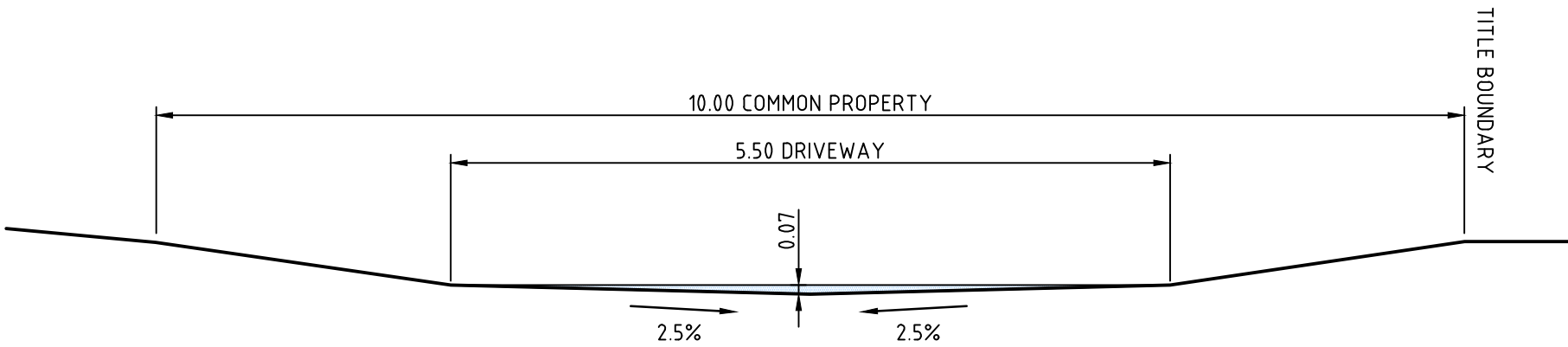
- 80% REDUCTION OF THE TYPICAL ANNUAL LOAD OF SUSPENDED SOLIDS (80.9% ACHIEVED)
- 45% REDUCTION OF THE TYPICAL ANNUAL LOAD OF TOTAL PHOSPHORUS (77.9% ACHIEVED)
- 45% REDUCTION OF THE TYPICAL ANNUAL LOAD OF TOTAL NITROGEN (57.7% ACHIEVED)
- 70% REDUCTION OF THE TYPICAL ANNUAL LOAD OF GROSS POLLUTANTS (96.1% ACHIEVED)

| | Sources | Residual Load | % Reduction |
|--------------------------------|---------|---------------|-------------|
| Flow (ML/yr) | 2.11 | 2.11 | 0 |
| Total Suspended Solids (kg/yr) | 598 | 74.5 | 87.5 |
| Total Phosphorus (kg/yr) | 1.05 | 0.188 | 82.1 |
| Total Nitrogen (kg/yr) | 5 | 1.84 | 63.2 |
| Gross Pollutants (kg/yr) | 83.1 | 1.36 | 98.4 |

MUSIC RESULTS



MUSIC TREATMENT TRAIN



OVERLAND FLOW CALC

| AREA (m ²) | WETTED PERIMETER (m) | MANNINGS N | SLOPE (m/m) | R (m) | a (m ³ /s) | V (m/s) | D ave | VxD |
|------------------------|----------------------|------------|-------------|-------|-----------------------|---------|-------|-------|
| 0.134 | 4.634 | 0.016 | 0.025 | 0.029 | 0.115 | 0.857 | 0.058 | 0.050 |

OVERLAND FLOWS

SITE AREA
6,837m²
LOTS FRONTING LOWTHER STREET OVERFLOW DIRECTLY TO LOWTHER STREET

20% AEP PEAK FLOW
C = 0.74
TC = 10MINS
I_{20%} = 69.3mm/h
Q_{20%} = 97.41/s

1% AEP PEAK FLOW
C = 0.74
TC = 10MINS
I_{1%} = 151mm/h
Q_{1%} = 212.21/s

1% OVERLAND GAP FLOW
Q_{1%} GAP = 1151/s

SECTION A-A

TYPICAL COMMON PROPERTY DRIVEWAY OVERLAND FLOW PATH

PRELIMINARY ISSUE



CONTRACTOR MUST DIAL 1100 TO CONFIRM LOCATION OF EXISTING SERVICES AND COMPLY WITH ANY AUTHORITY REQUIREMENTS REGARDING EXISTING SERVICES PRIOR TO COMMENCEMENT OF ANY WORKS.

| NO | REVISION | DATE | NO | REVISION | DATE |
|----|-------------------|----------|----|----------|------|
| P2 | PRELIMINARY ISSUE | 20/10/22 | | | |
| P1 | PRELIMINARY ISSUE | 16/09/22 | | | |

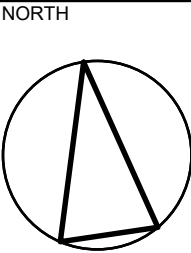
DATUMS USED FOR THIS DESIGN/DRAWING
VERTICAL: AHD - REFER BENCH MARKS ON PLAN
HORIZONTAL:

Lanigan Civil

Patama Pty Ltd (ABN: 79 108 035 463)
Trading as Lanigan Civil
Consulting Civil Engineers
Unit 4, 7-9 Hall Street, Braeside VIC 3195
Tel: 03 9558 4380 Fax: 03 9587 9707
Email: admin@lanicivil.com.au

30 LOWTHER STREET
MALDON

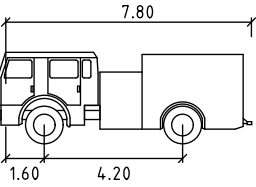
STORMWATER
MANAGEMENT PLAN



| | | |
|-----------------------|---------------------|---------------|
| DESIGNED PC | DRAWN PC | CHECKED -- |
| DATE 20-10-22 | SCALE/S AS NOTED | |
| DRG NO LC2646-SMP1 | ISSUE P2 | |

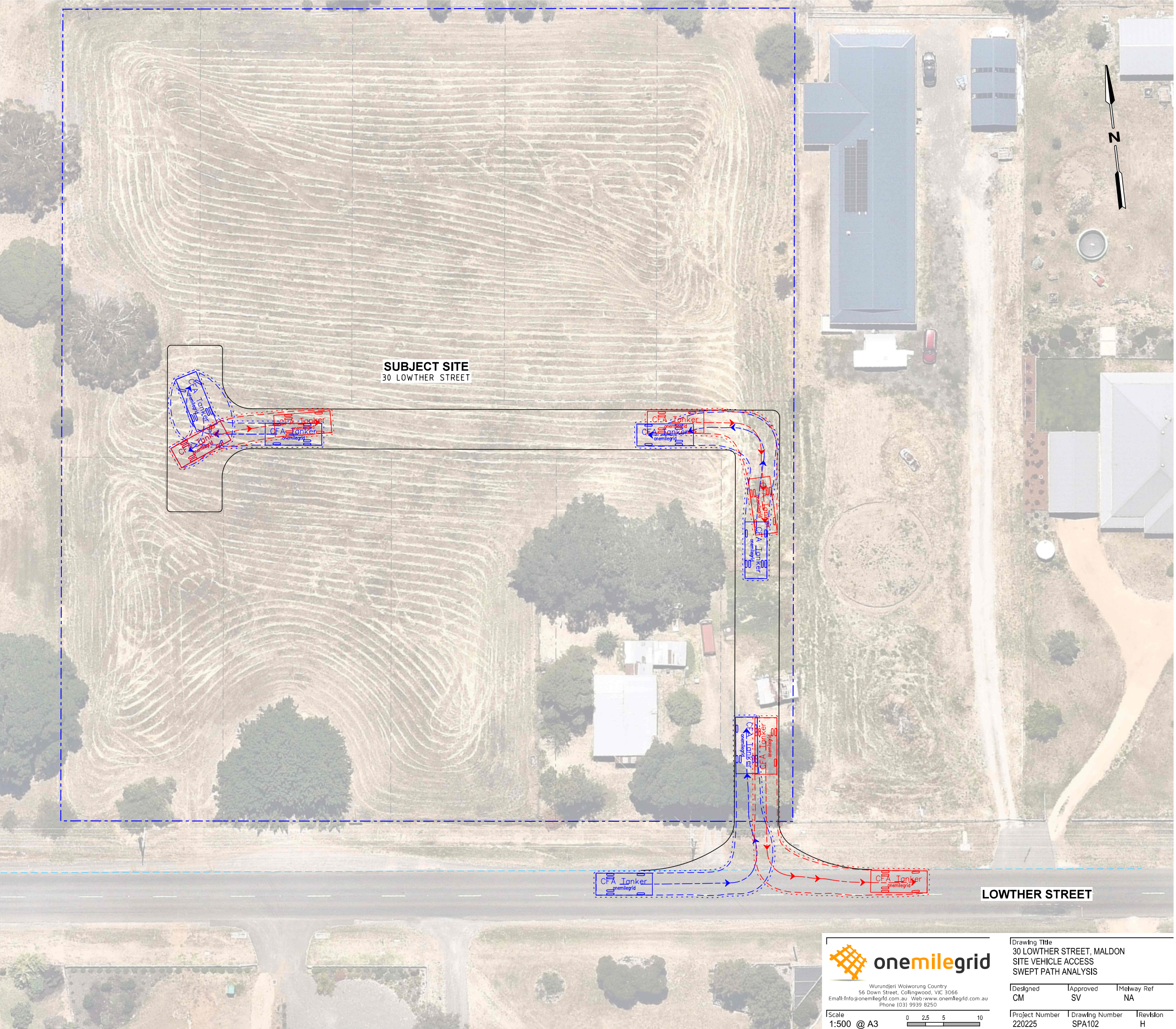
SWEPT PATH LEGEND

----- DESIGN VEHICLE SWEEP PATHS SHOWN DASHED
..... 300mm CLEARANCE ENVELOPE SHOWN DOTTED




CFA Tanker

| | |
|-------------------|--------|
| | metres |
| Width | : 3.02 |
| Track | : 2.94 |
| Lock to Lock Time | : 6.0 |
| Steering Angle | : 46.1 |



CAD File: N:\Projects\2022\220225\Drawings\220225SPA101.dgn

Date Plotted: 04-12-2023 10:27:48 AM



Wurundjeri Woiwurrung Country
56 Down Street, Collingwood, VIC 3066
Email: info@onemilegrid.com.au Web: www.onemilegrid.com.au
Phone (03) 9939 8250

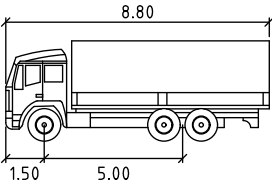
Scale
1:500 @ A3

0 2.5 5 10

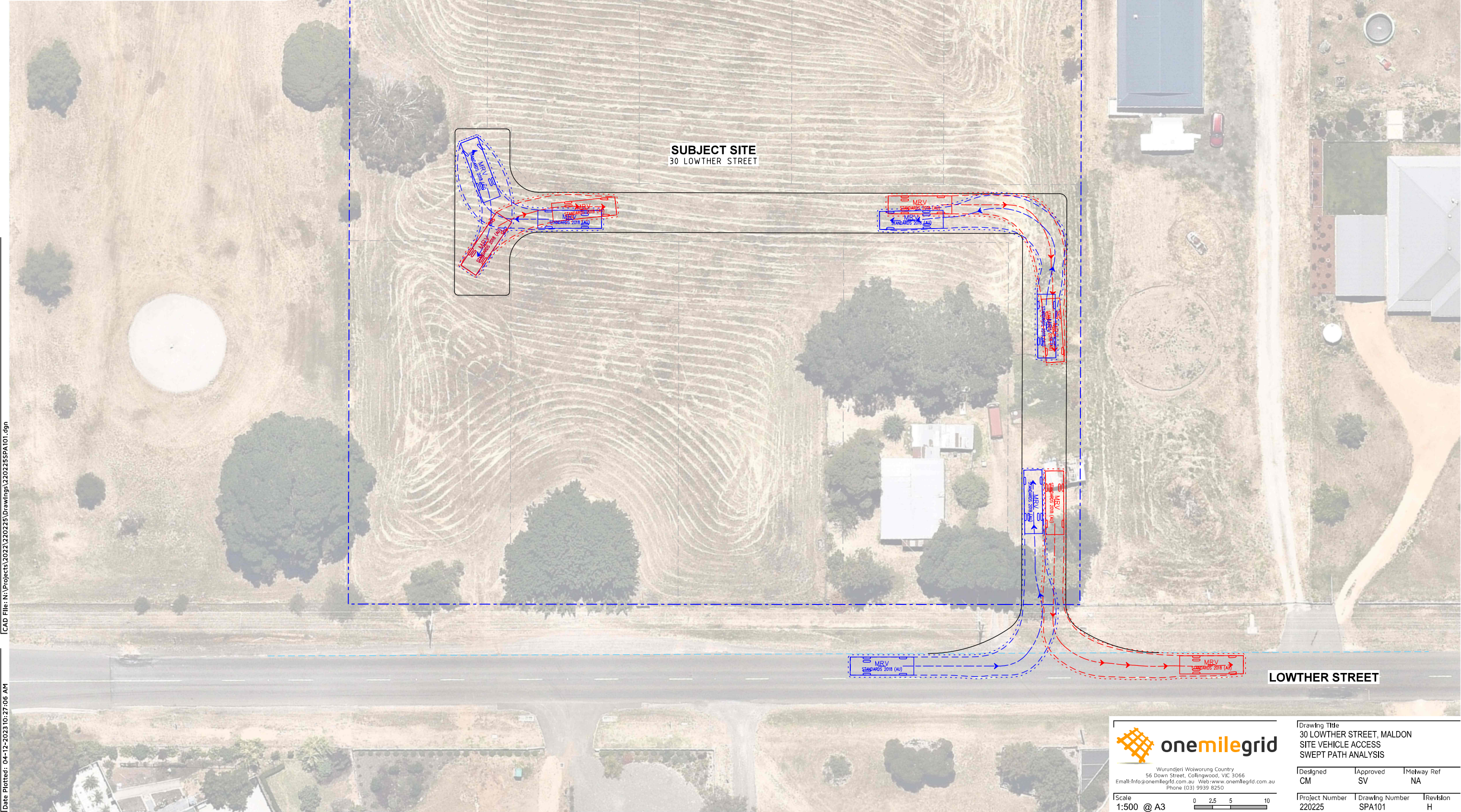
| | | |
|--|--------------------------|------------------|
| Drawing Title 30 LOWTHER STREET, MALDON SITE VEHICLE ACCESS SWEEP PATH ANALYSIS | | |
| Designed CM | Approved SV | Metway Ref NA |
| Project Number 220225 | Drawing Number SPA102 | Revision H |

SWEPT PATH LEGEND

----- DESIGN VEHICLE SWEEP PATHS SHOWN DASHED
..... 300mm CLEARANCE ENVELOPE SHOWN DOTTED



| | |
|-------------------|--------|
| MRV | metres |
| Width | : 2.50 |
| Track | : 2.50 |
| Lock to Lock Time | : 6.0 |
| Steering Angle | : 34.0 |



CAD File: N:\Projects\2022\220225\Drawings\220225SPA101.dgn

Date Plotted: 04-12-2023 10:27:06 AM

Copyright
This document may only be used for its commissioned purpose. No part of this document may be reproduced, modified or transmitted without the written authority of onemilegrid. Unauthorised use of this document in any form is prohibited.

onemilegrid operates from Wurundjeri Woiwurrung Country of the Kulin nation.
We acknowledge and extend our appreciation to the Wurundjeri People, the Traditional Owners of the land.
We pay our respects to leaders and Elders past, present and emerging for they hold the memories,
the traditions, the culture, and the hopes of all Wurundjeri Peoples.



Wurundjeri Woiwurrung Country
56 Down Street, Collingwood, VIC 3066
Email: info@onemilegrid.com.au Web: www.onemilegrid.com.au
Phone (03) 9939 8250

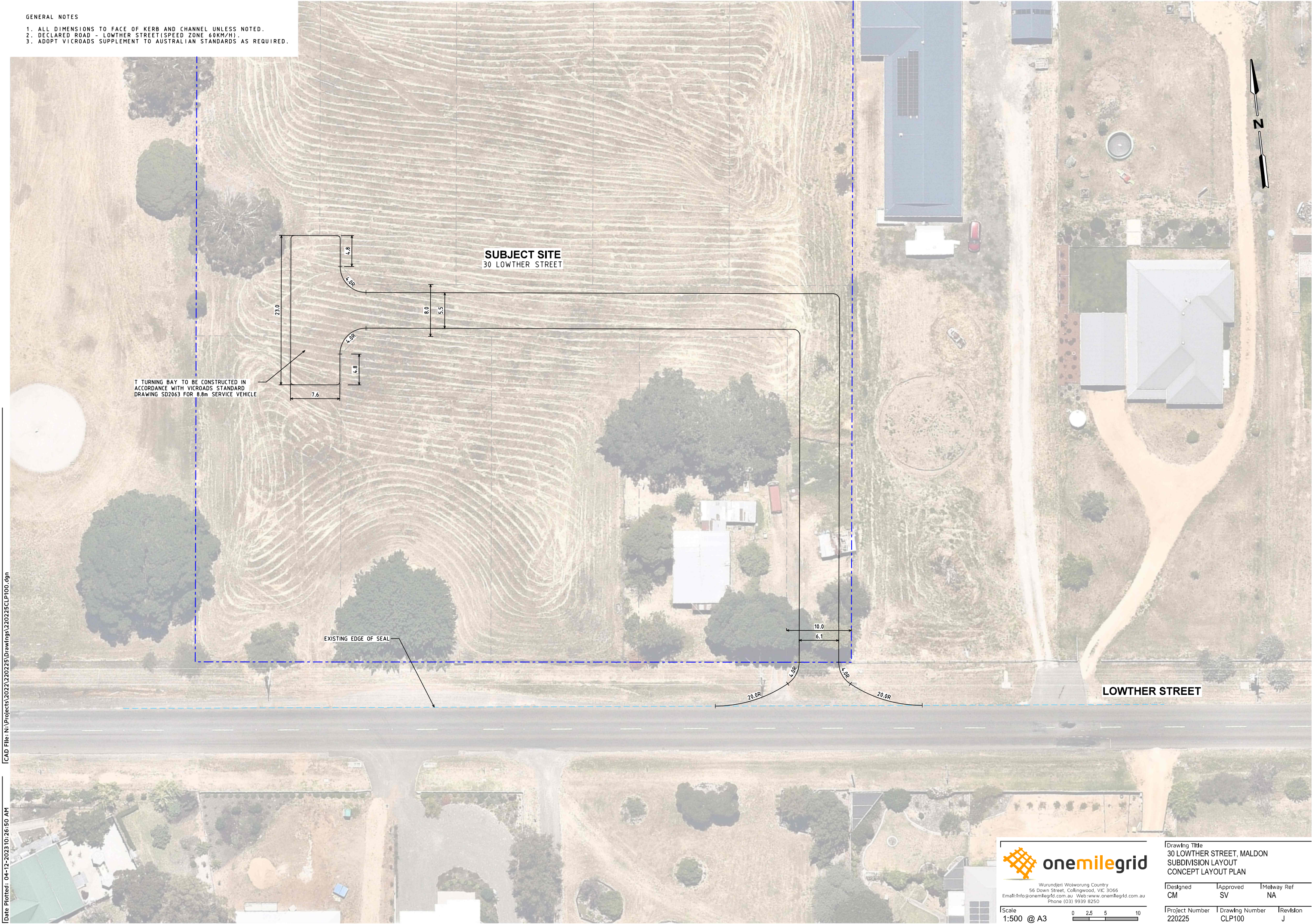
Scale 1:500 @ A3
0 2.5 5 10

Drawing Title
30 LOWTHER STREET, MALDON
SITE VEHICLE ACCESS
SWEPT PATH ANALYSIS

| | | |
|----------------|----------------|------------------|
| Designed CM | Approved SV | Metway Ref NA |
|----------------|----------------|------------------|

| | | |
|--------------------------|--------------------------|---------------|
| Project Number 220225 | Drawing Number SPA101 | Revision H |
|--------------------------|--------------------------|---------------|

GENERAL NOTES
1. ALL DIMENSIONS TO FACE OF KERB AND CHANNEL UNLESS NOTED.
2. DECLARED ROAD - LOWTHER STREET (SPEED ZONE 60KM/H).
3. ADOPT VICROADS SUPPLEMENT TO AUSTRALIAN STANDARDS AS REQUIRED.



CAD File: N:\Projects\2022\220225\Drawings\220225CLP100.dgn

Date Plotted: 04-12-2023 10:26:50 AM

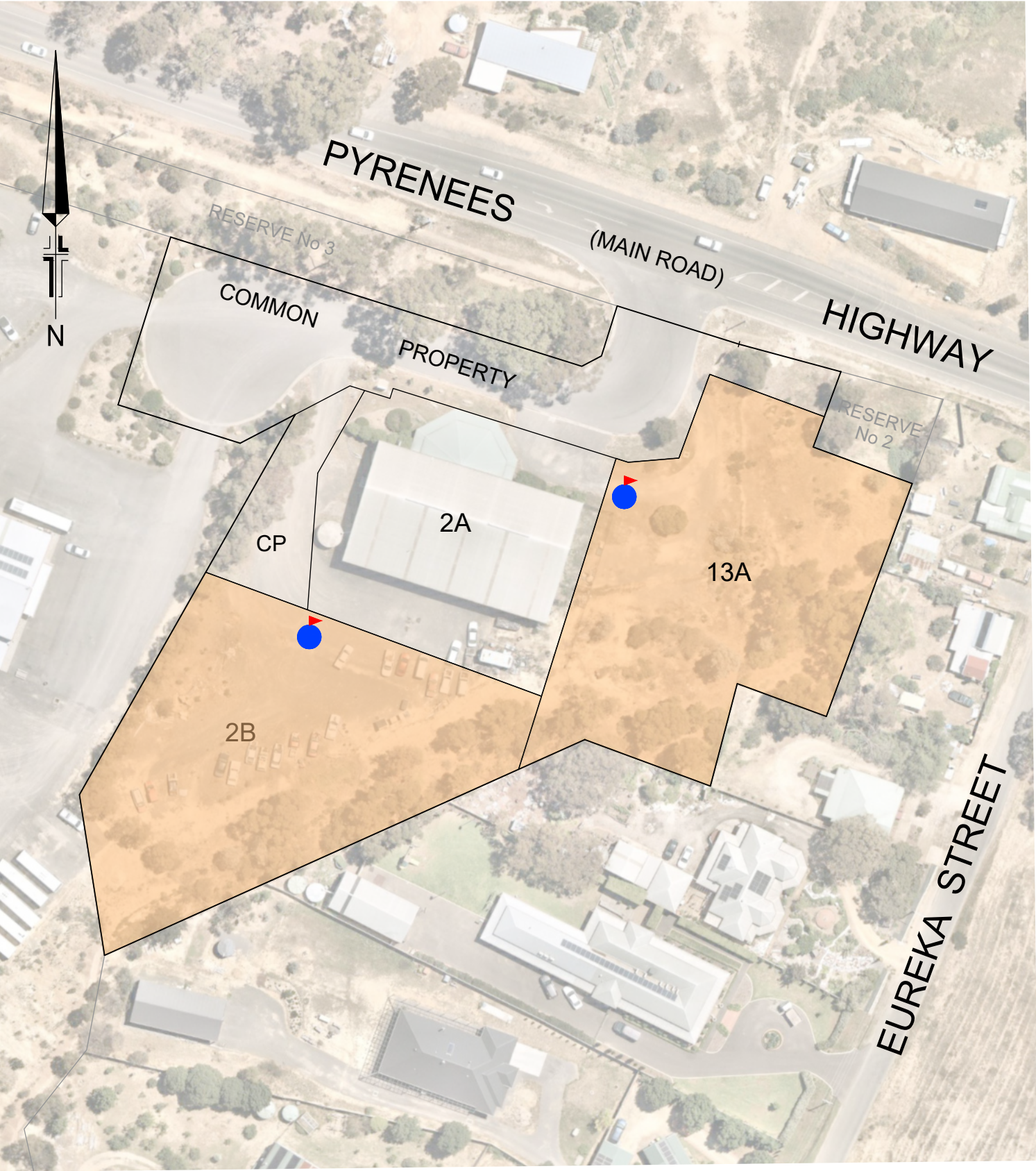
| Clause/Standard | Objectives | Satisfy Objectives/Standards/Requirements |
|---|---|--|
| 56.01-1 Subdivision site and context description | N/A | Complies. The subdivision is in keeping with the strategic framework for Maldon as it is located within an established residential area being earmarked for residential development. A detailed neighbourhood and site description is provided in the above sections. |
| 56.01-2 Subdivision design response | N/A | Complies. The proposed subdivision is consistent with council's structure plan for the area, works with the contour of the site to minimise earthworks and provides a quality outcome for new housing opportunities in a growth area of Maldon. |
| 56.02-1 Policy Implementation | <ul style="list-style-type: none"> To ensure that the layout and design of a subdivision is consistent with and implements any objective, policy, strategy, or plan for the area set out in this scheme. | Complies. The proposed subdivision is consistent with the objective, policy, strategy, or plan for the area set out in this scheme. |
| 56.03-5 Neighbourhood character objective Standard C6 | <ul style="list-style-type: none"> To design subdivisions that respond to neighbourhood character. | Complies. The proposed subdivision is like the subdivision of the adjoining lots to the west. |
| 56.04-1 Lot diversity and distribution objectives Standard C7 | <ul style="list-style-type: none"> To achieve housing densities that support compact and walkable neighbourhoods and the efficient provision of public transport services. To provide higher housing densities within walking distance of activity centres. To achieve increased housing densities in designated growth areas. To provide a range of lot sizes to suit a variety of dwelling and household types. | Complies. This is a development of 9 consistent lots and is consistent in size and density with councils' existing structure plan covering the subject site. The achieved density is also consistent with the zone and in keeping with the varied lot sizes in the local area. The Lot sizes are varied from those surrounding the land, in allowing development that is half the size of the adjoining allotments to the east but larger or equal to the lots to the south. |
| 56.04-2 Lot area and building envelopes objective Standard C8 | <ul style="list-style-type: none"> To provide lots with areas and dimensions that enable the appropriate siting and construction of a dwelling, solar access, private open space, vehicle access and parking, water management, easements and the retention of significant vegetation and site features. | Complies. The proposed lots are all larger than 100sqm in area. All lots are well more than capable of containing a rectangle of 10m x 15m. The proposed lot dimensions are considered adequate to ensure solar |

| | | |
|---|---|---|
| | | <p>access for dwellings on each site and the ability to meet energy rating requirements and provide adequate open space.</p> <p>A condition will be placed on the permit to ensure the dwellings on Lowther Street front the street.</p> |
| 56.04-3 Solar orientation of lots objective Standard C9 | <ul style="list-style-type: none"> To provide good solar orientation of lots and solar access for future dwellings. | <p>Complies.</p> <p>The proposed orientation of all lots is west to east. The vacant lots will be of sufficient area and width to provide for north/east facing living areas and secluded open space with a north/east aspect relative to potential building areas.</p> <p>The configuration of the subdivision allows all lots to have adequate solar access.</p> |
| 56.04-4 Street orientation objective Standard C10 | <ul style="list-style-type: none"> To provide a lot layout that contributes to community social interaction, personal safety, and property security. | <p>Complies.</p> <p>The proposed subdivision fronts Lowther Street. Due to restrictions of the subdivision, conditions will be required to ensure the development is consistent with the streetscape character.</p> |
| 56.04-5 Common area objectives Standard C11 | <ul style="list-style-type: none"> To identify common areas and the purpose for which the area is commonly held. To ensure the provision of common area is appropriate and that necessary management arrangements are in place. To maintain direct public access throughout the neighbourhood street network. | <p>Complies.</p> <p>Access to each lot will via the individual crossover to common driveway.</p> |
| 56.05-1 Integrated urban landscape objectives Standard C12 | <ul style="list-style-type: none"> To provide attractive and continuous landscaping in streets and public open spaces that contribute to the character and identity of new neighbourhoods and urban places or to existing or preferred neighbourhood character in existing urban areas. To incorporate natural and cultural features in the design of streets and public open space where appropriate. To protect and enhance native habitat and discourage the planting and spread of noxious weeds. To provide integrated water management systems and contribute to drinking water conservation. | <p>Not Applicable</p> <p>The proposed application does not create any public streets or public open space.</p> |

| | | |
|--|--|---|
| 56.05-2 Public open space provision objectives Standard C13 | <ul style="list-style-type: none"> • To provide a network of quality, well-distributed, multi-functional and cost-effective public open space that includes local parks, active open space, linear parks and trails, and links to regional open space. • To provide a network of public open space that caters for a broad range of users. • To encourage healthy and active communities. • To provide adequate unencumbered land for public open space and integrate any encumbered land with the open space network. • To ensure land provided for public open space can be managed in an environmentally sustainable way and contributes to the development of sustainable neighbourhoods. | Not Applicable |
| 56.06-2 Walking and cycling network objectives Standard C15 | <ul style="list-style-type: none"> • To contribute to community health and well-being by encouraging walking and cycling as part of the daily lives of residents, employees, and visitors. • To provide safe and direct movement through and between neighbourhoods by pedestrians and cyclists. • To reduce car use, greenhouse gas emissions and air pollution. | Not Applicable. There are no footpaths in this part of Maldon that directly adjoin or could connect to the subdivision. |
| 56.06-4 Neighbourhood street network objective Standard C17 | <ul style="list-style-type: none"> • To provide for direct, safe, and easy movement through and between neighbourhoods for pedestrians, cyclists, public transport, and other motor vehicles using the neighbourhood street network. | Subject to conditions A new internal road (common driveway) is proposed for new dwellings access. The application was referred to Council Engineering and will be built according to standard. |
| 56.06-5 Walking and cycling network detail objectives Standard C18 | <ul style="list-style-type: none"> • To design and construct footpaths, shared path and cycle path networks that are safe, comfortable, well-constructed and accessible for people with disabilities. • To design footpaths to accommodate wheelchairs, prams, scooters, and other footpath bound vehicles. | Not Applicable. There is no footpath established in this locality. No new footpaths/cycle paths proposed/no change to existing. |
| 56.06-7 Neighbourhood street network detail objective Standard C20 | <ul style="list-style-type: none"> • To design and construct street carriageways and verges so that the street geometry and traffic speeds provide an accessible and safe | Complies. This subdivision will utilize the existing road network. |

| | | |
|---|--|---|
| | neighbourhood street system for all users. | |
| 56.06-8 Lot access objective Standard C21 | <ul style="list-style-type: none"> To provide for safe vehicle access between roads and lots. | Complies Access to all lots will be via a proposed internal road. Direct vehicle access will be via a separate driveway for each lot from the proposed new road. |
| 56.07-1 Drinking water supply objectives Standard C22 | <ul style="list-style-type: none"> To reduce the use of drinking water. To provide an adequate, cost-effective supply of drinking water. | Subject to conditions. This development will be connected to the reticulated water supply. Coliban Water has specified reticulated water supply to new lot as a condition of an issued permit. |
| 56.07-2 Reused and recycled water objective Standard C23 | <ul style="list-style-type: none"> To provide for the substitution of drinking water for non-drinking purposes with reused and recycled water. | Not Applicable No recycled or reused water system is proposed or required. Water tanks for each dwelling may be required under relevant building regulations relating to sustainability. |
| 56.07-3 Wastewater management objective Standard C24 | <ul style="list-style-type: none"> To provide a wastewater system that is adequate for the maintenance of public health and the management of effluent in an environmentally friendly manner. | Subject to conditions Reticulated sewer connection is available in this area. The future dwelling will be connected to sewer. Coliban Water and Goulburn Murray Water have provided conditions for this subdivision. |
| 56.07-4 Stormwater management objectives Standard C25 | <ul style="list-style-type: none"> To minimise damage to properties and inconvenience to residents from stormwater. To ensure that the street operates adequately during major storm events and provides for public safety. To minimise increases in stormwater and protect the environmental values and physical characteristics of receiving waters from degradation by stormwater. To encourage stormwater management that maximises the retention and reuse of stormwater. To encourage stormwater management that contributes to cooling, local habitat improvements and provision of attractive and enjoyable spaces. | Subject to conditions Storm water runoff from the site will be treated through a mixture of onsite retention and outfall to the existing drainage infrastructure. Standard conditions relating to drainage engineering requirements including onsite stormwater detention will be placed. |
| 56.08-1 | <ul style="list-style-type: none"> To protect drainage infrastructure and receiving | Subject to conditions. |

| | | |
|---|--|---|
| Site management objectives Standard C26 | <p>waters from sedimentation and contamination.</p> <ul style="list-style-type: none"> To protect the site and surrounding area from environmental degradation or nuisance prior to and during construction of subdivision works. To encourage the re-use of materials from the site and recycled materials in the construction of subdivisions where practicable. | <p>A standard permit condition specifies compliance with Council and EPA standards for construction management and sediment control, respectively.</p> |
| 56.09-1 Shared trenching objectives Standard C27 | <ul style="list-style-type: none"> To maximise the opportunities for shared trenching. To minimise constraints on landscaping within street reserves. | <p>Complies.</p> <p>Services will be designed and constructed to link in with existing and proposed facilities, with shared trenching utilised where appropriate. Any services for the existing house will be relocated to be contained entirely within proposed Lots or appropriate easements utilised if required.</p> |
| 56.09-2 Electricity, telecommunications, and gas objectives Standard C28 | <ul style="list-style-type: none"> To provide public utilities to each lot in a timely, efficient, and cost-effective manner. To reduce greenhouse gas emissions by supporting generation and use of electricity from renewable sources. | <p>Complies.</p> <p>These services are all available on the site.</p> <p>All essential and expectant infrastructure such as power, water, sewerage and telecommunications will be provided to each lot to the satisfaction of the relevant authority and service providers.</p> |
| 56.09-3 Fire hydrants objective Standard C29 | <ul style="list-style-type: none"> To provide fire hydrants and fire plugs in positions that enable fire fighters to access water safely, effectively, and efficiently. | <p>Not Applicable</p> <p>No fire hydrant proposed or required for this subdivision as no public roads or open space areas proposed.</p> |
| 56.09-4 Public lighting objective Standard C30 | <ul style="list-style-type: none"> To provide public lighting to ensure the safety of pedestrians, cyclists, and vehicles. To provide pedestrians with a sense of personal safety at night. To contribute to reducing greenhouse gas emissions and to saving energy. | <p>Not Applicable</p> <p>No public lighting proposed or required for this subdivision as no public roads or open space areas proposed.</p> |



- GENERAL
1. All dimensions shown are in metres.
 2. The bushfire protection measures forming part of this permit or shown on the endorsed plans, including those relating to construction standards, defendable space, water supply and access, must be maintained to the satisfaction of the responsible authority on a continuing basis. This condition continues to have force and effect after the development authorised by this permit has been completed.

- DEFENDABLE SPACE
3. The defendable space around future buildings on Lots 2B and 13A, will be for a distance of 50 metres or to the property boundary, whichever is the lesser.
 4. The defendable space for the new buildings must be managed in accordance with the following requirements within the defined zone:
 - Grass must be short cropped and maintained during the declared fire danger period.
 - All leaves and vegetation debris must be removed at regular intervals during the declared fire danger period.
 - Within 10 metres of a building, flammable objects must not be located close to the vulnerable parts of the building.
 - Plants greater than 10 centimetres in height must not be placed within 3m of a window or other glass feature of the building.
 - Shrubs must not be located under the canopy of trees.
 - Individual and clumps of shrubs must not exceed 5sq metres in area and must be separated by at least 5 metres.
 - Trees must not overhang or touch any elements of the building.
 - The canopy of trees must be separated by at least 5 metres.
 - There must be a clearance of at least 2 metres between the lowest tree branches and ground level.

- BUILDING CONSTRUCTION
5. The new buildings on the allotments must be designed and constructed to the minimum Bushfire Attack Level of **BAL12.5**

- WATER SUPPLY
6. The new buildings on Lots 2B and 13A must have 10,000 litres of effective water supply that is maintained and used solely for fire fighting purposes which will meet the following requirements:
 - Stored in an above ground water tank constructed of concrete or metal.
 - All fixed above-ground water pipes and fittings required for firefighting purposes made of corrosive resistant metal.
 - Include a separate outlet for occupant use (the water supply may be in the same tank as other water supplies provided that a separate outlet is reserved for fire fighting water supplies).
 - Be readily identifiable from the building or appropriate identification signs to the satisfaction of the relevant fire authority
 - Be located within 60 metres of the outer edge of the approved building.
 - The outlet(s) of the water tank must be within 4 metres of the accessway and unobstructed.
 - Incorporate a separate ball or gate valve (British Standard Pipe - BSP65mm) and coupling (64mm CFA 3 thread per inch male fitting).
 - Any pipework and fittings must be a minimum of 65mm (excluding the CFA coupling).

- ACCESS
7. Fire authority access to the water supply is required, fire authority vehicles should be able to get within 4 metres of the water supply outlet.
 8. Access for fire fighting purposes must meet the following requirements:
 - All weather construction.
 - A load limit of at least 15 tonnes.
 - Provide a minimum trafficable width of 3.5 metres.
 - Be clear of encroachments for at least 0.5 metres on each side and at least 4 metres vertically.
 - Curves must have a minimum inner radius of 10 metres.
 - The average grade must be no more than 1 in 7 (8.1°) with a minimum grade no more than 1 in 5 (11.3°) for no more than 50 metres.
 - Dips must have no more than a 1 in 8 (7.1°) entry and exit angle.

| BAL | Defendable Space - Table 2, Clause 53.02-5 | | | | |
|----------|--|------------|-----------|----------|----------|
| | North West | North East | East | South | West |
| BAL 12.5 | 50 metres | 22 metres | 19 metres | 0 metres | 0 metres |

BUILDING ENVELOPE
BAL 12.5

INDICATIVE LOCATION OF WATER TANK

Aerial Imagery supplied by Nearmap
Flown Date: 28 / 12 / 2021

| | | | | | | | | | | |
|---|--------------------------|--|-------------|-------------------------------|-------|---------------|-----------|----------|--|--|
| <div>Bushfire Management Plan 7 & 9 Main Road Chewton</div> | | | Date | 28/06/2023 | Sheet | 1 | of | 1 | | |
| | | | Drawing No. | 309657P03-BMP | | | Version 2 | | | |
| | | | CAD Ref. | G:\30\309657\PLANNING\ACAD\SS | | | | | | |
| | | | Drawn By | EPS | | Checked By CC | | | | |
| | | | | | | | | | | |
| Co-ordinate Datum MGA55 | Scale A3 1 : 1000 | <div><div>1000000</div><div>0100000020000003000000</div><div>Lengths are in metres</div></div> | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | A | PRELIMINARY ISSUE | | | CC | 09/03/22 | | |
| | | | REV | AMENDMENT | | | APPROVED | DATE | | |

spiire

16 Bridge Street
PO Box 1064
Bendigo Vic 3550
T 61 3 5448 2500
spiire.com.au

Enfield Acoustics Pty Ltd
ABN 15 628 634 391
PO Box 920
North Melbourne, VIC 3051
(03) 9111 0090



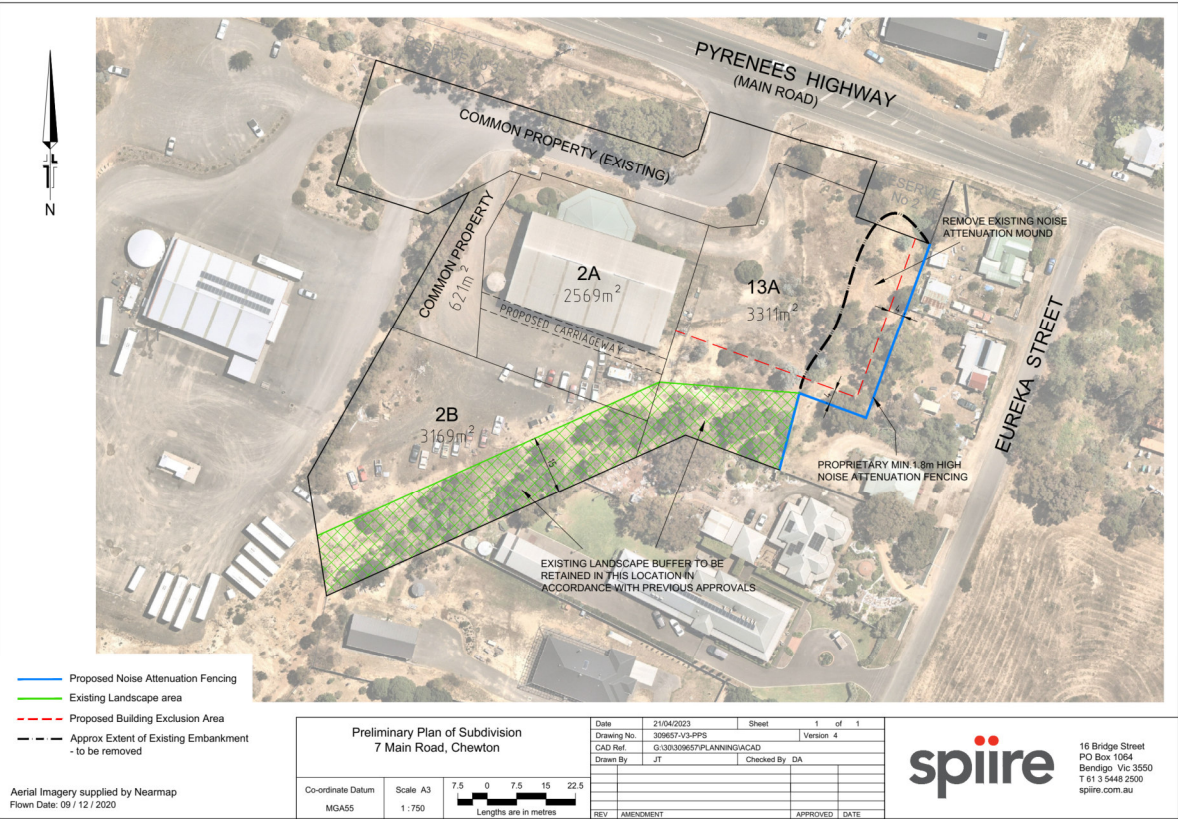
May 7, 2023

CAE Performance (Applicant)
c/- Spiire
Att: Stephen Pole

Re: 7 Main Road, Chewton - Application to Remove Earth Bunding and Replace with Acoustic Fence

Enfield Acoustics has been engaged to review the application to remove earth bunding along the east boundary of 7 Main Road, Chewton. The Applicant proposes to re-instate the acoustic properties of the earth bund by installing an acoustic fence along the boundary. This assessment is limited to the effectiveness of bunding verses acoustic fencing.

The proposal is shown the plans below provided to our office:



7 Main Road, Chewton

V1445-01-P Tech Memo -
Acoustic Fence.docm

Application to Remove Earth Bunding and Replace with Acoustic Fence

Our instructions are that the bund which is proposed to be removed is approximately 2m above natural ground level. The existing permit required a 1.5m high bund along the east boundary:

- a 1.5 metre high noise attenuation embankment with a minimum width of 10 metres or appropriate acoustic fencing on the eastern boundary of the subject land along the full length of proposed lot 4 and Crown Allotments 7 and 7A extended onto the proposed reserve north-east of the site which must be densely planted with large shrubs and small trees;

On this basis we have considered the following:

1. Regarding the acoustic performance of bunding versus acoustic fences, we confirm that there is no material difference in the attenuation performance. The effect of an acoustic barrier is primarily a result of the finished height of the barrier. Academic studies have been undertaken on this effect over the years which have shown:
 - a. For an acoustic fence of equal height to an earth bund, an acoustic fence usually performs marginally better (1-2dB) than bunding.
 - b. In some situations where an earth bund has very soft ground, it can perform marginally better (1-2dB).
2. The bund was only required to be 1.5m high so it is arguable that only a 1.5m high acoustic fence is all that is required.

To that end, all other things being equal on-site, we are satisfied that the proposed 1.8m high acoustic fence would achieve the same acoustic outcome as the 1.5m bund that was required on the permit. To achieve the same outcome as the existing 2m bund on-site however, it would be prudent to raise the proposed acoustic fence to 2m.

For the fence to be effective, it would need to have a minimum cladding or panel mass of 15kg/m².

We are satisfied that the bund can be replaced with an acoustic fence, where the finished height of the fence is approximately the same as the bund. 1.8m high would be acceptable on the basis of the permit (assuming the bund is not required for non-acoustic reasons). Otherwise the fence can be extended to 2m high to ensure the same performance as existing bunding.

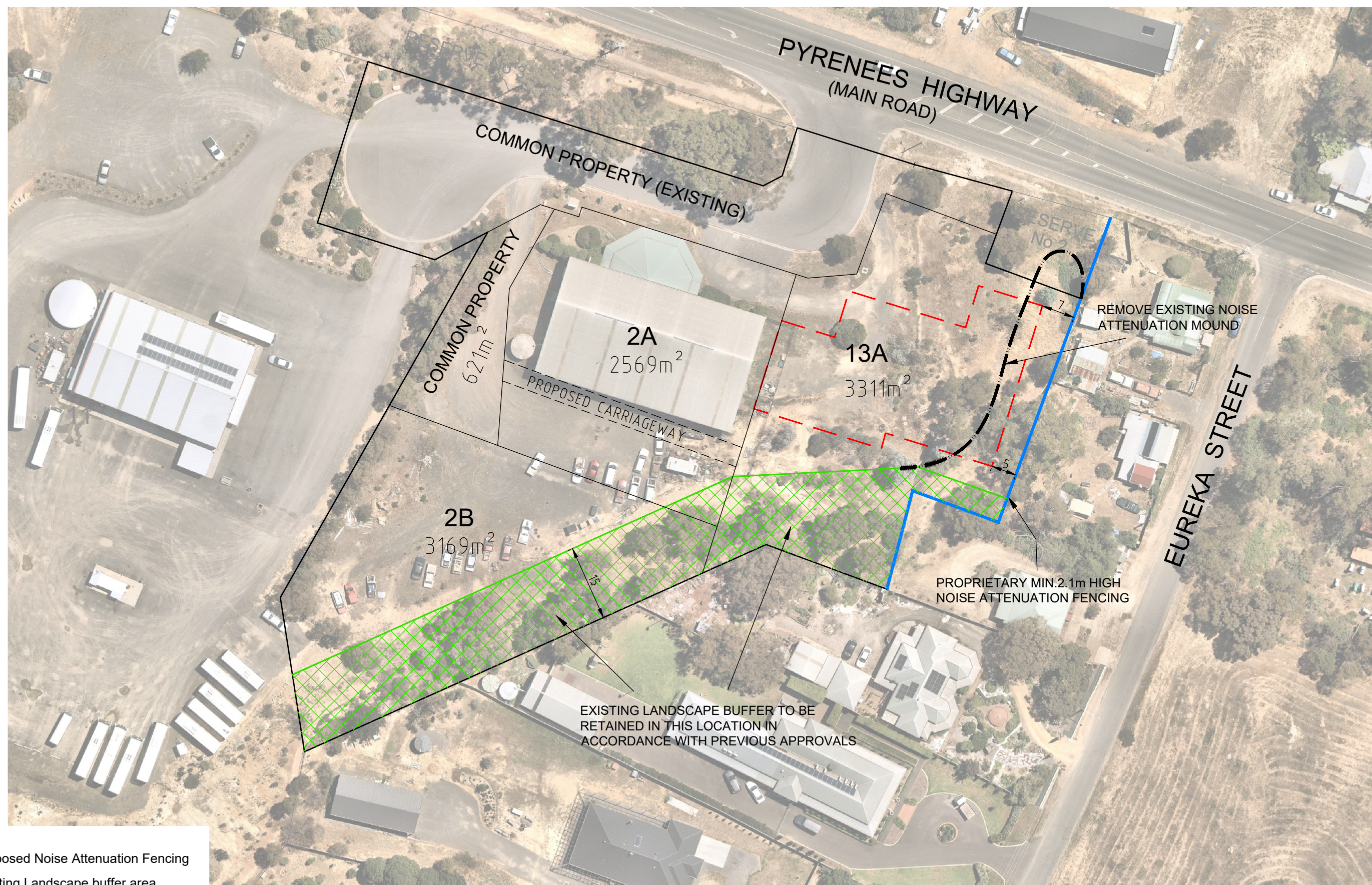
Regards,







Darren Tardio



Director
Enfield Acoustics Pty Ltd
darren@enfieldacoustics.com.au

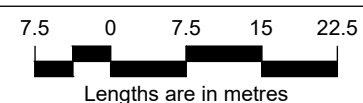


-  Proposed Noise Attenuation Fencing
-  Existing Landscape buffer area
-  Indicative Building Envelope
-  Existing Embankment - to be removed

Site Plan
7 & 9 Main Road, Chewton

Co-ordinate Datum
MGA55

Scale A3
1 : 750



| | | | | | |
|-------------|----------------------------|-------|---------------|-----------|------|
| Date | 21/04/2023 | Sheet | 1 | of | 1 |
| Drawing No. | 309657-V3-SITE | | | Version 4 | |
| CAD Ref. | G:\30\309657\PLANNING\ACAD | | | | |
| Drawn By | JT | | Checked By DA | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| REV | AMENDMENT | | | APPROVED | DATE |

spiire

16 Bridge Street
PO Box 1064
Bendigo Vic 3550
T 61 3 5448 2500
spiire.com.au

Aerial Imagery supplied by Nearmap
Flown Date: 09 / 12 / 2020

The quiet advantage

Our wall panels are constructed from a very strong composite combination of Fibre Cement sheeting surrounding an Expanded Polystyrene core, creating excellent sound deadening properties.

Wallmark has had a complete wall section tested correctly and certified to AS 1191-2002. Testing data sheets and RMIT Transmission Loss Sound Report available on request. The panels can be easily cut or shaped on site using a circular or hand saw.

Technical Details

- **Mass:** 15kg/m²
- **Thickness:** 75mm
- **Height:** 900 or 1200mm
- **Length:** up to 3000mm
- **Acoustic Rating:** Rw 28
- **Wind Region Rating:**
 - 2.4m Panel - C2
 - 2.7m Panel - C1
 - 3m Panel - N3

1 The Panel Core (EPS)

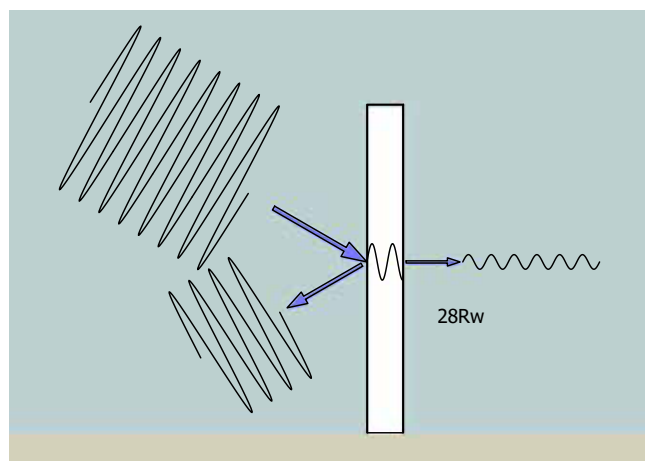
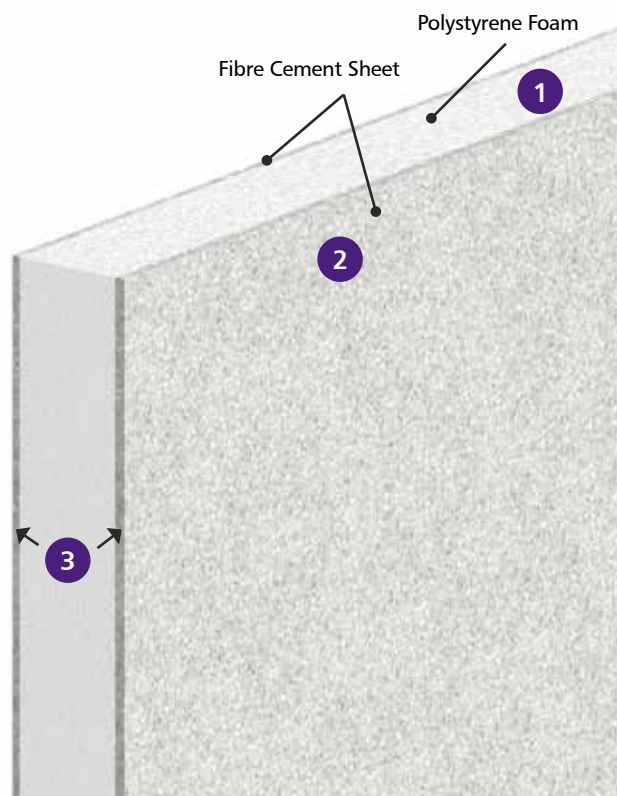
- Superb compressive strength to weight ratio
- Absorbs minimal water - no mould or rotting
- Environmentally friendly, safe and fully recyclable

2 The Panel Outer (FC)

- Fire resistant and non-combustible
- Very strong, impact resistant surface
- Maintenance free - will not breakdown
- High durability exterior grade composition
- Smooth finish - easy to apply paint or render

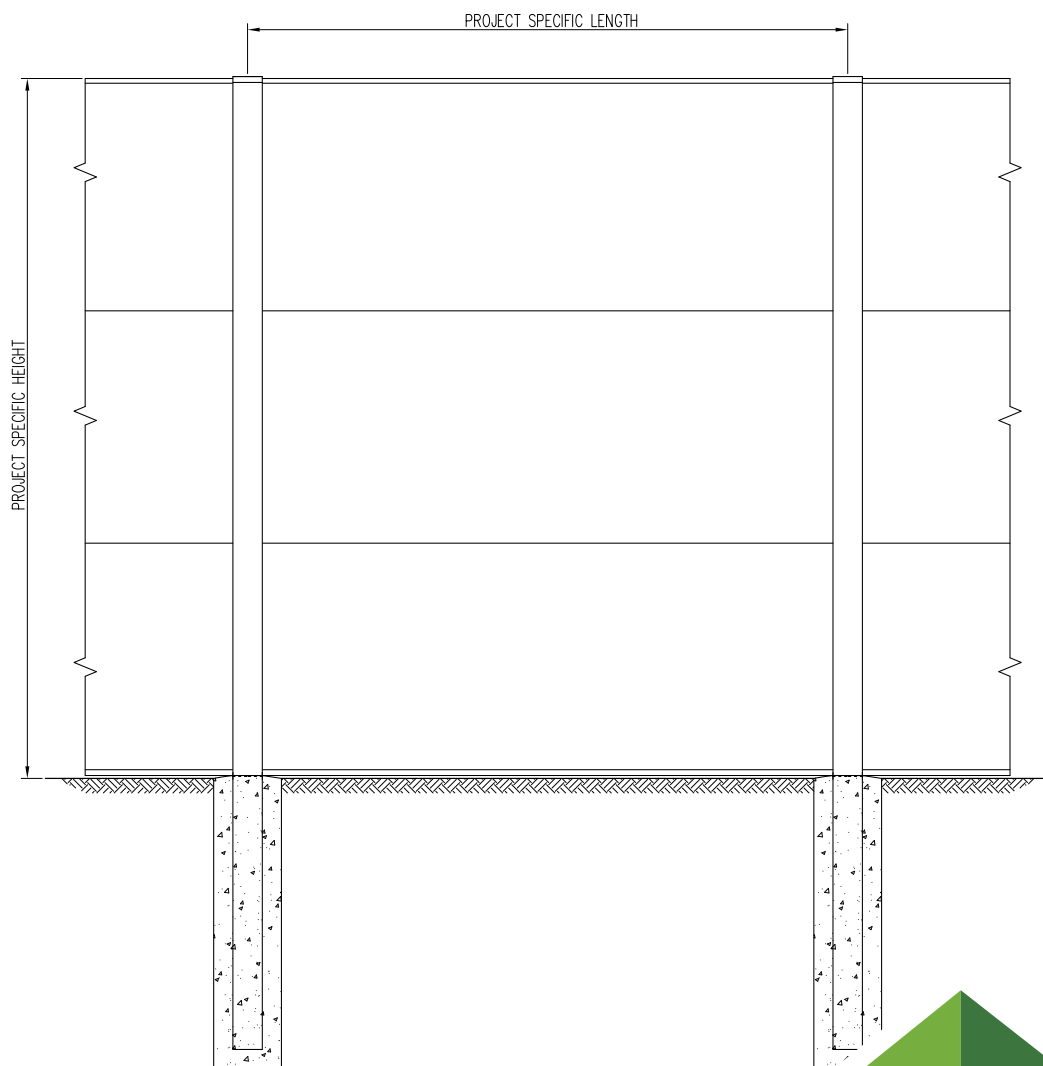
3 The Panel Bond (PU)

- Full surface contact adhesion
- High grade Polyurethane glue
- 10 year guarantee against failure
- Formulated for the Australian climate



Pre-engineered to the highest standards

Our range has been engineered to suit a variety of wind regions. This includes wall height, footing sizes and post spacings. Due to the light weight construction of the wall, the footings become narrow piers - easier to dig and using less concrete. No strip footings required. Pre-engineering has been completed on the Dunewall and Evowall posts to retain up to 900mm of soil in various wind regions. Each project can be supplied with a set of detailed drawings to assist in the layout and correct installation with engineering sign-off, if required.



DuneWall > Pre-Engineered Custom Post



1. Universal Post (mm)
100 UC 14.8 | 150 UC 23.4 | 200 UB 25.4 | 310 UB 40.4 | 410 UB 59.7



2. Wall Panel (mm) Single Rebate
WP 924 > 900H x 2400L | WP 1224 > 1200H x 2400L
WP 930 > 900H x 3000L | WP 1230 > 1200H x 3000L



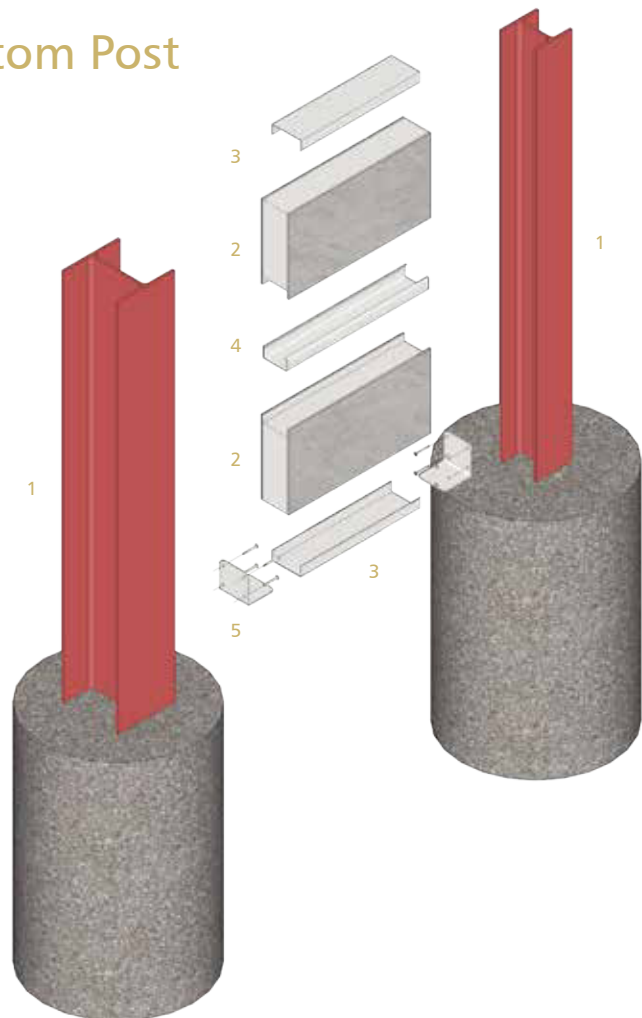
3. Gal Flush Capping (mm)
FCZ > 2390 | 2990



4. Pre Primed Gal Internal Panel Joiner (mm)
PJT > 2350 | 2650 | 2950



5. Pre Primed Gal Wall Support Bracket
WSBZ



Specifications

- Wallmark "DuneWall" Structural Steel System
- Post Spacing 2430 - 3030mm
- Engineering as per table on back page
- To be installed as per manufactures specification

Maximum Post Height & Wind Regions

| Panel Length (mm) | Wall Height (mm) | | | | | | | | |
|-------------------|------------------|------|------|------|------|------|------|------|------|
| | 1800 | 2100 | 2400 | 2700 | 3000 | 3300 | 3600 | 3900 | 4200 |
| 2400 | C2 | C2 | C2 | C2 | N3 | N3 | N2 | C1 | C1 |
| 3000 | C2 | C2 | C1 | N3 | N3 | N2 | - | N3 | N3 |

Footing Depths for 350mm Diameter Footing for various Wind Regions

| Panel Length (mm) | Wall Height (mm) | | | | | | | | |
|-------------------|------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| | 1800 | 2100 | 2400 | 2700 | 3000 | 3300 | 3600 | 3900 | 4200 |
| 2400 | N2 - 600 | N2 - 700 | N2 - 750 | N2 - 850 | N2 - 950 | N2 - 1050 | N2 - 1150 | N2 - 1200 | N2 - 1300 |
| | N3 - 750 | N3 - 850 | N3 - 950 | N3 - 1050 | N3 - 1150 | N3 - 1300 | - | N3 - 1500 | N3 - 1600 |
| | C1 - 850 | C1 - 950 | C1 - 1100 | C1 - 1250 | - | - | - | C1 - 1800 | C1 - 1900 |
| | C2 - 1000 | C2 - 1150 | C2 - 1300 | - | - | - | - | - | - |
| 3000 | N2 - 650 | N2 - 750 | N2 - 850 | N2 - 950 | N2 - 1050 | N2 - 1150 | - | - | N2 - 1500 |
| | N3 - 800 | N3 - 950 | N3 - 1100 | N3 - 1200 | N3 - 1300 | - | - | - | N3 - 1800 |
| | C1 - 950 | C1 - 1100 | C1 - 1200 | - | - | - | - | - | - |

N2 - 1000 Denotes 350 Diameter x 1000 Deep Footing for Wind Region N2

P1/1.5 Denotes 350ø bore pier, 1500mm deep into firm clay

Recommended footing depths are for terrain categories 2, 2.5 & 3





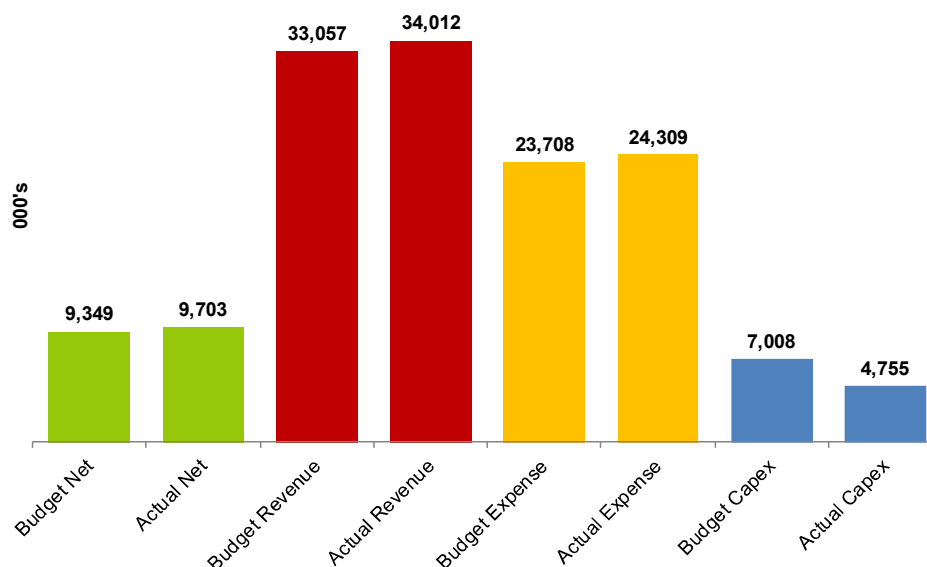


Finance Report

For the period 1 July 2023 – 31 December 2023



Executive Summary



- Overall a favourable year to date performance of \$9.70 million surplus, which is \$353,934 greater than the year to date budget.
- Revenue is favourable at \$954,702 (3%) variance greater than the year to date budget.
- Expenditure is unfavourable at \$600,768 (3%) variance greater than the year to date budget.
- Year to date, capital works program has achieved 68% of budget. This does not include the \$5.69 million of commitments raised for capital projects. This variance is due to a variety of reasons that are outlined further at section d) of this report.
- Adopted carry forwards are included in these statements.
- Adjusted underlying result (net surplus/deficit excluding non-recurrent capital grants) is currently \$7.74 million surplus compared to YTD budget of \$8.04 million surplus.
- As per Section 363 of the *1989 Local Government Act* (Amended), Council has not entered into any environmental upgrade agreements.
- In addition, the second quarterly report of a financial year must include a statement by the Chief Executive Officer as to whether a revised budget is, or may be, required. No material changes to the 2023/24 budget have been identified requiring a revised budget to be adopted.
- Government grants - An analysis of grants received compared to total revenue (excluding Roads to Recovery, Victorian Local Government Grants Commission and Aged Care) provides the following:

| | |
|----------------------|-------|
| 2021/2022 Actual | 18.9% |
| 2022/2023 Actual | 12.3% |
| 2023/2024 YTD Budget | 5.3% |
| 2023/2024 YTD Actual | 8.3% |

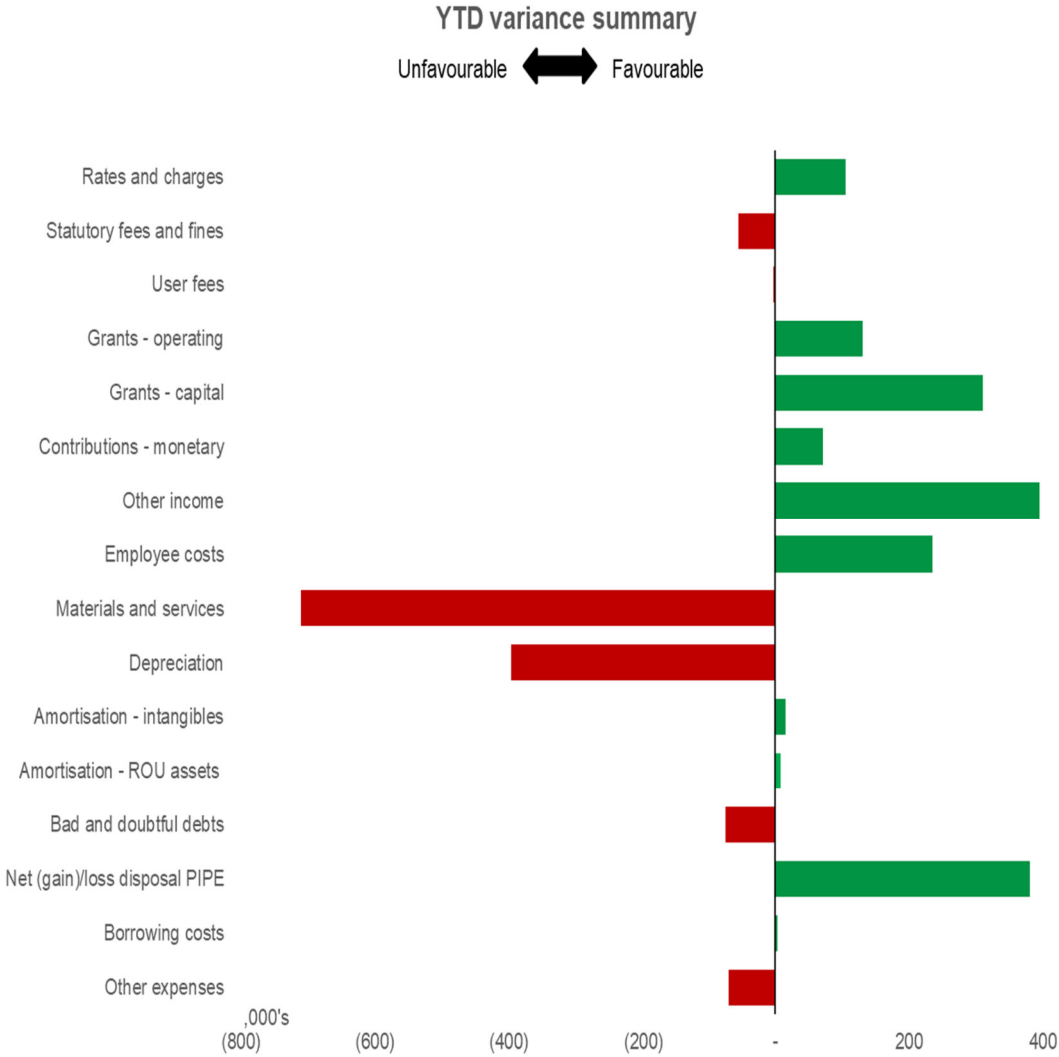
Key Financial Ratios

| Indicator | Measure | Budget 2023/2024 | YTD Actual | VAGO assessment |
|-----------------------------------|---|---------------------|---------------|--------------------|
| <i>Operating position</i> | | | | |
| Adjusted underlying result | Adjusted underlying surplus (deficit) / adjusted underlying revenue | -6% | 24% | Low |
| <i>Liquidity</i> | | | | |
| Working capital | Current assets / current liabilities | 392% | 363% | Low |
| Unrestricted cash | Unrestricted cash / current liabilities | 200% | 94% | None |
| Cash holdings | Cash and cash equivalents / total assets | 6% | 6% | None |
| <i>Obligations</i> | | | | |
| Indebtedness | Non-current liabilities / own source revenue | 16% | 13% | Low |
| Cash Management Policy compliance | Investment portfolio complies with Cash Management Policy | Yes | Yes | None |
| Renewal Gap | Capital renewal + upgrades / depreciation | 127% | 85% | Medium |
| Renewal Gap | Capital renewal (excl upgrades) / depreciation | 112% | 67% | None |

Financial sustainability risk indicators—risk assessment criteria

| Risk | Net result | Adjusted underlying result | Liquidity | Internal financing | Indebtedness | Capital replacement | Renewal gap |
|--------|---|---|---|---|---|--|--|
| High | Less than negative 10% Insufficient revenue is being generated to fund operations and asset renewal. | >Less than 0% Insufficient surplus being generated to fund operations. | Less than 0.75 Immediate sustainability issues with insufficient current assets to cover liabilities. | Less than 75% Limited cash generated from operations to fund new assets and asset renewal. | More than 60% Potentially long-term concern over ability to repay debt levels from own-source revenue. | Less than 1.0 Spending on capital works has not kept pace with consumption of assets. | Less than 0.5 Spending on existing assets has not kept pace with consumption of these assets. |
| Medium | Negative 10%–0% A risk of long-term run down to cash reserves and inability to fund asset renewals. | 0%–5% Surplus being generated to fund operations. | 0.75–1.0 Need for caution with cash flow, as issues could arise with meeting obligations as they fall due. | 75–100% May not be generating sufficient cash from operations to fund new assets. | 40–60% Some concern over the ability to repay debt from own-source revenue. | 1.0–1.5 May indicate spending on asset renewal is insufficient. | 0.5–1.0 May indicate insufficient spending on renewal of existing assets. |
| Low | More than 0% Generating surpluses consistently. | More than 5% Generating strong surpluses to fund operations. | More than 1.0 No immediate issues with repaying short-term liabilities as they fall due. | More than 100% Generating enough cash from operations to fund new assets. | 40% or less No concern over the ability to repay debt from own-source revenue. | More than 1.5 Low risk of insufficient spending on asset renewal. | More than 1.0 Low risk of insufficient spending on asset base. |

Year to date favourable/unfavourable variances in the Income Statement by category.



a) **Income Statement – Council**

Mount Alexander Shire Council



Budget review for the period ended December 2023

Income & Expenses

| Actual 2022/2023 \$,000's | Adopted | | Current 2023/2024 \$,000's | | Budget YTD \$,000's | Actual YTD \$,000's | Variance | | Ref |
|---------------------------------|-----------|-----------|--------------------------------------|--|---------------------------|---------------------------|----------|--------|-----|
| | Budget | Budget | | | | | YTD | YTD | |
| | 2023/2024 | 2023/2024 | | | | | YTD | YTD | |
| | | | | | | | | | |
| | | | | | | | | | |
| Income | | | | | | | | | |
| 26,450 | 27,473 | 27,473 | Rates and charges | | 27,463 | 27,569 | 105 | 0% | |
| 940 | 1,351 | 1,351 | Statutory fees and fines | | 581 | 527 | (54) | -9% | |
| 1,585 | 1,460 | 1,460 | User fees | | 725 | 723 | (2) | 0% | |
| 13,714 | 8,810 | 3,064 | Grants - operating | | 1,707 | 1,837 | 130 | 8% | 1 |
| 3,860 | 6,969 | 10,628 | Grants - capital | | 1,751 | 2,061 | 310 | 18% | 2 |
| 1,117 | 305 | 305 | Contributions - monetary | | 150 | 221 | 71 | 48% | |
| 392 | 1,000 | 1,000 | Contributions - non monetary | | - | - | - | 0% | |
| | | | (Increase)/decrease on provision for | | | | | | |
| 933 | - | - | - landfill liability | | - | - | - | 0% | |
| | | | Share of net profits (or loss) of | | | | | | |
| - | 5 | 5 | 5 associates and joint ventures | | - | - | - | 0% | |
| 1,938 | 1,293 | 1,293 | Other income | | 679 | 1,074 | 395 | 58% | 3 |
| 50,929 | 48,666 | 46,579 | Total Income | | 33,057 | 34,012 | 955 | 3% | |
| Expenses | | | | | | | | | |
| 17,761 | 20,009 | 20,009 | Employee costs | | 10,211 | 9,976 | 235 | 2% | |
| 13,597 | 12,281 | 14,447 | Materials and services | | 7,573 | 8,280 | (707) | -9% | 4 |
| 9,005 | 8,773 | 8,773 | Depreciation | | 4,448 | 4,842 | (394) | -9% | 5 |
| 177 | 197 | 197 | Amortisation - intangible assets | | 103 | 87 | 16 | 15% | |
| 33 | 135 | 135 | Amortisation - right of use assets | | 67 | 59 | 9 | 13% | |
| 61 | 20 | 20 | Bad and doubtful debts | | 5 | 79 | (74) | -1646% | |
| | | | Net (gain) or loss on disposal of | | | | | | |
| | | | property, infrastructure, plant and | | | | | | |
| 1,400 | 850 | 701 | equipment | | 332 | (49) | 380 | 115% | 6 |
| 71 | 65 | 65 | Borrowing costs | | 33 | 30 | 3 | 10% | |
| 7 | 11 | 11 | Finance costs - leases | | 1 | 1 | (0) | -1% | |
| 1,615 | 1,613 | 1,616 | Other expenses | | 936 | 1,005 | (68) | -7% | |
| 43,727 | 43,953 | 45,973 | Total Expenses | | 23,708 | 24,309 | (601) | -3% | |
| 7,202 | 4,713 | 605 | Net Surplus / (Deficit) | | 9,349 | 9,703 | 354 | -4% | |

Reference notes (greater than \$100,000 and 5%):

- Operating grants are \$130,241 greater than year to date budget due to:

| Unbudgeted grants received for: | \$ |
|---|---------|
| Mt Tarrengower Road Guardrail Renewal | 125,000 |
| Healthy Loddon Campaspe Initiative | 100,000 |
| Council COVID-19 RAT program | 90,000 |
| Connecting Communities and Builders Program | 40,000 |
| Creative Emergency Resilience Lab | 20,000 |
| Castlemaine Railway Precinct Conservation Management Plan | 14,773 |
| Australia Day Civic Event | 12,000 |

| | |
|---|----------------|
| Local Government Workforce Planning | 10,440 |
| Total unbudgeted grants received | 412,213 |

| | |
|---|---------------|
| Increased grant funding received for: | \$ |
| Commonwealth Home Support Program (CHSP) | 58,134 |
| School crossing services | 14,090 |
| Total increased grant funding received | 72,224 |

| | |
|--|------------------|
| 2023/24 budgeted funding received in 2022/23: | \$ |
| Municipal Emergency Resourcing Program | (120,000) |
| Community Resilience Recovery Officer Program | (161,462) |
| Total offset by budgeted funding already received | (281,462) |

| | |
|--|------------------|
| 2023/24 budgeted funding not yet received for: | \$ |
| October 2022 Storm (Essential Infrastructure) | (78,810) |
| Harcourt Flood Study | (24,000) |
| Total offset by budgeted funding not yet received | (102,810) |

2. Capital grants are \$309,776 greater than year to date budget due to:

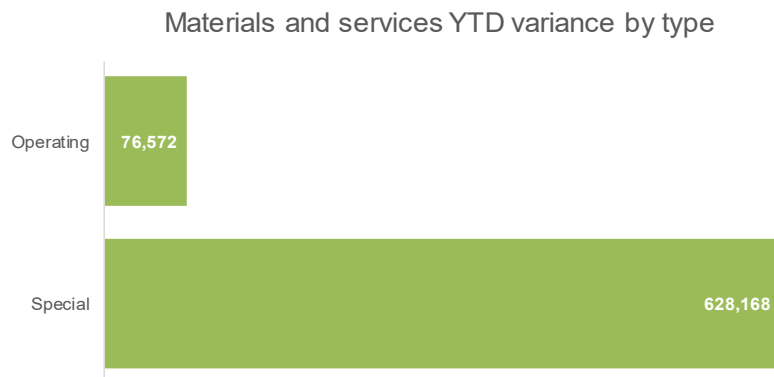
| | |
|--|----------------|
| Grant income earned earlier than budgeted; previously set aside as a liability upon receipt | \$ |
| Bill Woodfull Recreation Reserve Sports Lighting Upgrade | 253,836 |
| Construction of Bill Woodfull Recreation Reserve Female Friendly | 165,139 |
| Campbells Creek Recreation Reserve-Netball Court Design | 159,790 |
| Former Wesleyan Church, Chewton-Yr 1 works-Stage 1 | 143,111 |
| Temporary change rooms Camp Res and Campbells Creek | 129,984 |
| Vaughan Tarilta Low Level Crossing over the Loddon River | 45,149 |
| Local Roads Resealing Program | 35,310 |
| TIMB 2.0 data modelling tool | 28,274 |
| Campbells Creek Off Road Trail | 24,707 |
| Total grants earned earlier than budgeted | 985,301 |

| | |
|--|---------------|
| Unbudgeted grants received and earned for: | \$ |
| LRC12 - Castlemaine Bot Gardens gates & fountain restoration | 32,872 |
| Castlemaine Transfer Station Sorting Space | 14,000 |
| Total unbudgeted grants received and earned | 46,872 |

| | |
|---|------------------|
| Budgeted grants not yet received for: | \$ |
| Gravel road resheeting | (376,717) |
| CSISP Campbells Creek Fryers Road Pathway | (119,028) |
| Norwood Hill Recreation Reserve - Stage 2 | (23,896) |
| Total offset by budgeted grants not yet received | (519,641) |

| | |
|---|------------------|
| Grant income received in 2022/23 and set aside; will be recognised as income when it has been earned | \$ |
| Castlemaine Market Building – Stone Restoration Works | (94,373) |
| Castlemaine and Campbells Creek Flood Levee Banks - Phase 3 | (57,633) |
| Emergency Resilience Trailers | (40,000) |
| Taradale Youth Space | (22,692) |
| Total offset by grants received and set aside as not yet earned | (214,698) |

3. Other income is greater than budget due to:
 - a. Investment interest earned is \$312,005 greater than budget reflecting the recent uplift in the official cash rate by the Reserve Bank of Australia (RBA).
 - b. Receipt of insurance claims \$21,503 for flood related damage arising from the October 2022 flood event.
4. Materials and services are \$707,229 (9%) greater than budget with a \$628,168, overspend in special projects. Further explanation is provided below.



Special projects are \$628,168 greater than budget, mainly due to:

- Underspends across the organisation of \$748,060 in relation to 12 special (or one-off) projects.
 - This underspend is offset by \$1.38 million of unbudgeted expenditure incurred year-to-date for the October 2022 flood event. In relation to this event:
 - A total of \$3.2 million in expenditure has been incurred since October 2022.
 - An advance of \$248,324 was made by the Federal Government soon after the event. This amount will be offset against any claims for reimbursement made by Council. To date, \$1.08 million has been claimed from funding agencies who will assess the claims and decide on the amounts to be reimbursed.
 - Further, and final, claims will be compiled and submitted by Council officers over the coming months.
 - A \$500,000 grant was received from the State Government from the flood support fund they established soon after the event for impacted councils across the state.
 - There is still approximately \$310,000 in commitments made for repair works yet to be undertaken.
 - Considering all of the expenditure incurred, or to be incurred, there will be out-of-pocket expenses to be incurred by Council. Currently this amount is \$137,000; it is expected that this amount will increase, however this amount will not be understood until further claims are compiled.
5. Depreciation is \$393,656 greater than year to date budget. This is due to the 2022/23 asset revaluations, recognised predominantly within the road asset class, the value of which, and its impact on depreciation, was unknown when the budget was adopted.
 6. Net (gain) or loss on disposal of property, infrastructure, plant and equipment is less than the year to date budget. This net gain is made up of sales proceeds less value of disposals. That is, we have recognised \$74,250 in sales proceeds

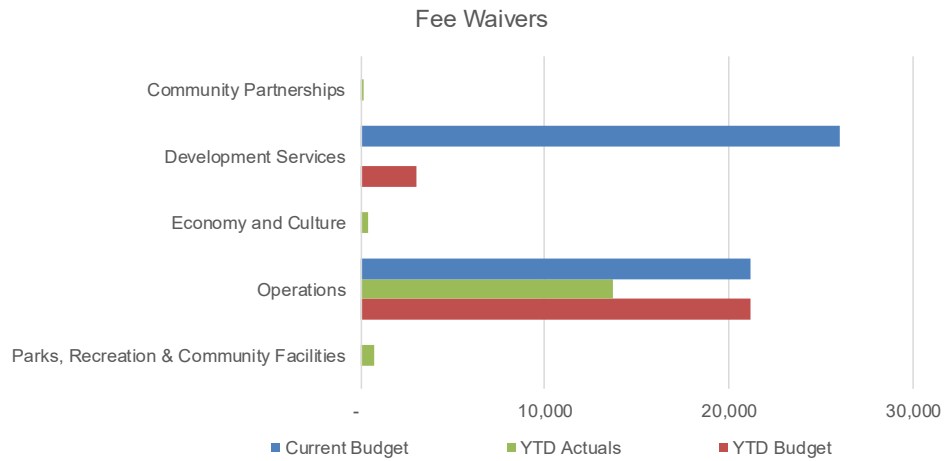
received and \$25,550 in disposals, which equals a net gain of \$48,700 (year to date actual).

b) Fee waivers

Year to date, \$15,006 of fees and charges, have been waived in the regular course of business. These fees comprise the following:

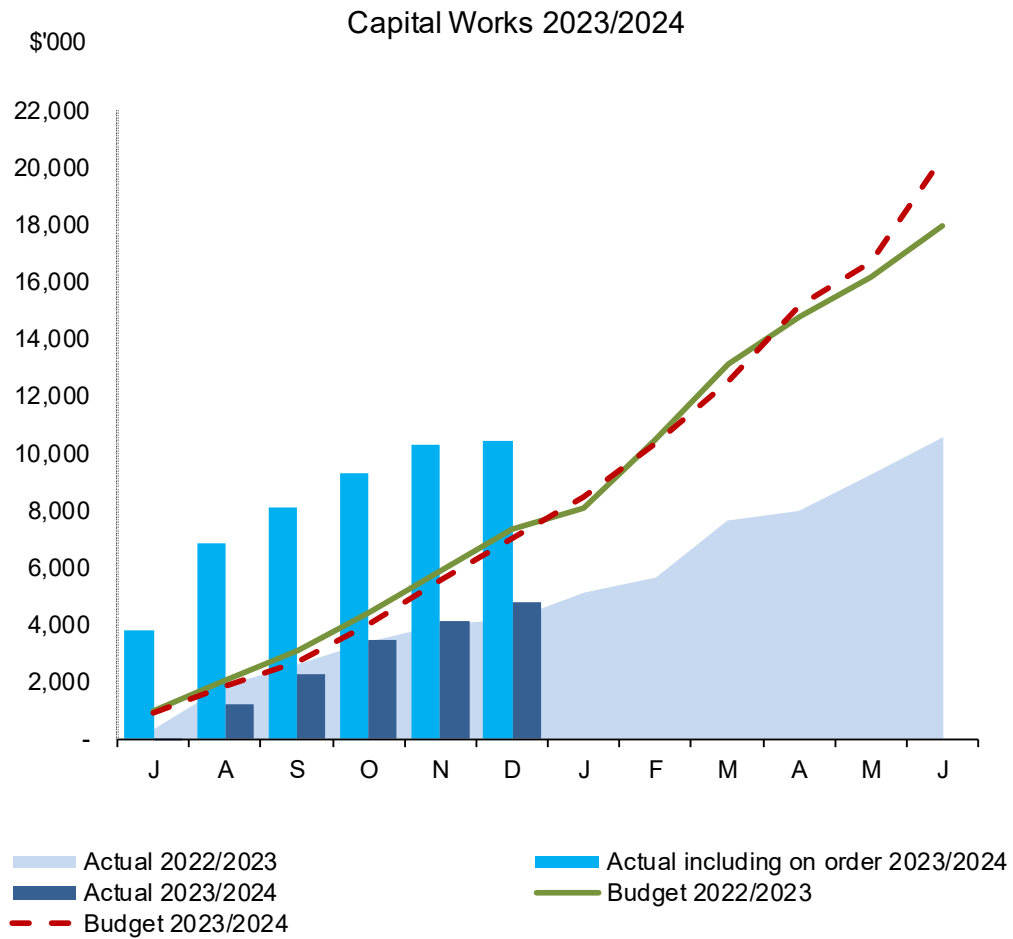
- i. Green waste free disposal period \$13,707
- ii. Phone expense \$744
- iii. Venue hire \$397
- iv. Bus hire \$158

There have also been two fees valued at less than \$100 waived up to 31 December 2023.



c) Capital works to reporting date

Year to date capital expenditure compared to the budget and prior year actuals.



d) Capital works by asset class

Capital expenditure and orders by asset class compared to budget.

Mount Alexander Shire Council



Statement of capital works expenditure

For December 2023

| Asset Class | Current Annual Budget | YTD Budget | YTD Actuals | YTD Variance | YTD Variance | Ref | Commitments |
|--------------------------|-----------------------------|---------------|----------------|-----------------|-----------------|-----|--------------|
| | \$,000's | \$,000's | \$,000's | \$,000's | % | | \$,000's |
| Bridges | 3,830 | 300 | 172 | 129 | 43% | 1 | 159 |
| Buildings | 4,478 | 2,293 | 1,441 | 852 | 37% | 2 | 2,379 |
| Drainage | 3,449 | 593 | 120 | 472 | 80% | 3 | 374 |
| Footpaths and cycleways | 1,075 | 171 | 370 | (199) | -117% | 4 | 62 |
| Land improvements | 331 | 331 | 263 | 68 | 21% | | 3 |
| Recreation* | 1,902 | 625 | 598 | 28 | 4% | | 833 |
| Plant and equipment | 1,725 | 1,030 | 949 | 80 | 8% | | 1,092 |
| Roads | 3,046 | 1,279 | 583 | 696 | 54% | 5 | 723 |
| Computers and technology | 490 | 368 | 253 | 115 | 31% | 6 | 42 |
| Waste management | 18 | 18 | 6 | 12 | 65% | | 26 |
| TOTAL | 20,343 | 7,008 | 4,755 | 2,253 | 32% | | 5,695 |

*Recreation includes \$680,550 current budget for Campbells Creek recreation reserve netball court design and construction, with other projects comprising of recreation reserve lighting projects.

Reference notes (greater than \$100,000 and 5%):

Actual capital works expenditure to 31 December 2023 was \$4.76 million, which is \$2.25 million (32%) less than year to date budget.

Summarised below are the status of projects that have significant expenditure variances to budget.

1. Bridges

- Timber bridge structural engineering consultant has been engaged on Burgoyne Street Bridge at Vaughan over Fryers Creek. Inspection works to be completed during February 2024 before construction works can commence. (\$163,562 variance).
- The above is partially offset by the low-level crossing project over the Loddon River at Vaughan-Tarilta. Tender interviews have been conducted and financial reviews are currently being undertaken (\$70,930 variance greater than budget).

2. Buildings

- Works continue on the construction of Bill Woodfull Recreation Reserve female friendly facilities. (\$519,153 variance).
- A draft Heritage impact statement is expected to be received in early January 2024 for the Camp Reserve master plan project. (\$139,633 variance).

- c. Works are expected to commence mid-January 2024 on the Castlemaine Market Building – stone restoration works. (\$94,374 variance).
- d. Works commenced in early January 2024 on the Taradale Youth Space with equipment soon to be delivered. (\$93,339 variance).

3. Drainage

- a. The contract for the design of the Castlemaine and Campbells Creek levees has been awarded. Geotech investigations for National School Lane were undertaken during December 2023. (\$455,982 variance).

4. Footpaths and cycleways

- a. Works have been completed earlier than expected on Gaffney and Reckleben Street footpaths. (\$155,506 variance greater than budget).
- b. Awaiting final design plans before going to market on construction of Campbells Creek Off-road Trail project. Planning permit for vegetation removal has been received. (\$48,429 variance greater than budget).

5. Roads

- a. Road resheeting is scheduled for completion by end-April 2024 (\$262,708 variance).
- b. A range of tenders for the Diamond Gully Road intersection works have either already been awarded or will soon be out to market. (\$139,569 variance).
- c. Tenders to undertake asphalt patching in Frederick Street streetscape upgrade - stage 1 - 2023/24 have been awarded. (\$138,527 variance).
- d. Works are recommencing on Fogartys Gap Road upgrade - stage 1. (\$115,142 variance).

6. Computers and technology

- a. Scoping works have been completed and the final bill of materials is currently being developed for the server/network renewal program, with procurement expected in late-January/early-February. (\$84,156 variance).
- b. Scoping of the workstation renewal program is well underway with an order expected to be placed in February. (\$55,133 variance).
- c. This is partially offset by the TIMB 2.0 data modelling tool project. (\$44,091 variance greater than budget).

Planned works (\$5.70 million) on order includes:

| Project | \$ |
|--|-----------|
| Construction of Bill Woodfull Recreation Reserve female friendly changerooms | 1,320,934 |
| Hook lift truck and bins | 436,764 |
| Campbells Creek Recreation Reserve-netball courts | 434,072 |
| Operational major plant purchases | 408,759 |
| Road reseal - Fogarty's Gap Rd - stage 2 | 406,521 |
| Castlemaine and Campbells Creek flood levee banks - phase 3 | 347,116 |
| Taradale youth space | 322,943 |
| Motor vehicle purchases | 246,718 |
| Temporary change rooms Camp Reserve and Campbells Creek | 230,513 |
| Bill Woodfull Recreation Reserve sports lighting upgrade | 211,994 |
| Former Wesleyan church, Chewton-year 1 works-stage 1 | 209,745 |
| Harcourt Recreation Reserve: floodlighting design & construction | 174,698 |
| Diamond Gully roads and intersection | 156,380 |
| Castlemaine Market Building – stone restoration works | 109,752 |
| Finalisation of Camp Reserve master plan | 105,096 |

e) Balance Sheet

The Balance Sheet shows Council assets, liabilities and equity, including reserves, as at reporting date.

Mount Alexander Shire Council

Balance Sheet As at December 2023



| Actual June 2023 | | Actual December 2023 | Actual December 2022 | Variance to prior year \$'000 | Variance to prior year % |
|--|-----|-------------------------|-------------------------|--|-----------------------------------|
| \$'000 | Ref | \$'000 | \$'000 | \$'000 | % |
| ASSETS | | | | | |
| Current assets | | | | | |
| 8,397 Cash and cash equivalents | 1 | 1,901 | 3,430 | (1,529) | -80% |
| 3,142 Trade and other receivables | | 16,644 | 16,058 | 587 | 4% |
| 22,750 Other financial assets | 1 | 26,255 | 28,205 | (1,950) | -7% |
| 95 Inventories | | 129 | 121 | 9 | 7% |
| 1,615 Other assets | 2 | 1,360 | 400 | 960 | 71% |
| 35,999 Total current assets | | 46,290 | 48,214 | (1,924) | -4% |
| Non current assets | | | | | |
| Investments in associates, joint arrangements and | | | | | |
| 660 subsidiaries | | 660 | 659 | 0 | 0% |
| 416,470 Property, infrastructure, plant and equipment | | 416,103 | 405,533 | 10,571 | 3% |
| 520 Right-of-use assets | | 461 | 43 | 418 | 91% |
| 751 Intangible assets | | 664 | 808 | (143) | -22% |
| 418,401 Total non current assets | | 417,888 | 407,042 | 10,845 | 3% |
| 454,400 Total assets | | 464,178 | 455,256 | 8,922 | 2% |
| LIABILITIES | | | | | |
| Current liabilities | | | | | |
| 2,485 Trade and other payables | | 1,617 | 1,306 | 311 | 19% |
| 1,097 Trust funds and deposits | | 3,045 | 2,578 | 467 | 15% |
| 5,255 Unearned income | 3 | 4,584 | 1,514 | 3,070 | 67% |
| 3,591 Provisions | 4 | 3,383 | 8,126 | (4,743) | -140% |
| 126 Interest-bearing liabilities | | 74 | 99 | (25) | -34% |
| 107 Lease liabilities | | 38 | 6 | 32 | 84% |
| 12,661 Total current liabilities | | 12,741 | 13,629 | (888) | -7% |
| Non current liabilities | | | | | |
| 1,930 Provisions | 4 | 1,930 | 2,534 | (604) | -31% |
| 1,607 Interest-bearing liabilities | | 1,607 | 1,733 | (126) | -8% |
| 418 Lease liabilities | | 418 | 38 | 380 | 91% |
| 3,955 Total non current liabilities | | 3,955 | 4,305 | (350) | -9% |
| 16,616 Total liabilities | | 16,696 | 17,934 | (1,238) | -7% |
| 437,784 NET ASSETS | | 447,481 | 437,322 | 10,160 | 2% |
| EQUITY | | | | | |
| 104,834 Accumulated surplus | | 112,036 | 103,184 | 8,852 | 8% |
| 7,202 Current year net earnings (incl reserve transfers) | | 22,507 | 25,702 | (3,194) | -14% |
| 299,760 Revaluation reserves | | 299,758 | 290,067 | 9,691 | 3% |
| 25,988 Other reserves | 5 | 13,179 | 18,369 | (5,189) | -39% |
| 437,784 Total equity | | 447,481 | 437,322 | 10,160 | 2% |

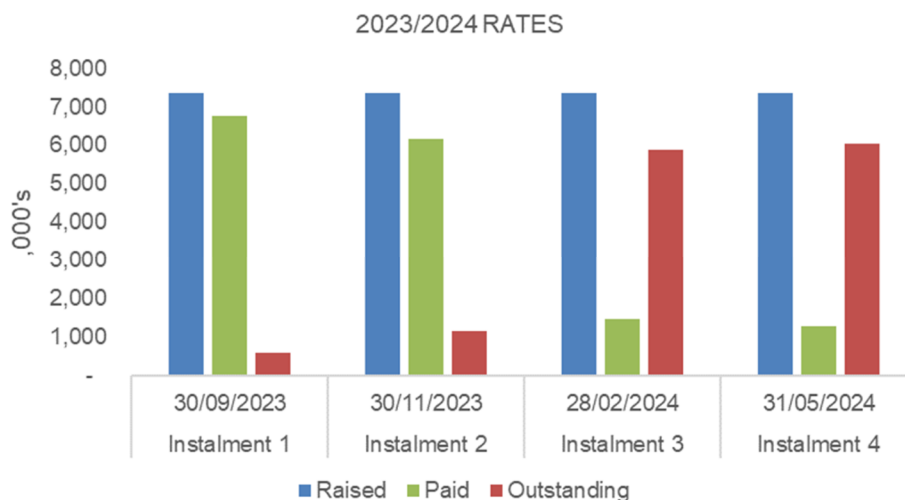
Reference notes (greater than \$500,000 and 5%):

1. Cash holding balances, including investments are reduced as the landfill cell capping works were completed last financial year.

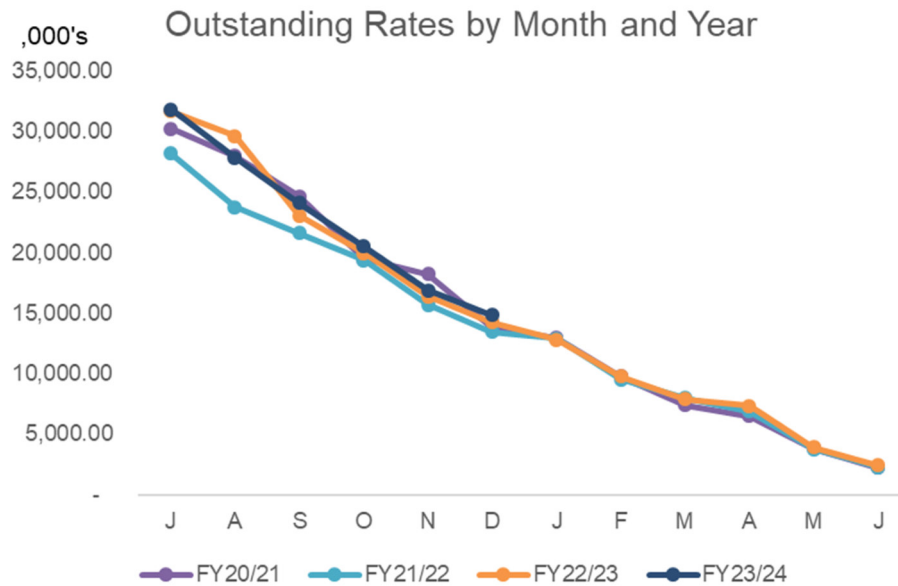
2. The increased balance of other assets relates predominately to accrued income expected to be reimbursed from the October 2022 flood event.
3. Under the Australian Accounting Standards (AASB15 and AASB1058), unearned income consists of contractual grant funding received in advance where specific performance obligations, such as building of assets and infrastructure, are yet to occur. These funds are required to be held as a liability until these obligations are met, when they will then be recognised as income.
4. Recognised decrease to provisions with the landfill cell capping works completed last financial year.
5. Reduction in waste reserve balance reflects the landfill cell capping works completed last financial year. This reserve funds operational, capital expenditure and rehabilitation works associated with waste management.

f) Trade and other receivables

By far the greatest source of debt owed to Council is for property rates and charges (at 91%). The table below details amounts paid and outstanding from each of this financial year's instalments. Instalments three and four are not yet due, but ratepayers can choose to pay these in full before the due dates.



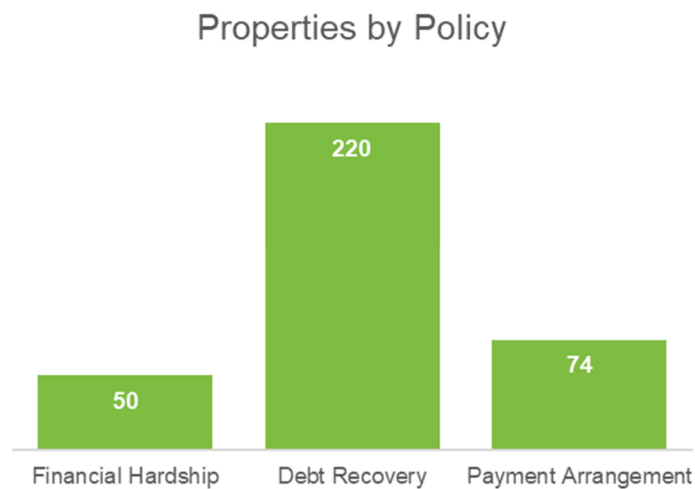
Outstanding rates compared to prior years.



As at 31 December 2023:

- 220 properties are under debt recovery with our collections agency
- 74 properties have an agreed payment arrangement in place under the Revenue and Debt Collection Policy
- 50 properties are receiving support under our Financial Hardship Policy.

Noting that these are not mutually exclusive, as a ratepayer can appear in more than one of the below categories at the same time.



g) Cash (including restricted and unrestricted cash)

Cash reserves are made up of cash and cash equivalents of \$1.90 million plus other financial assets, such as term deposits, of \$26.26 million.

Most of this cash has already been allocated for a future use or obligation such as:

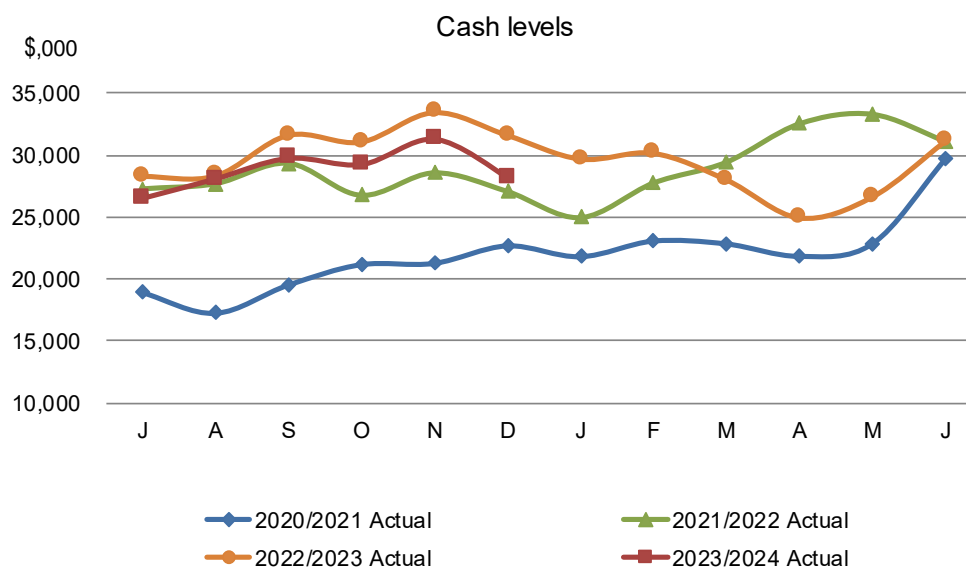
- Trust funds and deposits (where the money has to be returned) - \$3.05 million.
- Unearned income (where we have received the grant funds but have yet to spend the money by performing the specific obligations tied to the funding agreement) – \$4.58 million.
- Current and non-current provisions, excluding the provision for landfill rehabilitation (we have provided for this expected spend in the waste reserve) - \$5.07 million.
- Other reserves that are held for statutory or discretionary purposes (including the waste reserve) - \$13.18 million.

After considering the above allocations, our available cash is positive, noting that the trust funds, unearned income, provisions and reserves do not all have to be settled immediately:

| | |
|---|----------------|
| Unrestricted cash | \$,000 |
| Cash and cash equivalents | 1,901 |
| Other financial assets | <u>26,255</u> |
| Total cash holdings | 28,156 |
| Less cash allocations: | |
| Trust funds and deposits | -3,045 |
| Unearned income | -4,584 |
| Current and non-current provisions (excluding landfill) | -5,070 |
| Statutory reserves | -1,331 |
| Discretionary reserves (including landfill) | <u>-11,849</u> |
| Total cash allocations | -25,879 |
| Unrestricted cash | <u>2,277</u> |

There is no VAGO ratio for this measure.

Cash levels for the year to date in comparison to the last three financial years.



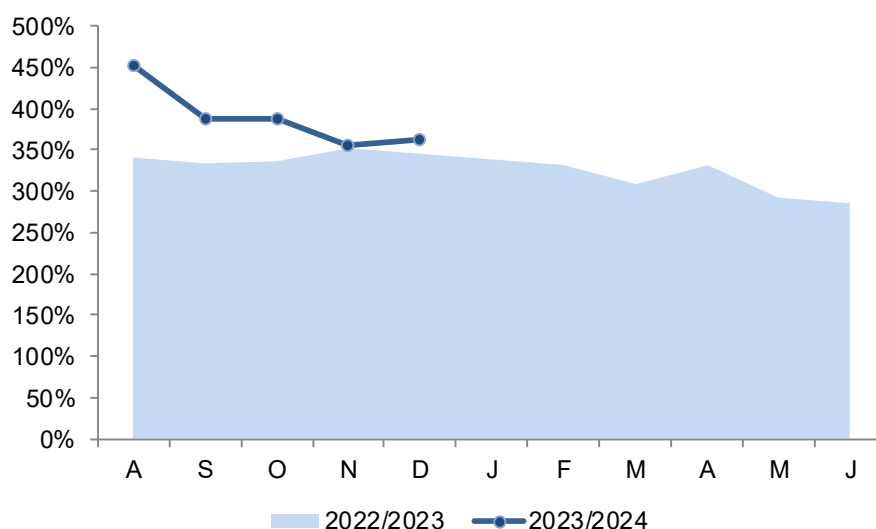
h) Reserve transfers

Transfers to and from reserves are made both during the year and at year-end, when specific criteria, as set out in the Statutory and Discretionary Reserves Policy, are met. Below is a summary of reserve transfers made year to date.

| Reserves | Opening Balance \$'000 | Transfer To \$'000 | Transfer From \$'000 | Closing Balance \$'000 | Type of reserve |
|--------------------------------|---------------------------|-----------------------|-------------------------|---------------------------|-----------------|
| Waste | 4,919 | 3,336 | (177) | 8,078 | Discretionary |
| Open space | 722 | 70 | | 792 | Statutory |
| Energy/water saving | 267 | | | 267 | Discretionary |
| Uncompleted works | 9,875 | | (9,875) | - | Discretionary |
| Diamond Gully DCP | 440 | 99 | | 539 | Statutory |
| Campbells Creek South DCP | 83 | | | 83 | Statutory |
| McKenzie Hill (North) DCP | 145 | | | 145 | Statutory |
| Developer tree planting | 41 | 52 | | 93 | Discretionary |
| General developer contribution | 83 | | | 83 | Discretionary |
| Swimming pool | 3,061 | | | 3,061 | Discretionary |
| Unspent grants | 6,315 | | (6,315) | - | Discretionary |
| Gravel rehabilitation | 39 | | | 39 | Discretionary |
| | 25,989 | 3,557 | (16,367) | 13,179 | |

i) Key financial ratios

Liquidity (working capital) – current assets / current liabilities

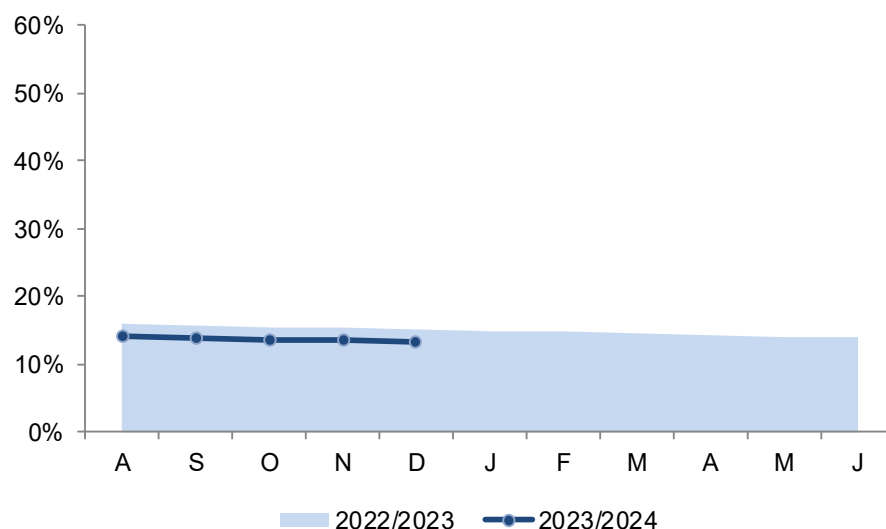


The liquidity ratio measures the ability to pay existing liabilities in the next 12 months. A ratio higher than 100% means there is more cash and liquid assets than short-term liabilities. VAGO accepts a ratio of greater than 100% as low risk.

The ratio is usually high early in the financial year when the rates and charges are struck (which increases current assets by showing a higher debtors balance of amounts owing to Council). It is reduced during the year as Council receives the money and pays it out to cover operational and capital expenditure.

2023/2024 budgeted a liquidity ratio of 392% at 30 June 2024.

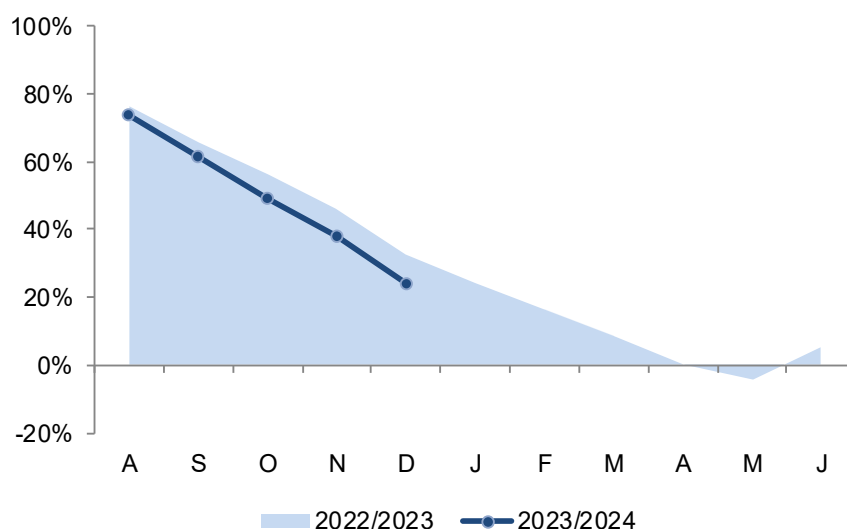
Indebtedness – Non-current liabilities / own source revenue



This ratio assesses the ability of Council to pay the principal and interest on borrowings, as and when they fall due, from the funds it generates (predominately rates and charges). The higher the percentage, the less ability Council has to cover non-current liabilities generated from own source revenues. Own-source revenue is used (rather than total revenue) because it does not include capital grants, which are usually tied to specific projects. VAGO accepts a ratio of less than 40% as low risk.

2023/2024 budgeted a ratio of 16% as at 30 June 2024.

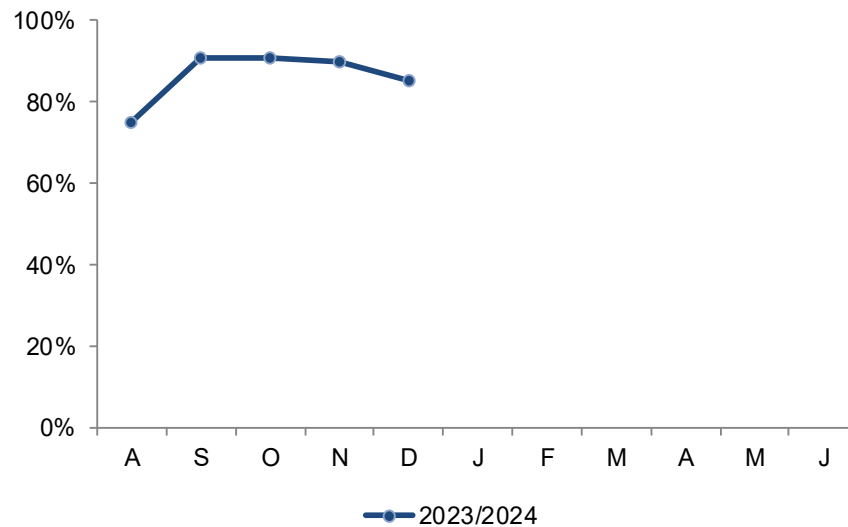
Adjusted underlying result – Adjusted underlying surplus (deficit) / adjusted underlying revenue



This ratio indicates the extent to which Council's operations are sustainable in the longer-term. Ideally, this ratio will always be positive. Large and/or persistent underlying operating deficits indicate Council may not be retaining sufficient funds to maintain infrastructure. VAGO accepts a ratio of more than 5% surplus as low risk. This ratio is adjusted because it does not include capital grants, which are usually tied to specific capital projects.

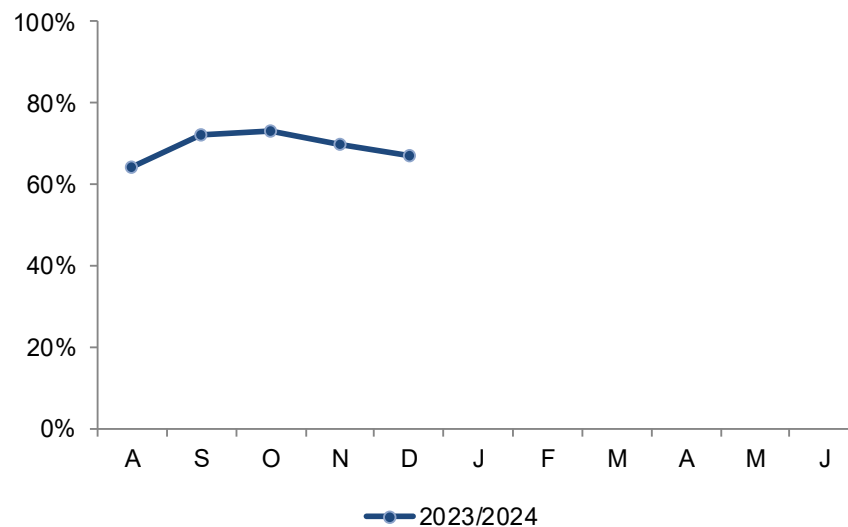
The 30 June 2024 budget for the adjusted underlying result is a deficit of 6%.

Capital renewal gap (capital renewal and upgrade expenditure / depreciation)



This ratio compares the rate of spending on renewing, restoring, upgrading and replacing existing assets (excludes new and expansion costs) against the depreciation expense (which reflects the deterioration of existing assets). Ratios higher than 100% indicate that spending on existing assets is faster than the depreciation rate. VAGO accepts a ratio of greater than 100% as low risk.

Capital renewal gap (capital renewal expenditure only / depreciation)



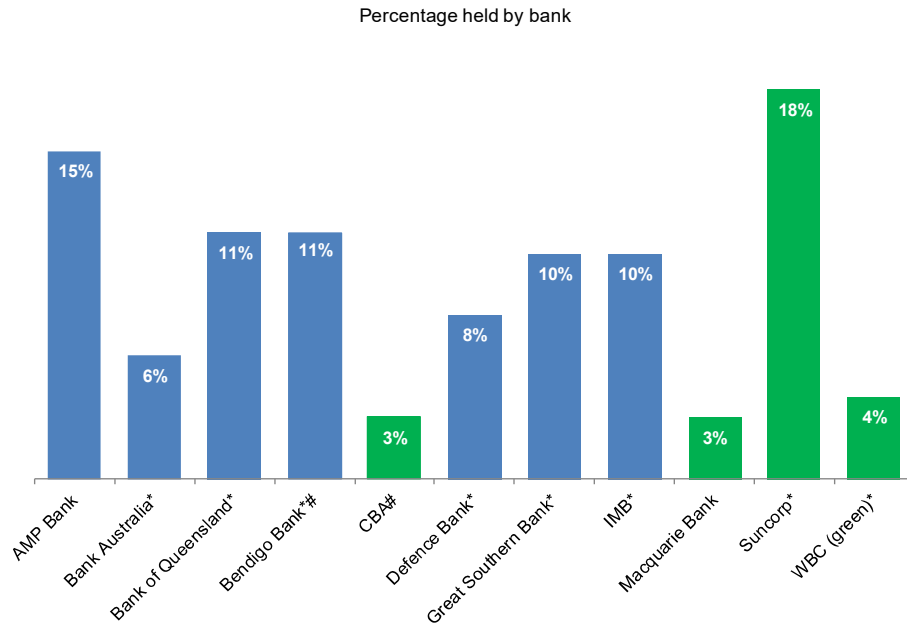
This ratio compares the rate of spending on renewing, restoring and replacing existing assets (excludes new, upgrade and expansion costs) against the depreciation expense (which reflects the deterioration of existing assets). Ratios higher than 100% indicate that spending on existing assets is faster than the depreciation rate. There is no VAGO ratio for this measure.

j) Other financial assets

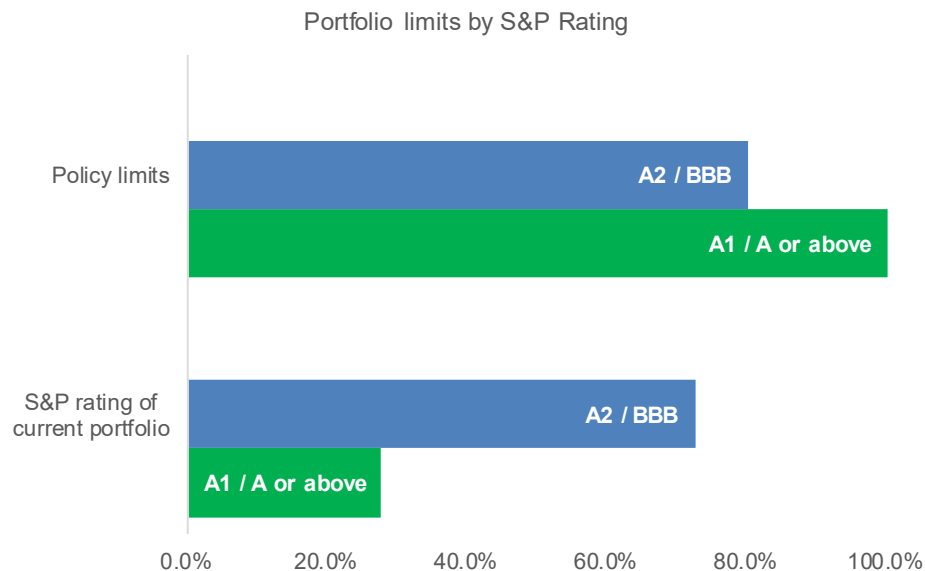
28 investments are held across a number of financial institutions to spread both the portfolio and counterparty credit risk. Banks rated as "A" or above are shown as a green bar, while banks rated "below A" are shown in blue (Standard and Poor's rating scale).

banks that have branches within Mount Alexander Shire

* indicates banks divested from supporting the fossil fuel industry



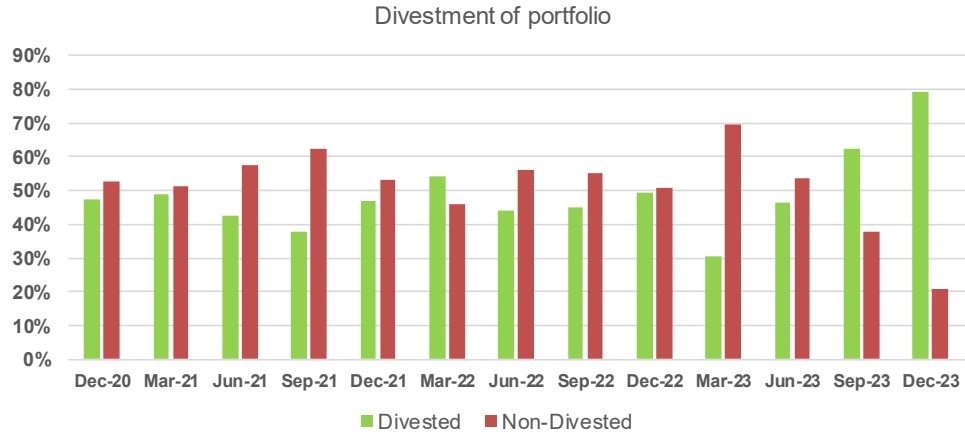
Under the adopted Cash Management Policy, all investments are made relative to the current Standard and Poor's (S & P) credit ratings set. If ratings are downgraded, to continue to comply with the Policy, deposits may need to be withdrawn prior to maturity.



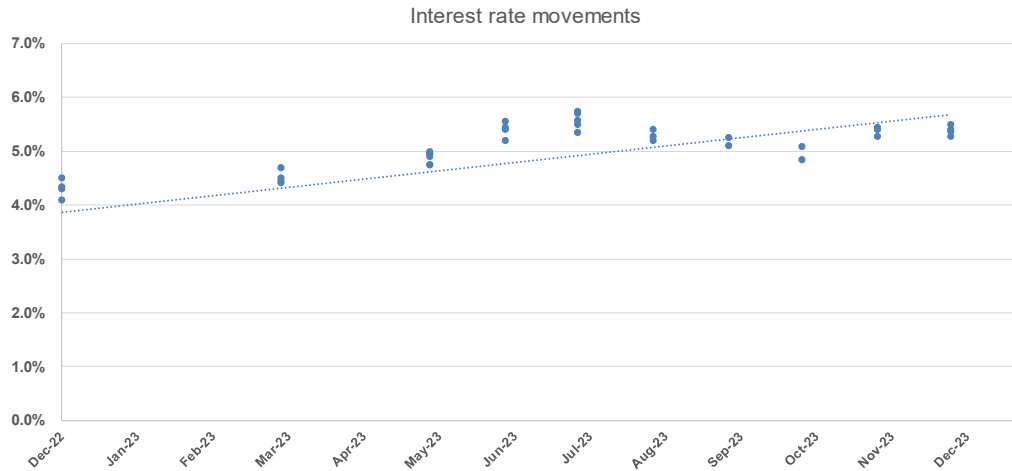
As at 31 December 2023 Council had \$20.76 million (79.05%) invested in financial institutions that support divestment from the fossil fuel industry. This data is

confirmed from the Market Forces website:
<http://www.marketforces.org.au/banks/compare>.

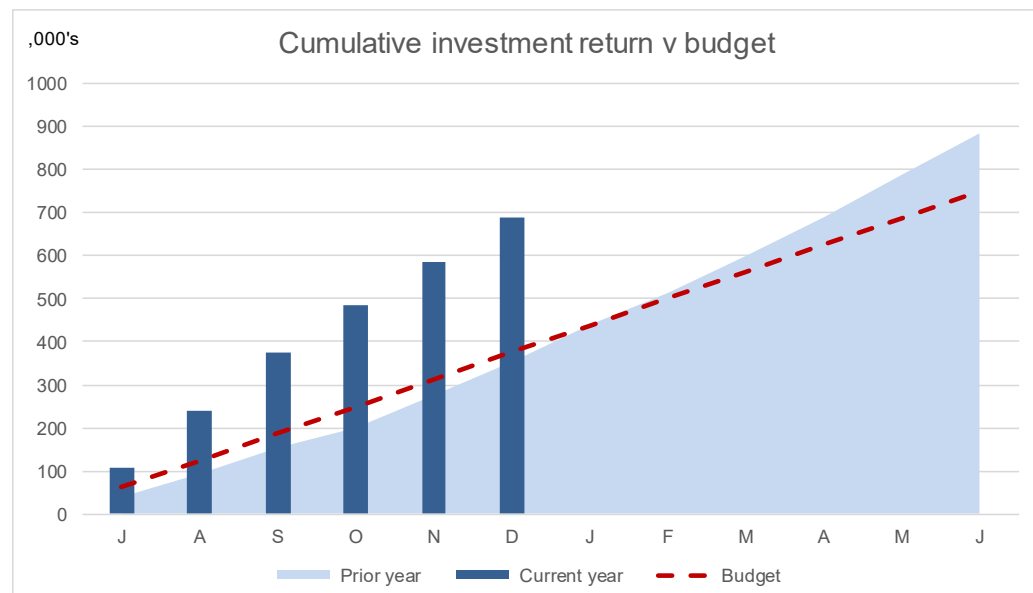
Representation of investments held in institutions that do not support the fossil fuel industries over the last three years are shown below.



Interest rate movements for term deposits lodged since 1 December 2022 are detailed below.



Year to date interest earned on investments compared to budget and prior year.



k) **Cash flow statement**

Mount Alexander Shire Council



Cash flow statement for the period ended December 2023

Income & Expenses

| Adopted | | | | | | | Ref |
|---|-----------------|--|----------------|----------------|----------------|---------------|-----|
| Actual | Budget | | Budget | Actual | Variance | Variance | |
| 2022/2023 | 2023/2024 | | YTD | YTD | YTD | YTD | |
| \$,000's | \$,000's | | \$,000's | \$,000's | \$,000's | % | |
| Cash flows from operating activities | | | | | | | |
| 25,884 | 26,308 | Rates and charges | 15,019 | 15,407 | 388 | 3% | |
| 940 | 1,400 | Statutory fees and fines | 581 | 449 | (133) | -23% | |
| 1,585 | 1,540 | User fees | 725 | 766 | 41 | 6% | |
| 17,633 | 15,071 | Grants - operating and capital | 3,458 | 1,770 | (1,688) | -49% | 1 |
| 1,117 | 305 | Contributions - monetary | 150 | 221 | 71 | 48% | |
| 1,179 | 957 | Interest received | 375 | 687 | 312 | 83% | |
| 175 | 95 | Trust funds and deposits (net) | 1,948 | 1,948 | 0 | 0% | |
| 835 | 363 | Other receipts | 304 | 412 | 108 | 35% | |
| (17,488) | (19,926) | Employee costs | (10,211) | (10,061) | 150 | -1% | |
| (10,589) | (13,242) | Materials and services | (6,705) | (9,075) | (2,370) | 35% | 2 |
| (11,326) | 486 | Other payments | (936) | (1,005) | (68) | 7% | |
| 9,945 | 13,357 | Net cash provided by/(used in) operating activities | 4,710 | 1,520 | (3,190) | -68% | |
| Cash flows from investing activities | | | | | | | |
| 219 | 340 | Sale of fixed assets | 233 | 74 | (159) | -68% | |
| (11,022) | (16,472) | Payments for capital works | (7,008) | (4,502) | (2,506) | 36% | 3 |
| (10,803) | (16,132) | Net cash provided by/(used in) investing activities | (6,774) | (4,428) | 2,346 | -35% | |
| Cash flows from financing activities | | | | | | | |
| (78) | (76) | Finance costs of borrowings and leases | (33) | (31) | (2) | -85% | |
| (236) | (261) | Repayment of borrowings and leases | (62) | (52) | (10) | 16% | |
| (314) | (337) | Net cash inflow/(outflow) from financing activities | (95) | (83) | 12 | -13% | |
| (1,172) | (3,112) | Net increase (decrease) in cash | (2,160) | (2,991) | (831) | 38% | |
| 6,368 | 1,514 | Cash at beginning of the financial period | 1,514 | 31,147 | 29,633 | 1957% | |
| 5,196 | (1,598) | Cash at 31 December 2023 | (646) | 28,156 | 28,802 | -4459% | |

Reference notes (greater than \$500,000 and 5%):

1. Year to date grants are lower than budgeted as the cash was received earlier than expected, many in June 2023, and will be spent during 2023/2024. Noting capital grants are assessed when received and treated as a liability until specific performance obligations are met.
2. Materials and services are greater than expected with payment of many of the June 2023 invoices occurring in July 2023 and later.
3. Capital works are progressing, with accruals recognised in the statements. Refer to section d) for further details.

I) Glossary

Asset – something that is owned and will benefit the community.

Asset expansion expenditure – expenditure that extends the capacity of an existing asset to provide benefits to new users at the same standard as is provided to existing beneficiaries.

Asset renewal expenditure – expenditure on an existing asset, or on replacing the existing asset, that returns the service capability of the asset to its original capability.

Asset upgrade expenditure – expenditure that enhances an existing asset to provide a higher level of service, or increases the life of the asset beyond its original life.

Bad debt - debt that will not be collected, usually due to the debtor going into bankruptcy or when the cost of pursuing the debt is more than the debt owed.

Borrowing cost – interest and other costs that an entity incurs in connection with borrowing money.

Capital works expenditure – expenditure on non-current assets and includes new assets, asset renewal, asset expansion and asset upgrade.

Current asset – an asset is current when it will be realised, sold or consumed within 12 months after the end of the reporting period.

Current liability - a liability is current when it will be settled within 12 months after the end of the reporting period.

Depreciation – the systematic allocation of the depreciable amount of an asset over its useful life.

Doubtful debt – a debt that might become a bad debt at some point in the future.

Earned value – the value of work actually completed to date. It is calculated using the actual percentage of work completed to date multiplied by the project budget. The basic principle of earned value management (EVM) is that the value of the works completed is equivalent to the funding of that work.

Expense – is an outflow of cash or an increase in a liability, such as a creditor.

Equity – the residual interest in the assets of the entity after deducting all of its liabilities.

Financial asset – an asset such as cash or a debt that can be collected.

Financial performance indicators – a prescribed set of indicators and measures that assess the effectiveness of financial management in a council covering operating position, liquidity, obligations, stability and efficiency.

Financial resources – income, expenditure, assets, liabilities, equity, cash and capital works required to deliver the services and initiatives in the budget.

Income – in an inflow of cash or an increase in an asset, such as a debtor.

Initiatives – actions that are one-off in nature and/or lead to improvements in service.

Interest bearing loans and borrowings – financial liabilities other than current trade payables on normal credit terms e.g. a loan from a bank.

Liability – something that is owed and is required to be paid by the entity.

Net assets – total assets less total liabilities.

New asset expenditure – expenditure that creates a new asset that provides a service that does not currently exist.

Non-financial resources – the resources other than financial resources required to deliver the services and initiatives in the budget e.g. people.

Non-monetary contribution – non-current asset such as land, roads, footpaths or drains, which are transferred to a council for no monetary consideration by a developer at the conclusion of a property development.

Provision – a liability of uncertain timing or amount.

Revenue – income.

Services – assistance, support, advice and other actions undertaken by a council for the benefit of its local community.

Statement of capital works – a statement that shows all capital expenditure of a council in relation to non-current assets, as well as asset expenditure type e.g. new, renewal, upgrade or expansion.

Strategic resource plan – a plan of the financial and non-financial resources required by the council for the next four years to achieve its strategic objectives.

Mount Alexander Shire Council Annual Plan 2023/2024 Q2 Progress Report



Quarterly Annual Plan Report 2023/2024 - Q2

The Annual Plan outlines the actions for 2023/2024 that will implement priorities from the Council Plan 2021-2025. It was adopted by Council on 18 July 2023.

This report provides a quarterly update on the progress of each action.

The actions have been presented under each of the pillars:

>> OUR PRINCIPLES

We are engaging genuinely with our community; we are always improving; we are delivering together

>> OUR COMMUNITY

A healthy, connected, and inclusive community

>> OUR ENVIRONMENT

A flourishing environment for nature and people

>> OUR ECONOMY

A resilient and growing local economy



OUR PRINCIPLES

We are engaging genuinely with our community

We are always improving

Council is responsive to the needs of the communities it serves

| Year | Project Name | Description | Budget | Funding source | Target Completion Date | Status | Progress | Date Completed | Comments |
|--------|----------------|---|----------|----------------|------------------------|-----------|----------|----------------|---|
| AP24-1 | Service Review | Develop a process to review organisational service capability | \$49,500 | Council | 30/06/2024 | Commenced | 25% | | The tender for development of the service review documentation has been advertised. |

OUR COMMUNITY

A healthy, connected, and inclusive community

Services in our community are accessible and coordinated

| Year | Project Name | Description | Budget | Funding source | Target Completion Date | Status | Progress | Date Completed | Comments |
|--------|---|--|-----------|----------------|------------------------|-----------|----------|----------------|---|
| AP24-2 | Goldfields Corporation Library Plan | Implement relevant actions from the Goldfields Library Plan 2021-2025 | Operating | Council | 30/04/2024 | Commenced | 80% | | Actions in the Library Plan have been addressed in the Early Years Plan, Middle Years Plan, Council Plan, and Municipal Public Health and Wellbeing Plan. |
| AP24-3 | Chewton Community-based Bushfire Management | Partner with the CFA and members of the Chewton community to build emergency resilience toward bushfire risk associated with Chewton and the Chewton | Operating | Council | 31/05/2024 | Ongoing | 50% | | Annual engagement is underway between the CFA, Chewton Bushlands community members, and Council. |

| Year | Project Name | Description | Budget | Funding source | Target Completion Date | Status | Progress | Date Completed | Comments |
|--------|--|---|----------|------------------------------|------------------------|-----------|----------|----------------|--|
| | | Bushlands area | | | | | | | |
| AP24-4 | Public Art - Western Reserve Fence Mural | A community driven and produced mural along the fence in Western Reserve. | \$50,000 | Regional Arts / Creative Vic | 30/06/2024 | Commenced | 30% | | Artists have been shortlisted to deliver a mural at the Norwood Hill playground. External funding is being sought. |

Our community is inclusive and connected

| Year | Project Name | Description | Budget | Funding source | Target Completion Date | Status | Progress | Date Completed | Comments |
|--------|---------------------------------------|---|-----------|---------------------------|------------------------|-----------|----------|----------------|--|
| AP24-5 | Reconciliation Plan 2023-2026 | Adopt a new Reconciliation Plan. | Operating | Council | 31/10/2023 | Completed | 100% | November 2023 | The Plan was adopted at the November 2023 Meeting of Council. |
| AP23-2 | Connecting walking and cycling trails | Completion of the Campbells Creek walking and cycling trail | \$927,480 | State Government, Council | 30/06/2024 | Commenced | 40% | | Detailed design is being finalised. Land Use Activity Agreement negotiations have commenced. |
| AP23-3 | Walking and Cycling Strategy | Adopt the Active Transport | Operating | Council | 30/11/2023 | Completed | 100% | 19/09/2023 | The Strategy was adopted at the September 2023 |

| Year | Project Name | Description | Budget | Funding source | Target Completion Date | Status | Progress | Date Completed | Comments |
|--------|------------------------|--|-----------|----------------|------------------------|-----------|----------|----------------|--|
| | | Strategy and commence first year actions. | | | | | | | Meeting of Council. |
| AP24-6 | Gender Equity Training | Train Councillors and staff to build a greater understanding of implicit bias, equity, access and inclusion. | Operating | Council | 30/04/2024 | Commenced | 45% | | Staff and Councillors were invited to a presentation given by the Public Sector Gender Equality Commissioner in November 2023. Organisational Gender Equality Survey completed in December 2023. |

Our community feels safe, regardless of identity or circumstance

| Year | Project Name | Description | Budget | Funding source | Target Completion Date | Status | Progress | Date Completed | Comments |
|--------|--|---|-----------|----------------|------------------------|-----------|----------|----------------|--|
| AP24-7 | Prevention of Domestic and Gender-based Violence | Implement relevant actions from the Women's Health Loddon Mallee CARE | Operating | Council | 30/06/2024 | Commenced | 75% | | Support for CARE Stewardship partnership with Women's Health Loddon Mallee |

| Year | Project Name | Description | Budget | Funding source | Target Completion Date | Status | Progress | Date Completed | Comments |
|------|--------------|-----------------------------|--------|----------------|------------------------|--------|----------|----------------|--|
| | | Stewardship Strategic Plan. | | | | | | | and 16 Days of Activism initiative continues to raise awareness of Family Violence issues. |

Our community is supported to be physically and mentally healthy

| Year | Project Name | Description | Budget | Funding source | Target Completion Date | Status | Progress | Date Completed | Comments |
|---------|----------------------------------|---|---------------|------------------------------|------------------------|-----------|----------|----------------|--|
| AP23-10 | Improving road safety | Completion of Fogartys Gap Road stage 1 upgrade | \$1.2 million | Council / Federal Government | 30/04/2024 | Ongoing | 60% | | Works will commence in mid-January 2024. |
| AP23-1 | Disability Inclusion Action Plan | Adopt a Disability Inclusion Action Plan and implement year one actions, including establishment of a Disability Inclusion Action Plan Advisory Group | \$15,000 | Council | 31/05/2024 | Completed | 100% | 19/09/2023 | The Disability Inclusion Action Plan was adopted at the September 2023 Meeting of Council with implementation currently being developed. |

| Year | Project Name | Description | Budget | Funding source | Target Completion Date | Status | Progress | Date Completed | Comments |
|--------|-------------------------|--|-----------|----------------|------------------------|-----------|----------|----------------|---|
| AP24-8 | Healthy Loddon Campaspe | Implementation of Healthy Loddon Campaspe Stage 2 Activation - Healthy Eating. | Operating | Council | 30/06/2024 | Commenced | 50% | | Stage 2 projects developed and are in progress. |

OUR ENVIRONMENT

A flourishing environment for nature and people

We are working locally to address the climate emergency

| Year | Project Name | Description | Budget | Funding source | Target Completion Date | Status | Progress | Date Completed | Comments |
|--------|-------------------------|---|----------|----------------|------------------------|-----------|----------|----------------|---|
| AP24-9 | Local Carbon Offsetting | In collaboration with other councils, support the North Central Catchment Management Authority to commence a pilot project to test the feasibility of a larger local offsetting project | \$30,000 | Council | 30/06/2024 | Commenced | 20% | | The Community Carbon Pilot Project has commenced with the NCCMA and neighboring councils. |

We are maintaining, improving and celebrating our places and spaces

| Year | Project Name | Description | Budget | Funding source | Target Completion Date | Status | Progress | Date Completed | Comments |
|---------|---|-------------------------------|-----------|----------------|------------------------|-----------|----------|----------------|-----------------------------------|
| AP24-10 | Frederick Street Streetscape Redevelopment, | Streetscape improvement works | \$660,000 | Council | 30/06/2024 | Commenced | 5% | | Asphalt patching is scheduled for |

| Year | Project Name | Description | Budget | Funding source | Target Completion Date | Status | Progress | Date Completed | Comments |
|---------|------------------------|---|-----------|----------------|------------------------|-----------|----------|----------------|---|
| | Stage 1 – Construction | incorporating pedestrian and vehicle shared use facilities, new paving, plantings and beautification through Mostyn to Lyttleton Streets in Castlemaine | | | | | | | February 2024, with no further works planned; remaining development works are reliant on grant funding. |
| AP24-11 | Planning Scheme Review | Complete the Mount Alexander Planning Scheme Review | Operating | Council | 30/06/2024 | Commenced | 25% | | Draft report being finalised for internal review. |

Our community is growing in harmony with nature

| Year | Project Name | Description | Budget | Funding source | Target Completion Date | Status | Progress | Date Completed | Comments |
|--------|---------------------|---|---------------|--------------------|------------------------|-----------|----------|----------------|---|
| AP23-4 | Bridge construction | Commence construction of the Vaughan-Tarilta low-level bridge | \$1.2 million | Federal Government | 30/06/2024 | Commenced | 30% | | Tender evaluation for the construction contract is underway. The Cultural Heritage Management |

| Year | Project Name | Description | Budget | Funding source | Target Completion Date | Status | Progress | Date Completed | Comments |
|---------|--|--|---------------|--|------------------------|-----------|----------|----------------|--|
| | | | | | | | | | Plan has been completed and approved. Negotiation for a Land Use Activity Agreement to be finalised. |
| AP23-9 | Improving community facilities | Detailed design of the Camp Reserve Pavilion and associated hardcourts | \$400,000 | Council | 31/12/2022 | Ongoing | 45% | | All technical reports have been procured to support planning permit preparation. |
| AP24-13 | Improvements to the Bill Woodfull Recreation Reserve | Commence construction of an all-gender pavilion for netball and tennis, and upgrade sports lighting for AFL and netball. | \$2.2 million | Council / Sport Recreation Victoria / Federal Govt | 30/06/2024 | Commenced | 5% | | Building works commenced in December 2023. Project completion scheduled for 30 June 2024. |
| AP24-14 | Taradale Youth Space | Repurposing a disused tennis court into a youth space with pump track, basketball hoop and | \$510,000 | Council / Sport Recreation Victoria | 30/04/2024 | Commenced | 20% | | Construction of youth space to commence in mid-January 2024. Project completion |

| Year | Project Name | Description | Budget | Funding source | Target Completion Date | Status | Progress | Date Completed | Comments |
|---------|--|--|-----------|--|------------------------|-----------|----------|----------------|---|
| | | netball ring, and space for scooting, skating and cycling. | | | | | | | scheduled for 30 April 2024. |
| AP24-15 | Upgrade to Facilities at the Harcourt Recreation Reserve | Upgrade sports lighting at the reserve. | \$352,182 | Council / Sport Recreation Victoria / Harcourt Football Netball Club | 30/06/2024 | Commenced | 90% | | All construction works complete. Lights to be commissioned in January/February 2024. Project completion scheduled for April 2024. |
| AP24-16 | Norwood Hill Reserve Upgrades | Completion of stages 2 and 3 of the Norwood Hill Masterplan to include delivery of youth space to include basketball hoop, netball ring, hit up wall and parkour, closure of Lawrence Drive and new plantings. | \$358,434 | Council / Sport Recreation Victoria | 31/12/2023 | Completed | 100% | December 2023 | Norwood Hill Youth Space and landscaping completed and opened to public in December 2023. |

| Year | Project Name | Description | Budget | Funding source | Target Completion Date | Status | Progress | Date Completed | Comments |
|---------|---|---|---------------|------------------------|------------------------|-----------|----------|----------------|--|
| AP24-17 | Castlemaine - Campbells Creek Levee Improvements (multi-year project) | Design and improvement work to the following levees: - National School Lane (complete construction) - Elizabeth Street (commence construction) - Castlemaine Cabin and Van Park (finalise design) - Campbells Creek Township (finalise design). | \$2.2 million | Council / Federal Govt | 30/06/2024 | Commenced | 20% | | The works for all locations are currently in the investigation and design phase. All levee designs are anticipated to be completed by the last quarter of 2023/24. |
| AP23-5 | Waste Strategy | Adopt a Waste Strategy | Operating | Council | 31/03/2024 | Completed | 100% | 21/11/2023 | The Waste Strategy was adopted at the November 2023 Meeting of Council. |

We are focused on the housing affordability challenge in our community

| Year | Project Name | Description | Budget | Funding source | Target Completion Date | Status | Progress | Date Completed | Comments |
|---------|--------------------|---|-----------|----------------|------------------------|---------|----------|----------------|--|
| AP24-12 | Affordable Housing | Progress preferred affordable housing options | \$255,019 | Council | 30/06/2024 | Ongoing | 50% | | <p>The following activities are progressing:</p> <ul style="list-style-type: none"> • Templeton Street development with Haven Home Safe. • 49-year ground leases with Wintringham Housing at two sites in Maldon and Newstead have been approved. • Potential development of State Government sites. • Key-worker housing proposal with developer. |

We are facilitating managed growth of our towns while protecting natural assets

| Year | Project Name | Description | Budget | Funding source | Target Completion Date | Status | Progress | Date Completed | Comments |
|---------|-------------------------|---|-----------|----------------|------------------------|-----------|----------|----------------|--|
| AP23-6 | Industrial land review | Prepare a draft Industrial Land Strategy | \$100,000 | Council | 30/06/2024 | Commenced | 40% | | Industrial land use discussion paper prepared. |
| AP24-18 | Rural Living Assessment | Undertake a Shire-wide Rural Living Assessment and complete a first draft | Operating | Council | 30/06/2024 | Commenced | 20% | | The scope of the Rural Living Assessment is currently being finalised. |

OUR ECONOMY

A resilient and growing local economy

We are helping businesses make their work simpler and more sustainable

| Year | Project Name | Description | Budget | Funding source | Target Completion Date | Status | Progress | Date Completed | Comments |
|--------|-------------------------------|--|----------|----------------|------------------------|-----------|----------|----------------|---|
| AP23-8 | Economic Development Strategy | Adopt an Economic Development Strategy | \$68,750 | Council | 31/01/2024 | Commenced | 35% | | Project underway and due for completion in August 2024. |

We are attracting and building investment in our cultural and creative community

| Year | Project Name | Description | Budget | Funding source | Target Completion Date | Status | Progress | Date Completed | Comments |
|---------|--|--|----------|------------------------|------------------------|-----------|----------|----------------|---|
| AP24-20 | Host the Mount Alexander Business Awards | Acknowledge the Achievements of Local Businesses | \$45,000 | Council / Sponsorships | 31/12/2023 | Completed | 100% | 15/11/2023 | The business awards were held in November 2023. |

We are supporting continuous learning and personal growth

| Year | Project Name | Description | Budget | Funding source | Target Completion Date | Status | Progress | Date Completed | Comments |
|---------|--------------------|---|-----------|----------------|------------------------|-----------|----------|----------------|---|
| AP23-7 | Middle Years Plan | Adopt a new Middle Years Plan | Operating | Council | 30/09/2023 | Completed | 100% | 19/09/2023 | The plan was adopted at the September 2023 Meeting of Council. |
| AP24-19 | Education Pathways | Working in partnership with local training and education providers to boost education and training opportunities. | Operating | Council | 30/06/2024 | Commenced | 45% | | Council's youth team have continued to provide training and development opportunities in the Mondo Lounge School Holiday program. |